

# CENTRAL FLORIDA EXPRESSWAY AUTHORITY

## AGENDA BOARD WORKSHOP April 8, 2021

Immediately following the 9:00 a.m. board meeting

Meeting location: Central Florida Expressway Authority  
4974 ORL Tower Road  
Orlando, FL 32807  
Boardroom

### A. CALL TO ORDER / PLEDGE OF ALLEGIANCE

### B. PUBLIC COMMENT

Pursuant to Section 286.0114, Florida Statutes and CFX Rule 1-1.011, the governing Board for CFX provides for an opportunity for public comment at the beginning of each regular meeting. The Public may address the Board on any matter of public interest under the Board's authority and jurisdiction, regardless of whether the matter is on the Board's agenda but excluding pending procurement issues. Each speaker shall be limited to 3 minutes. The Public may also submit written comments in advance of the meeting to be read into the record except that if the comments exceed 3 minutes in length, when read, they will only be attached as part of the minutes.

### C. DRAFT BUDGET - FY 2022

1. **DRAFT FY 2020 GENERAL TRAFFIC AND EARNINGS CONSULTANT'S ANNUAL REPORT** - *Hugh Miller, Vice President, CDM Smith*
2. **BUDGET - DRAFT FY 2022 OPERATIONS, MAINTENANCE & ADMINISTRATION/FY 2022 THROUGH FY 2026 FIVE-YEAR WORK PLAN** - *Lisa Lombard, Chief Financial Officer and Glenn Pressimone, Chief of Infrastructure*

### D. BOARD MEMBER COMMENT

### E. ADJOURNMENT

This meeting is open to the public.

*Section 286.0105, Florida Statutes states that if a person decides to appeal any decision made by a board, agency, or commission with respect to any matter considered at a meeting or hearing, they will need a record of the proceedings, and that, for such purpose, they may need to ensure that a verbatim record of the proceedings is made, which record includes the testimony and evidence upon which the appeal is to be based.*

*Persons who require translation services, which are provided at no cost, should contact CFX at (407) 690-5000 x5316 or by email at [Iranetta.Dennis@CFXway.com](mailto:Iranetta.Dennis@CFXway.com) at least three (3) business days prior to the event.*

*In accordance with the Americans with Disabilities Act (ADA), if any person with a disability as defined by the ADA needs special accommodations to participate in this proceeding, then they should contact the Central Florida Expressway Authority at (407) 690-5000 no later than two (2) business days prior to the proceeding.*

*Please note that participants attending meetings held at the CFX Headquarters Building are subject to certain limitations and restrictions in order to adhere to the CDC guidelines and to ensure the safety and welfare of the public.*

**C.**

**DRAFT BUDGET - FY 2022**

C. 1.

# **Report on Traffic and Revenue**

Hugh W. Miller, Jr., PhD, PE  
CDM Smith

**— April 8, 2021 —**

# Disclaimer

CDM Smith used currently accepted professional practices and procedures in the development of these traffic and revenue estimates. However, as with any forecast, differences between forecasted and actual results may occur, as caused by events and circumstances beyond the control of the forecasters. The impacts of the COVID-19 pandemic, government policies protecting the public from the virus and the economic consequences (if unintended) have been changing almost daily. For these reasons, these estimates have a high degree of uncertainty. In formulating the estimates, CDM Smith reasonably relied upon the accuracy and completeness of information provided (both written and oral) by CFX. CDM Smith also relied upon the reasonable assurances of other independent parties and is not aware of any material facts that would make such information misleading.

CDM Smith made qualitative judgments related to several key variables in the development and analysis of the traffic and revenue estimates that must be considered as a whole; therefore, selecting portions of any individual result without consideration of the intent of the whole may create a misleading or incomplete view of the results and the underlying methodologies used to obtain the results. CDM Smith gives no opinion as to the value or merit of partial information extracted from this report.

All estimates and projections reported herein are based on CDM Smith's experience and judgment and on a review of information obtained from multiple agencies, including CFX. These estimates and projections may not be indicative of actual or future values and are therefore subject to substantial uncertainty. Future developments cannot be predicted with certainty and may affect the estimates or projections expressed in this report, such that CDM Smith does not specifically guarantee or warrant any estimate or projection contained within this report.

