AGENDA CENTRAL FLORIDA EXPRESSWAY AUTHORITY OPERATIONS COMMITTEE MEETING December 4, 2017 10:30 A.M. BOARD ROOM

- I. <u>CALL TO ORDER</u> Fred Schneider, Committee Chairman
- II. <u>PUBLIC COMMENT-</u> Pursuant to Florida Statute 286.0114 (2013) the Operations Committee will allow public comment on any matter either identified on this meeting agenda as requiring action, or anticipated to come before the Committee for action in reasonable proximity to this meeting. Speakers shall be limited to three minutes per person and the assignment of one person's time to another or designation of group spokesperson shall be allowed at the discretion of the Committee Chairman.
- III. <u>APPROVAL OF FEBRUARY 27, 2017 AND OCTOBER 16, 2017 MINUTES</u> Fred Schneider, Committee Chairman -**Action Item**
- IV. <u>RENTAL CAR INITIATIVES UPDATE-</u> Laura Kelley, Executive Director- Info Item
- V. TOLL OPERATIONS CUSTOMER SERVICE David Wynne, Director of Toll Operations- Info Item
- VI. <u>WRONG WAY DRIVING UPDATE</u>- Bryan Homayouni, Manager of Traffic Operations- Info Item
- VII. DASHBOARD DISCUSSION- Michelle Maikisch, Chief of Staff/Public Affairs Officer- Info Item
- VIII. OTHER BUSINESS
 - IX. <u>ADJOURNMENT</u>

This meeting is open to the public.

Note: Any person who decides to appeal any decision made at this meeting will need record of the proceedings and for that purpose, may need to ensure that a verbatim record of the proceedings is made which includes the testimony any evidence upon which the appeal is to be based, per Florida Statute 286.0105.

In accordance with the Americans with Disabilities Act (ADA), if any person with a disability as defined by the ADA needs special accommodation to participate in this proceeding, then not later than two (2) business days prior to the proceeding, he or she should contact the Central Florida Expressway Authority at (407) 690-5000.

Persons who require translation services, which are provided at no cost, should contact CFX at (407) 690-5000 x5317 or by email at <u>Iranetta.dennis@CFXway.com</u> at least three business days prior to the event.

4974 ORL TOWER RD. ORLANDO, FL 32807 | PHONE: (407) 690-5000 | FAX: (407) 690-5011



APPROVAL OF FEBRUARY 27, 2017 AND OCTOBER 16, 2017 MINUTES

CENTRAL FLORIDA EXPRESSWAY AUTHORITY

MINUTES CENTRAL FLORIDA EXPRESSWAY AUTHORITY OPERATIONS COMMITTEE MEETING February 27, 2017 Meeting Location: CFX Board Room

Committee Members Present:

Mark Meyer, Citizen Representative (Committee Chairman) Steve Fussell, Seminole County Mark Massaro, Orange County Rob Panepinto, Citizen Representative Francis J. Flynn, City of Orlando Fred Schneider, Lake County

<u>Committee Member Not Present:</u> Beth Knight, Osceola County

CFX Staff Present:

Laura Kelley, Executive Director Michelle Maikisch, Chief of Staff/Public Affairs Officer Linda Brehmer Lanosa, Deputy General Counsel David Wynne, Director of Toll Operations Joann Chizlett, Director of Special Projects Rafael Milan, Manager of Software Development Darleen Mazzillo, Recording Secretary/Executive Assistant

1. <u>CALL TO ORDER</u>

The meeting was called to order at 10:33 a.m. by Committee Chairman Mark Meyer.

2. PUBLIC COMMENT

There was no public comment.

3. <u>RECOGNITION OF RETIRED MEMBER CHARLES RAMDATT / INTRODUCTION OF NEW</u> <u>MEMBER FRANCIS J. FLYNN</u>

Retiring member Charles Ramdatt was recognized for his service on the Operations Committee from 2014 to 2016.

The Chairman welcomed new member Francis J. Flynn from the City of Orlando.

4. APPROVAL OF AUGUST 22, 2016 MINUTES

A motion was made by Mr. Fussell and seconded by Mr. Schneider to approve the August 22, 2016 Operations Committee minutes as presented. The motion carried with six (6) members present and voting AYE by voice vote; Ms. Knight was not present.

5. **INTEROPERABILITY AGREEMENT**

For the benefit of new member Mr. Flynn, Ms. Kelley gave a brief history of electronic tolling in Central Florida since E-PASS' inception in 1994.

Ms. Kelley reported that on January 12, 2017 CFX received a letter from the Executive Director/CEO of Florida's Turnpike Enterprise giving CFX 180 days' notice that the Department is terminating its participation in the 2002 Interoperability Agreement. Ms. Kelley noted that we have not received a termination agreement from the other parties in the agreement.

Despite CFX's requests, the Turnpike Enterprise has not agreed to meet with us to negotiate a new agreement. CFX staff has developed a list of terms that we would like to see in a new interoperability agreement. Ms. Kelley will update the Operations Committee at the next meeting.

The Committee members asked questions, which were answered by Ms. Kelley.

(This item was presented for information only.)

6. <u>UPDATE ON TOLL SYSTEM REPLACEMENT PROJECT</u>

Director of Special Projects, Joann Chizlett updated the Committee on the status of the Toll System Replacement Project.

Status:

- Second round of official Factory Acceptance Test scheduled for week of 3/1/17
- Factory Acceptance Test to include Image Processing System
- Contractor Working on Plan Sets for plaza installations
- TransCore lane equipment (Infinity) being assembled and configured at Texas facility
- Equipment has begun to arrive at Orlando facility
- Continue to hold meetings to coordinate the scheduling/ordering of plazas

The Committee members asked questions, which were answered by Ms. Chizlett.

(This item was presented for information only.)

7. <u>PAYTOLLO PROJECT UPDATE</u>

Director of Special Projects, Joann Chizlett updated the Committee on the PayTollo Project.