While CDM Smith believes that the projections and other forward-looking statements contained within the report are based on reasonable assumptions as of the date of the report, such forward-looking statements involve risks and uncertainties that may cause actual results to differ materially from the results predicted. Therefore, following the date of this report, CDM Smith will take no responsibility or assume any obligation to advise of changes that may affect its assumptions contained within the report, as they pertain to socioeconomic and demographic forecasts, proposed residential or commercial land use development projects and/or potential improvements to the regional transportation network.

CDM Smith is not, and has not been, a municipal advisor as defined in Federal law (the Dodd Frank Bill) to CFX and does not owe a fiduciary duty pursuant to Section 15B of the Exchange Act to CFX with respect to the information and material contained in this report. CDM Smith is not recommending and has not recommended any action to CFX. CFX should discuss the information and material contained in this report with any and all internal and external advisors that it deems appropriate before acting on this information.

# Role of the Traffic Engineer

- Traffic and Revenue Studies
  - Annual reports, required by bond covenants
  - Regularly updated traffic and revenue forecasts
  - Toll rate studies
  - Revenue forecasts for projects
- Travel Demand Modeling
- Engineering Support
  - General
  - Planning studies
  - PD&E studies
  - Design projects



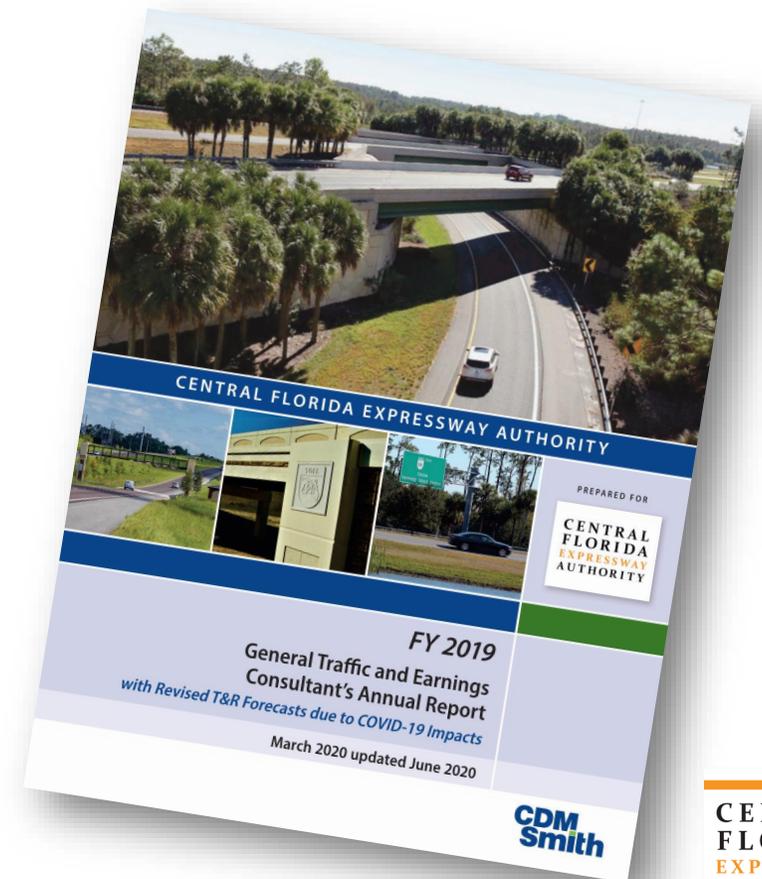
# Traffic and Revenue Estimates

## FY 2019 General Traffic and Earnings Consultant's Annual Report

- Contains a summary of traffic and revenue (T&R)
- T&R estimates were produced in February 2020
- Revised T&R estimates developed in May 2020
- Updated estimates provided in January 2021