Status:

- Continuing Beta Testing
 - Working on increasing volume of testers
 - o CFX employees to participate in additional controlled tests
 - o PayTollo finishing performing test case scenarios
 - o Beta customers using PayTollo
- Supplemental 2 of the testing agreement to CFX Board February 2017
- Allows PayTollo to charge customers cash rate + up to \$0.20 per transaction
- Being allowed for this final phase of testing
- Agreed upon amount in production

The Committee members asked questions, which were answered by Ms. Chizlett.

(This item was presented for information only.)

8. <u>EXPANSION OF RELOAD LANES</u>

Chief of Staff/Public Affairs Officer, Michelle Maikisch reported on the success of the E-PASS reload lanes, an in-lane, drive-up customer service program which is the first of its kind in the continental U.S.

The pilot project was launched on May 11 at the SR 408 Conway Toll Plaza and has been very successful. Ms. Maikisch presented a graph which shows the number of new accounts and reloads that have been processed in the reload lanes.

We are planning to expand the program to other locations on our system:

- SR 417 at John Young Mainline Plaza March 8
- SR 429 at Forest Lake Mainline Plaza May

(This item was presented for information only.)

9. RESULTS OF CUSTOMER OPINION SURVEY

The Committee members were provided the 2016 Customer Opinion Survey in their agenda packets. The survey is conducted every 2 years to gather opinions of E-PASS and cash customers.

Ms. Maikisch presented highlights of the survey results. The overall satisfaction rate was ninety-seven percent (97%). Ninety-six percent (96%) are satisfied with the customer service they receive from customer service representatives. Ninety-one percent (91%) say toll collectors are friendly and treat each person as a valued customer. Ninety-four percent (94%) would recommend E-PASS to others.

The Committee members asked questions regarding the survey, which were answered by Ms. Maikisch.

(This item was presented for information only.)

10. WEKIVA PARKWAY CONSTRUCTION UPDATE

Don Budnovich, P.E. gave an update on the 5 construction projects that are underway for the Wekiva Parkway.

The first section of the Wekiva Parkway (from Connector Road to Kelly Park Road) is scheduled to open in mid-2017. The remainder of the project is scheduled to open in early 2018.

Mr. Budnovich presented a video of the project construction.

(This item was presented for information only.)

11. OTHER BUSINESS

Mr. Meyer thanked staff for the tour of CFX facilities last month. He recommended the tour to the other members.

12. <u>ADJOURNMENT</u>

Upon a motion by Mr. Fussell and seconded by Mr. Massaro the meeting was adjourned at 11:45 a.m. The motion carried with six (6) members present and voting AYE by voice vote; Ms. Knight was not present.

Minutes approved on _____, 2017.

Pursuant to the Florida Public Records Law and CFX Records Management Policy, audio tapes of all Board and applicable Committee meetings are maintained and available upon request to the Records Management Liaison Officer at <u>publicrecords@CFXWay.com</u> or 4974 ORL Tower Road, Orlando, FL 32807. Additionally, video tapes of Board meetings commencing July 25, 2012 are available on the CFX website, <u>www.CFXway.com</u>.

CENTRAL FLORIDA EXPRESSWAY AUTHORITY

MINUTES CENTRAL FLORIDA EXPRESSWAY AUTHORITY OPERATIONS COMMITTEE MEETING October 16, 2017 Location: CFX Board Room

<u>Committee Members Present:</u> Fred Schneider, Lake County Representative, Chairman Mark Meyer, Citizen Representative Steve Fussell, Seminole County Representative

<u>Committee Members Not Present</u>: Francis Flynn, City of Orlando Representative Mark Massaro, Orange County Representative Beth Knight, Osceola County Representative

Also Present:

Ruth Valentin, Recording Secretary/Administrative Coordinator Laura Kelley, Executive Director Linda Lanosa, Deputy General Counsel Michelle Maikisch, Chief of Staff/Public Affairs Officer Corey Quinn, Chief of Technology/Operations Joann Chizlett, Director of Special Projects Christie Seabury, Manager of Business Relations Bryan Homayouni, Manager of Traffic Operations Tawny O'lore, Osceola County

1. CALL TO ORDER

The meeting was called to order at 10:38 a.m. by Chairman Fred Schneider.

2. PUBLIC COMMENT

There was no public comment.

3. APPROVAL OF MINUTES

Chairman Fred Schneider informed the committee that there was not a quorum and item number three, approval of the February 27, 2017 minutes will be removed as an agenda item. This item will be added to the next Operations Committee meeting.

4. POST HURRICANE UPDATE

Laura Kelley provided a post hurricane update to the committee. The committee was informed that CFX staff, consultants, and contractors worked before, during, and after the hurricane to ensure that roadways were clear. The depression near Wekiva Parkway has been repaired. The depression on New Independence Parkway plaza, southbound lanes are closed for repair and should be re-opened within a few weeks. Due to the suspension of tolls CFX had a revenue impact of 18.7 million dollars.

5. <u>NEW CUSTOMER FOCUSED INITIATIVES- BLACKSTONE AND NEW PROCESS FOR TAG REGISTRATION</u> <u>HOLD RELEASE</u>

Corey Quinn presented the New Customer Payment Option and the New Process for Tag Registration Hold Release to the committee.

(This item was presented for information only. No formal committee action was taken.)

6. BUSINESS ACCOUNT INITIATIVES

Christie Seabury presented the Business Account Initiatives to the committee.

(This item was presented for information only. No formal committee action was taken.)

7. TOLL SYSTEM REPLACEMENT UPDATE

Joann Chizlett presented an update on the Toll System Replacement Project.

(This item was presented for information only. No formal committee action was taken.)

8. <u>CFX'S PREPERATION FOR CONNECTED/AUTOMATED VEHICLES</u>

Bryan Homayouni presented CFX's Preparation for Connected/Automated Vehicles.

(This item was presented for information only. No formal committee action was taken.)

MINUTES CENTRAL FLORIDA EXPRESSWAY AUTHORITY OPERATIONS COMMITTEE MEETING October 16, 2017

9. OTHER BUSINESS

Laura Kelley thanked Mr. Meyers for attending the Wekiva Parkway tour.

Ms. Kelley updated the Committee on the Turnpike Interoperability Agreement. Ms. Kelley stated that the Turnpike provided a notice stating they would like to terminate the Interoperability Agreement in order to renegotiate the agreement. The Turnpike wanted to charge a transaction processing fee. It was agreed upon that a three cent charge will take place when using each other's toll roads. This agreement will stand for the next 10 years.

The next Wekiva Parkway ribbon cutting will be held in April of 2018. Innovation Way is scheduled to open spring of 2018.

Steve Fussell recommended to provide the Dashboard for future Operations Committee meetings.

Ms. Kelley also updated the committee on the Reload lanes. It was stated that there are three locations the Reload lanes now operate. They are located on SR 408 Conway toll plaza, SR 417 John Young toll plaza, and SR 429 Forest Lake toll plaza. The Reload lanes allow customers to drive up and open an E-PASS account.

It was discussed that the next Operations Committee meeting will be held in December 2017.

10. ADJOURNMENT

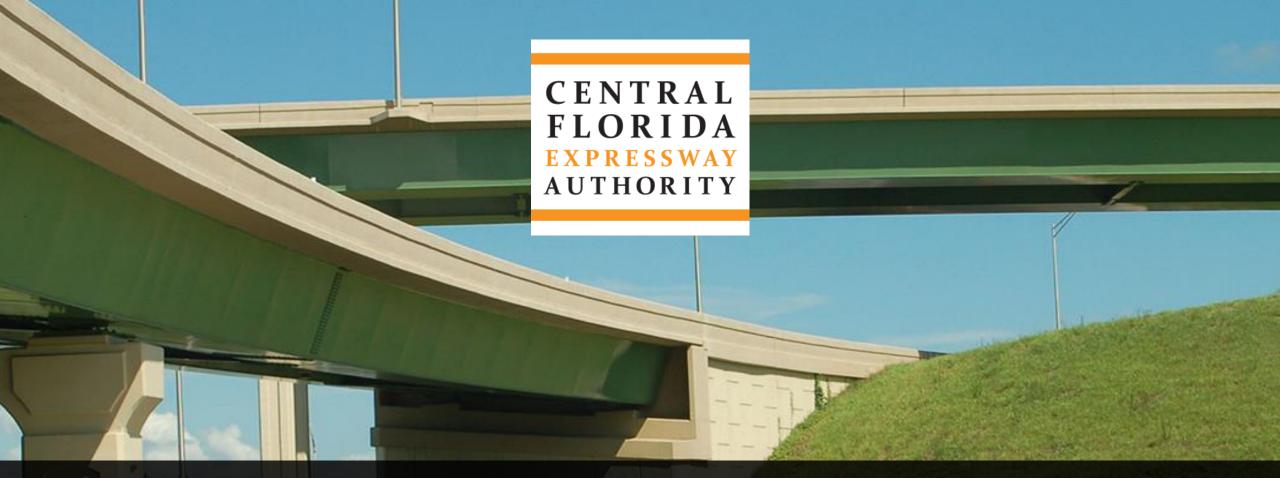
The meeting adjourned at 11:40 a.m.

Minutes approved on _____, 2017.

Pursuant to the Florida Public Records Law and CFX Records Management Policy, audio tapes of all Board and applicable Committee meetings are maintained and available upon request to the Records Management Liaison Officer at <u>publicrecords@CFXway.com</u> or 4974 ORL Tower Road, Orlando, FL 32807.

RENTAL CAR INITIATIVES UPDATE NO BACKUP INCLUDED

TOLL OPERATIONS CUSTOMER SERVICE



Toll Operations Customer Service

December 4, 2017

CUSTOMER SERVICE FOCUS

- Goal "World Class Customer Service"
- Process & service improvement
- Quality assurance & quality control
- Employee investment
- Customer feedback driven



TIMELINE

- July 2016
 - New standards implemented for call wait times <= 1 minute
 - Additional customer service representatives & supervisory staff hired
 - 2nd floor phase one redesigned complete
 - Sub one minute call wait time attained
- August 2016
 - 2nd floor phase two redesign complete
 - Advanced call software procurement
 - College transponders introduced





REMODEL PHASE 1

• Image Processing

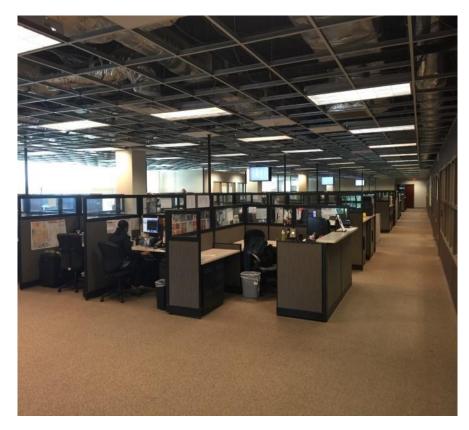






REMODEL PHASE 2

Call Center







TIMELINE

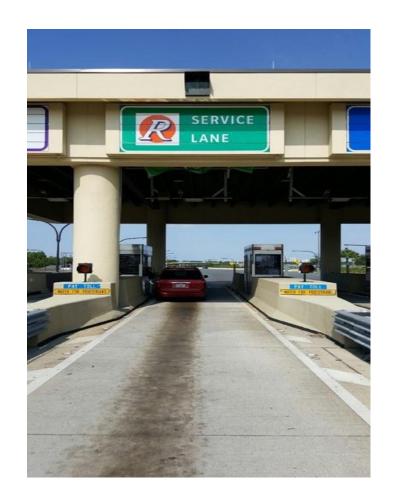
- November 2016
 - Implemented salary adjustments based on market conditions
 - Management, Supervisory, Image Review
- December 2016
 - Reload lane opened at John Young mainline SR 417
- February 2017
 - Call center monitors installed