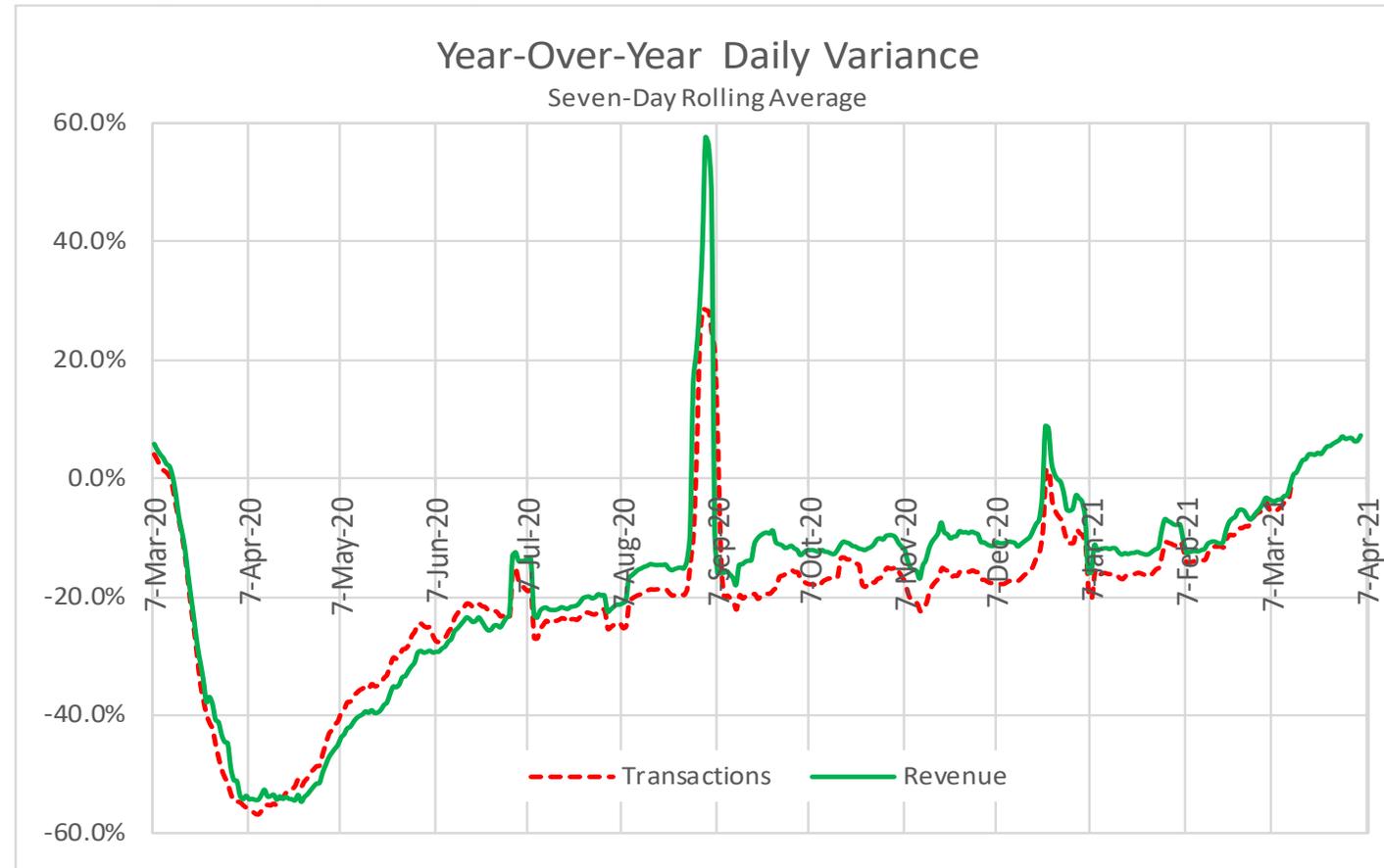
## FY 2020 General Traffic and Earnings Consultant's Annual Report is underway

- Report some Draft results today



# Recent T&R: COVID-19 Impacts

- Year-over-year daily variance
  - FY 2021 / FY 2020 over FY 2019
  - Incorporates seasonal variations
  - Some anomalies (holidays and hurricanes)
- History of impacts
  - Initial decline and recovery
  - Slow recovery started in June, plateaued in September
  - Recent improvement started in February



Transactions come from mainline toll locations through the Infiinity System.  
Revenue from unaudited revenue is incomplete and without month-end adjustments.  
These are used to identify trends not to directly produce forecasts.