TIMELINE

- May 2017
 - Reload lane opened at Forest Lake plaza SR 429
 - Support of Wekiva Parkway, All Electronic Tolling (AET)
- October 2017
 - Redesign of E-PASS statement







CENTRAL FLORIDA EXPRESSWAY AUTHORITY

E-PASS SERVICE CENTER 762 S. GOLDENROD ROAD

ORLANDO, FL 32822

CHIZETT JOANN M 2480 BRONCO DRIVE SAINT CLOUD, FL 34771					STATEMENT DATE : ACCOUNT NUMBER : FOR PERIOD:		05-AUG-2015 60920 01-JUN-2015 TO 30-JUN-2015	
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DATE / TIME							AMOUN	TOLL TYPE
E-PASS NUMBER	LICENSE	PLATE	MAKE		MODEL		COLOR	YEAR
141770	006UAR		CHEVE	ROLET	SILVERA	00	BLUE	2014
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01-JUN-2015 09:54	:36	01-JUN		NARCOOSSEE(ON) LANE 2		\$0.8	32 E
01-JUN-2015 09:59				CURRY FORD (M)	LANE 10		\$0.8	32 E
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1-JUN-2015 19:54:		01-JUN	-2015	SEMORAN EB(ON) LANE 2		\$0.8	
01-JUN-2015 20:00:25		01-JUN-2015		CURRY FORD (M)	CURRY FORD (M) LANE 7		\$0.8	
1-JUN-2015 20:05:	45	01-JUN	-2015	NARCOOSSEE(OF			\$0.8	
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Page 1 of 8



STATEMENT

WYNNE DOROTHEA M 917 GROVESMERE LOOP OCOEE, FL 34761-5627

STATEMENT DATE: PERIOD: ACCOUNT NUMBER : 36553

03-NOV-2017 01-OCT-2017 TO 31-OCT-2017

ACCOUNT SUMMARY

PREVIOUS BALANCE \$74.02	<u>TOLLS</u> \$80.83	OTHER CHARGES \$0.00	CREDITS \$80.00	ENDING BALANCE \$73.19	
E-PASS CUSTOMER LOYA	\$0.00				
E-PASS BELTWAY DISCOU	\$0.00				
OSCEOLA PARKWAY DISCOUNT					
TOTAL DISCOUNTS	CONT			\$0.0 \$0.0	

Note: For Discount information visit CFXWAY.COM

Thank you for being an E-PASS customer



CURRENT INITIATIVES

- Orange County Tax Collector
- Blackstone reload & payment option
- Expansion of QA/QC reporting
- Redesign of E-PASS Training materials
- E-PASS wage analysis
- Service center relocation or redesign
- Customer feedback survey



CALL VOLUME

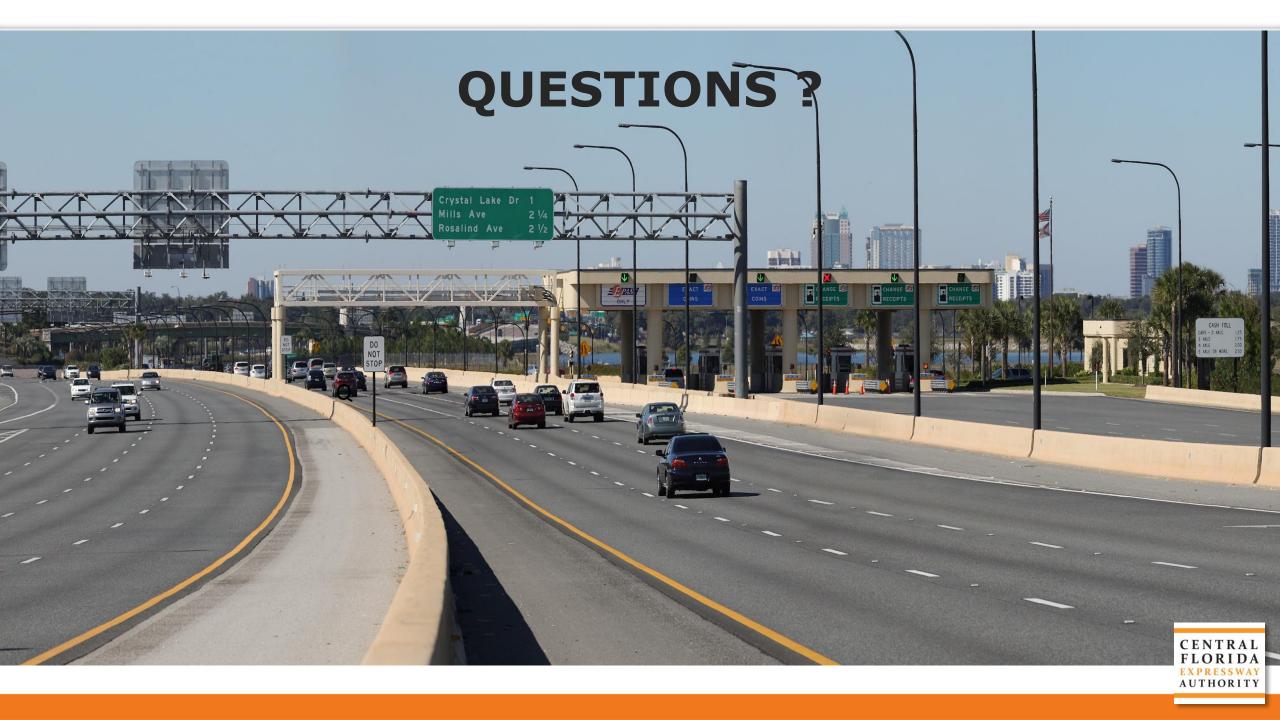
CALLS 90000 85000 80000 75000 70000 65000 60000 55000 OCT NOV DEC JAN FEB MAR APR MAY JUN JUL AUG SEP OCT NOV

CENTRAL FLORIDA EXPRESSWAY AUTHORITY

CURRENT VOLUMES

- FY 2017 Images 61,419,506 (31.8% increase)
- Letters Mailed 92,587
- Pay By Plate Invoices 170,908
- Manual Payments 46,093
- Reload Payments 4,912
- Traffic Citations 4,685





WRONG WAY DRIVING UPDATE



Wrong Way Driving Detection and Prevention System

Bryan Homayouni, PE, Manager of Traffic Operations — **December 4, 2017** —

Studying Wrong-Way Driving on Central Florida Expressways

- Research study conducted by the University of Central Florida (UCF)
- Examination of:
 - Crash statistics
 - Citations
 - Reported WWD driving activity
 - Telephone survey of CFX customers
- Based on results of telephone survey:
 - Estimated that only 10% of drivers who see WWD activity call 911
 - WWD driving activity may be under-reported
 - Data collection required to determine the full extent of the problem



Studying Wrong-Way Driving on Central Florida Expressways

- Study recommended a pilot deployment of WWD countermeasures equipment
- Pilot deployment will:
 - Test RFB countermeasures
 - Collect data to help CFX determine the extent of WWD activity at the pilot locations
- Study led to a model for predicting number of crashes associated with WWD on CFX network



Picture courtesy of UCF (Concept Slide Produced by UCF and Presented to CFX in Spring 2013)

Approved UCF Concept for Testing (FHWA) - Double Red RRFB on "Wrong Way" sign (US Patent Pending 62/199, 579)

Partners

- U.S. Department of Transportation Federal Highway Administration
- University of Central Florida (UCF)
- Florida Highway Patrol (FHP)
- Florida Department of Transportation (FDOT)
- Central Florida Expressway Authority (CFX)

Parking Lot Testing

- Temporary parking lot test conducted to verify technology
- Tested visibility of beacons during day and night conditions
- Experimented with radar detection zones in a controlled environment



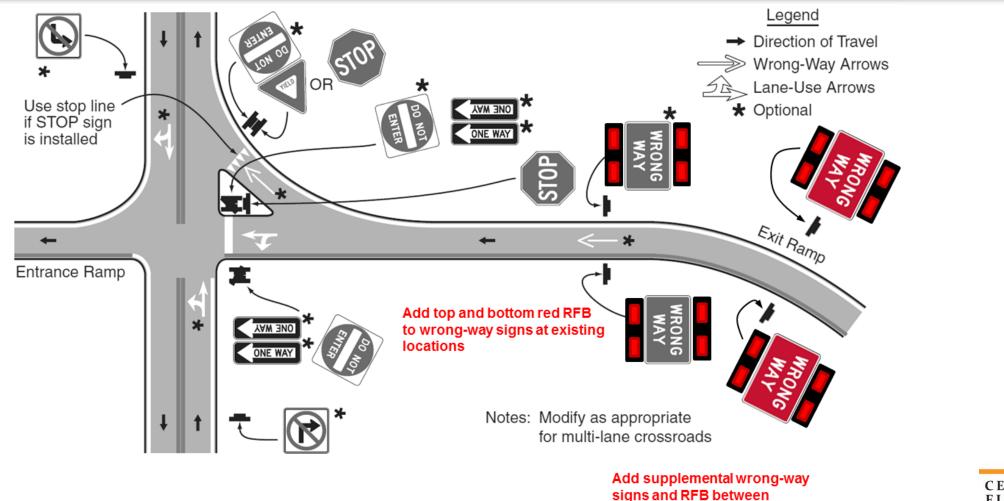


Preliminary Lessons-Learned

- Two light bars per sign (top and bottom) will be used to improve visibility of beacons
 - Initial test only had one light bar
- Two pairs of signs will be deployed at each ramp (beacons at the remote pair slaved to the first pair)
 - Provides enhanced visibility of warning in the event the driver passes the first sign before beacon activation



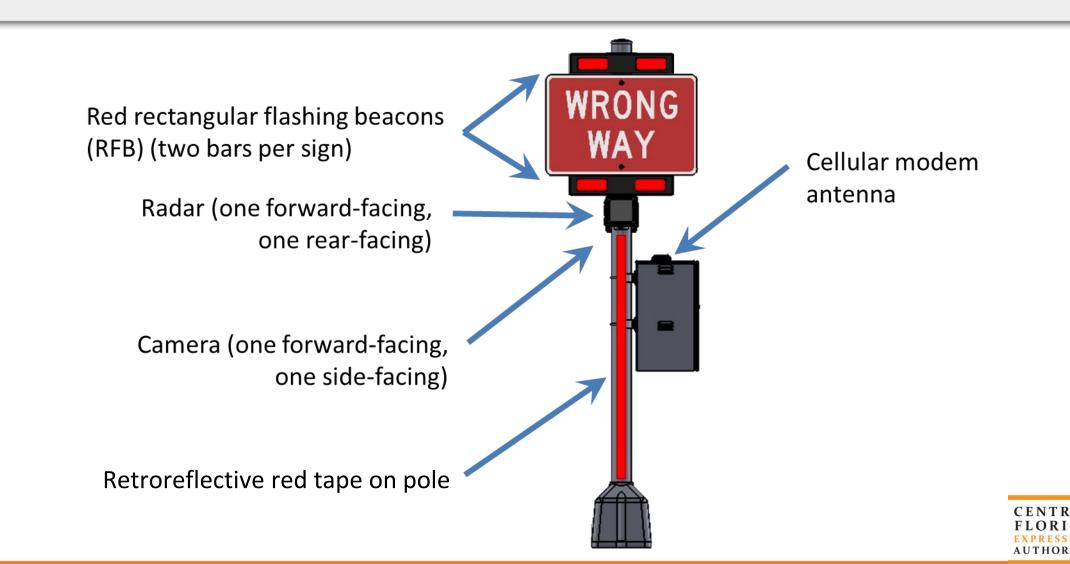
Ramp Detection Equipment



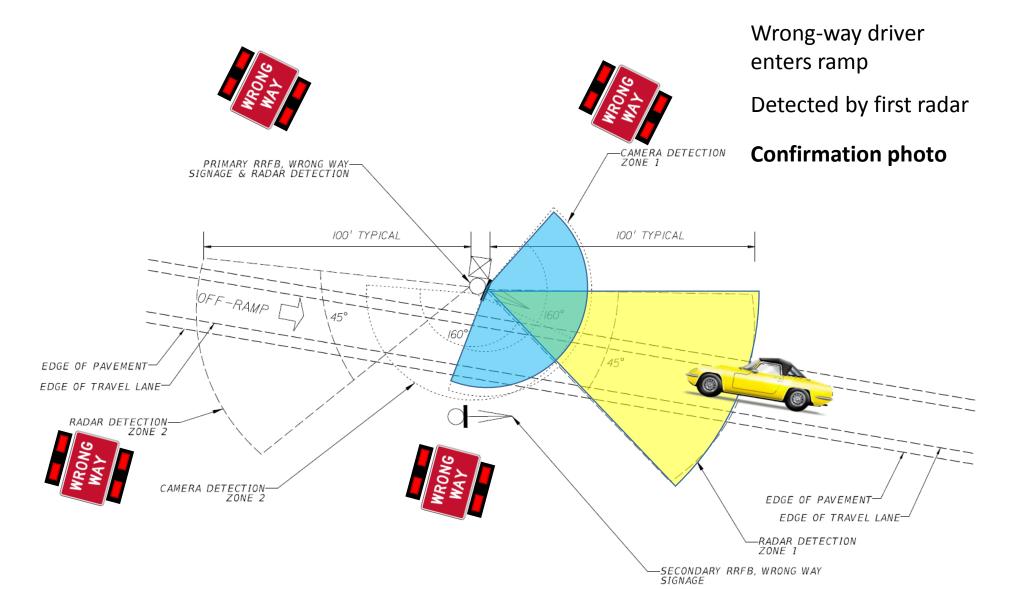
existing wrong-way signs and the expressway mainline



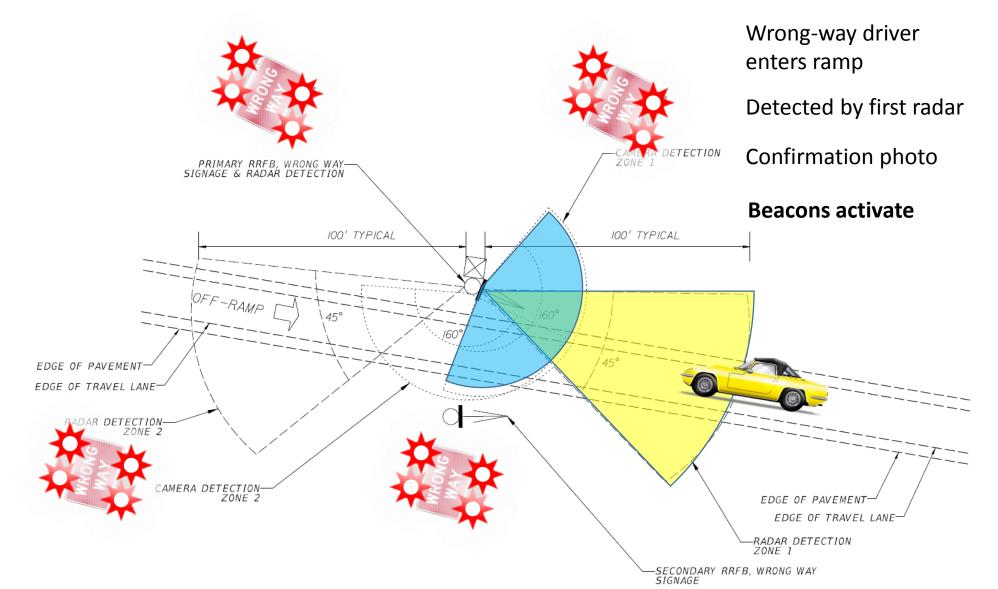
Ramp Detection Equipment



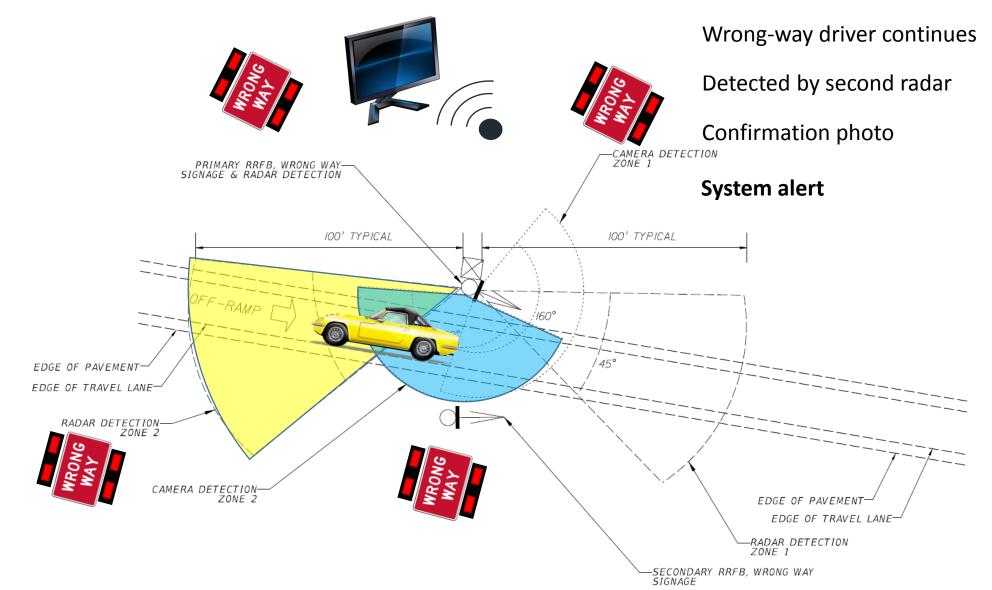
RAMP DETECTION EQUIPMENT



RAMP DETECTION EQUIPMENT

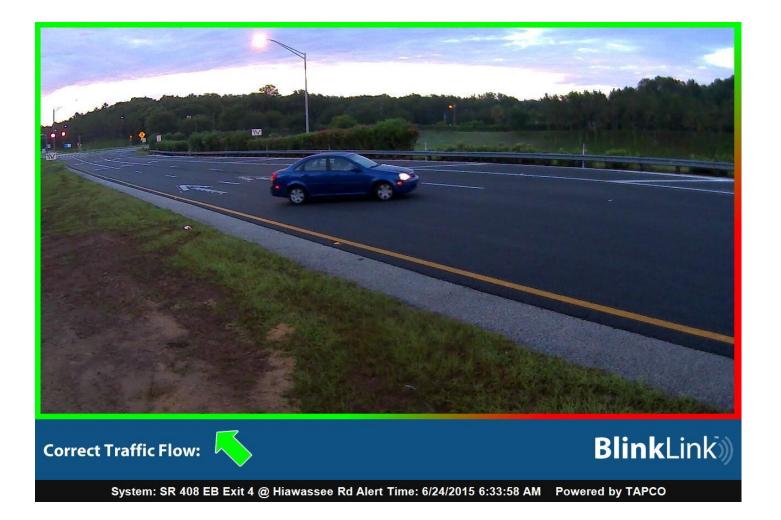


RAMP DETECTION EQUIPMENT



11

ACTUAL TURN-AROUND



Status of Project

- Ramp 1 (Phase 1):
 - Installed January 2015
- Ramps 2-5 (Phase 1):
 - Installed June 2015
- 19 Additional Ramps (Phase 2a):
 - Installed September 2016
- 10 Additional Ramps (Phase 2b):
 - Installed February 2017
- 35 Current Total Deployments



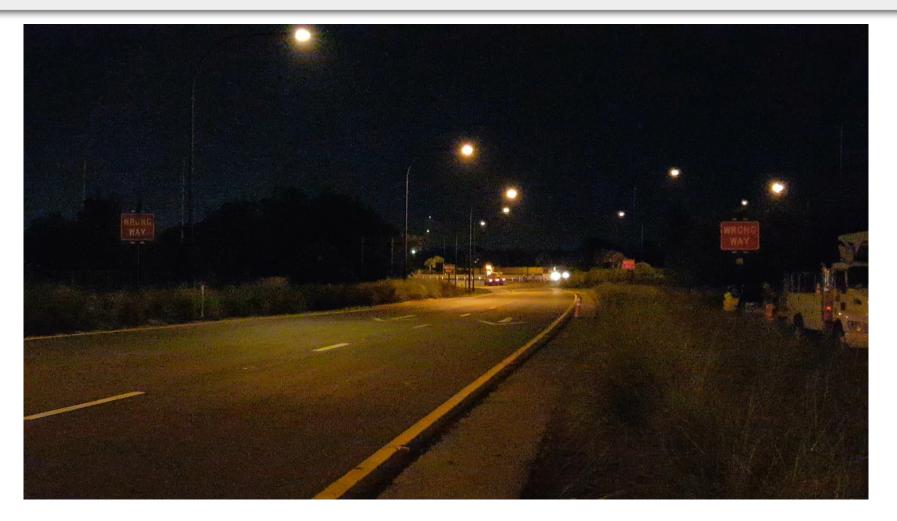
Current Wrong Way Deployments

Map Showing the WWD Detection Sites Installed in CFX Network



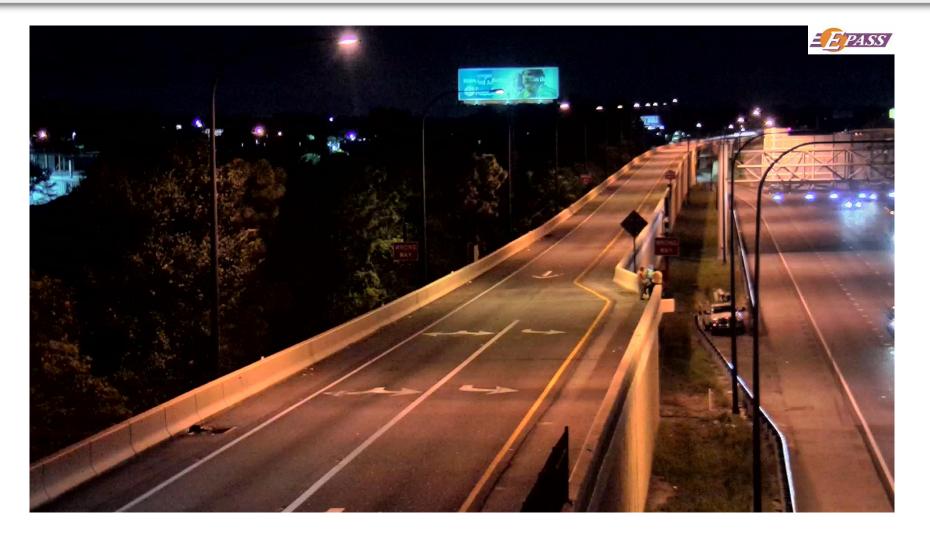


Wrong Way Driving Prevention Testing at SR 408





Wrong Way Driving Prevention Testing at Chickasaw Trail





Reporting and Documentation with UCF

- Phase 3 Study to provide continued monthly reporting on existing system
- Pulling data from BlinkLink, TAPCO, SunGuide and FHP on a monthly basis
- Provides summary of WWD activity identified by the CFX system deployed
- Optimization Model to help identify need for additional WWD site locations
- FHWA RTE Bi-Annual Reports
- WWD Phases 1, 2 and 3 led by Dr. Haitham Al-Deek





Reporting and Documentation with UCF

 Current Reports show we have a 78.75% documented turn around rate for WWD system detections using the RRFB technology

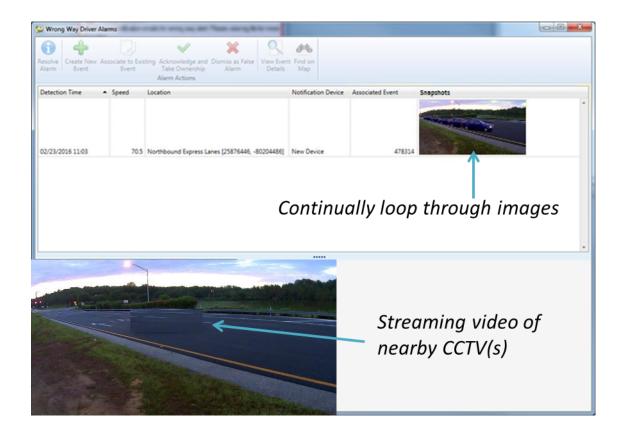
Period Covered	Total WWD Detections	Documented Turn Arounds
October 2017	16	14
Feb 2015 – Oct 2017	240	189

- A WWD act occurs when a passenger vehicle is driving the wrong way on the exit ramp. It does not include vehicles reversing on the exit ramp; bicyclists traveling the wrong way on the exit ramp; or lawn mowers, utility vehicles, or emergency vehicles driving the wrong way on the exit ramp.
- **Confirmed turn arounds** are WWD acts that have images taken from the TAPCO Cameras or CCTV camera monitored by the Regional Traffic Management Center (RTMC) which clearly show the wrong-way driver starting to turn around.
- **Probable turn arounds** are WWD acts that did not trigger the side camera. In these cases, the images do not clearly show the driver turning around. However, since the vehicle did not trigger the side camera, it is most likely the driver turned around.
- **Documented turn arounds** = Confirmed turn arounds + Probable turn arounds



Planned SunGuide Enhancements

- Addition of TAPCO Interface driver
 - Interface directly with WWD camera equipment
 - Supports deployments used by other CFX and other FDOT districts
 - Video snapshot(s) and video added to WWD Alert window
- Anticipated release in Spring 2018 as a component of SunGuide v7.1



Planned System Hardware Enhancements

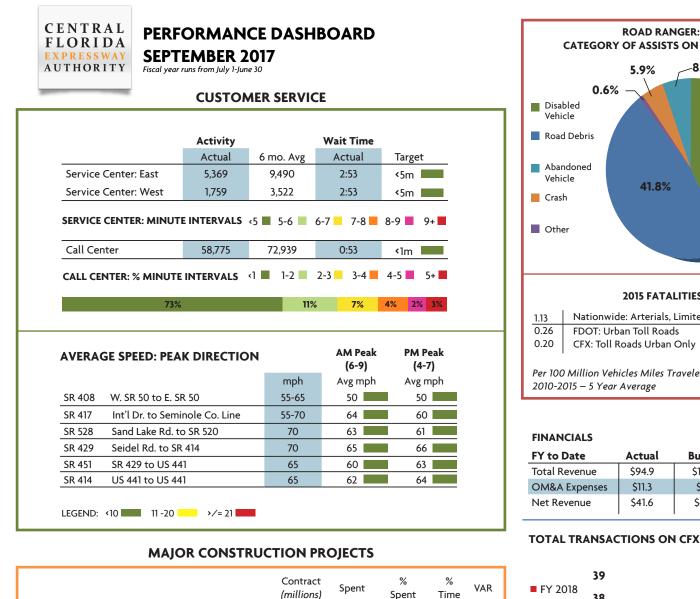
- Installation of Overview Camera
 - 3rd camera installed downstream to detection system
 - Provides enhanced views of ramp and wrong way movements
 - Images are tied to Wrong Way Event Alerts
- Anticipated installation complete by Spring 2018



Thank You!



DASHBOARD DISCUSSION



\$36.3

\$82.3

\$56.5

\$46.9

\$49.6

\$61.8

\$38.7

\$34.4

\$67.0

\$56.4

\$46.3

\$42.0

\$51.0

\$26.6

95%

81%

100%

99%

84%

82%

69%

99%

85%

109%

100%

85%

71%

74%

SR 408/SR 417 Interchange

SR 429 Systems Interchange

SR 429, US 441 to North of Ponkan Rd.

SR 453, Lake County Line to SR 46

SR 528/Innovation Way Interchange

SR 429, North of Ponkan Rd. to North of Kelly Park Rd.

LEGEND: Spent vs. Time <10 11-20 >/= 21

SR 429 Systems Interchange to Mt. Plymouth Rd.

CATEGORY OF ASSISTS ON CFX ROADS NUMBER OF ASSISTS ON CFX ROADS -8.6% 3,844 3.615 43.1% AUGUST SEPTEMBER 2017 2017 **2015 FATALITIES** WRONG WAY DRIVING (WWD) Nationwide: Arterials, Limited Access, Toll Roads Vehicles Period Documented Covered Detected Turn Arounds CFX: Toll Roads Urban Only 24 22 Sept. 2017 Per 100 Million Vehicles Miles Traveled

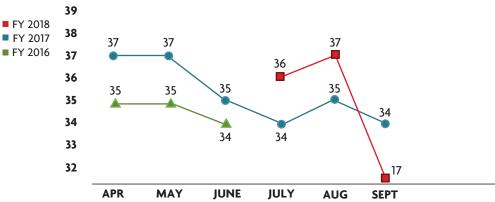
FINANCIALS

FINANCIALS				
FY to Date	Actual	Budget	VAR	
Total Revenue	\$94.9	\$106.3	-11%	
OM&A Expenses	\$11.3	\$15.1	26%	
Net Revenue	\$41.6	\$48.7	-15%	

DEBT SERVICE Year to Date Actual Budget Senior Lien 2.23 2.23 Subordinate Lien 2.12 2.12

ROAD RANGER:

TOTAL TRANSACTIONS ON CFX SYSTEM* (millions)



*All plazas had tolls suspended in Sept. due to Hurricane Irma from 9/5/17 until 9/21/17.

SAFETY