# Recent T&R: Recent Surge (Transactions)

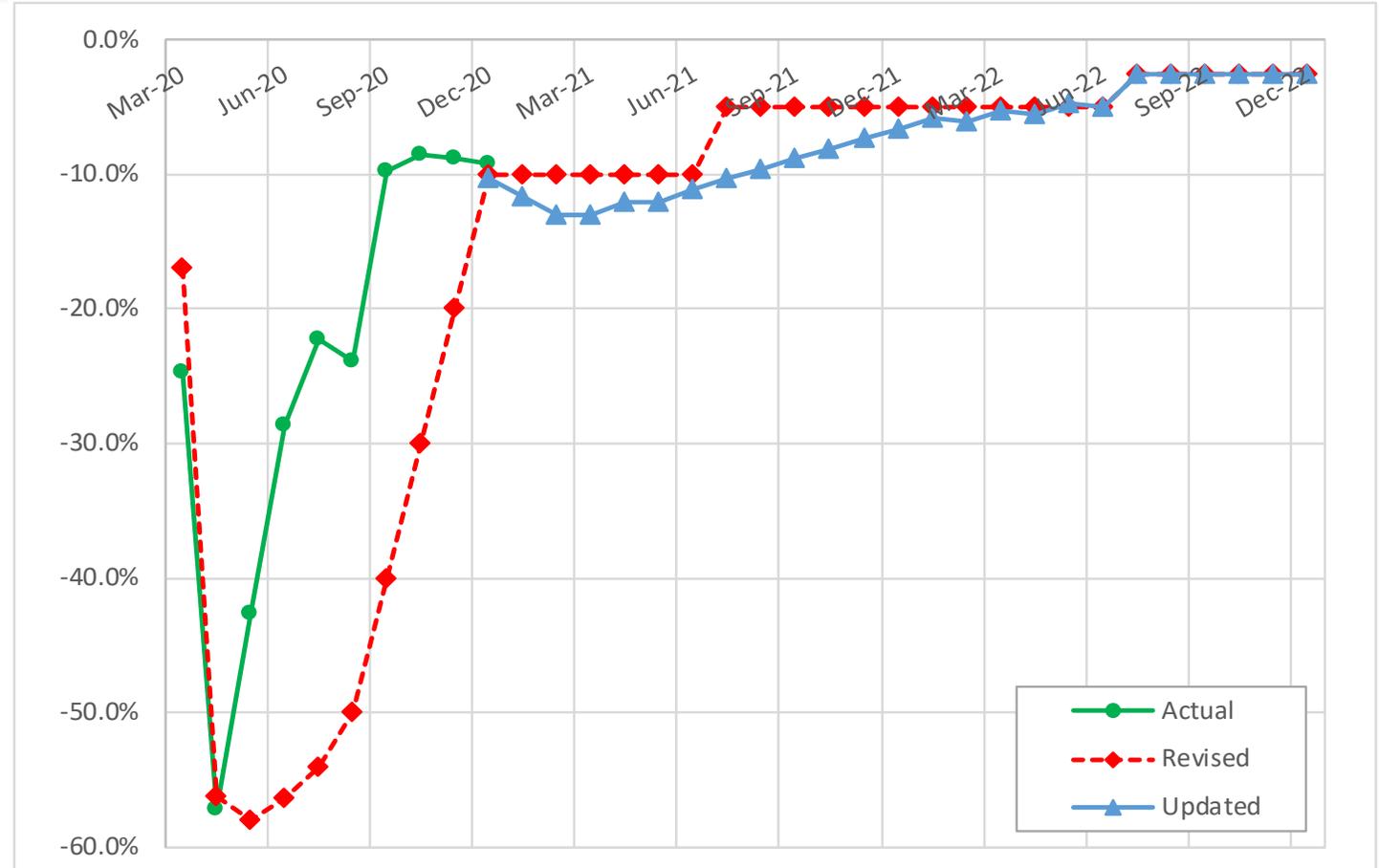
Month	Beachline	Dallas	Hiawassee	Pine Hills	Conway	Dean	John Young Pkwy	Boggy Creek	Curry Ford	University	Independence	Forest Lake	Ponkan	Mt Plymouth	Coral Hills	Coronado	Aggregate (w/o Univ)	Rate of Change in Aggregate
	S.R. 528		S.R. 408				S.R. 417				S.R. 429			S.R. 414	S.R. 453			
Jan-21	-20.3%	-19.8%	-10.4%	-9.7%	-7.8%	-11.9%	-30.3%	-25.8%	-23.7%	-22.0%	-19.7%	-14.3%	-3.8%	-22.6%	-12.7%	14.5%	-16.3%	-3.0%
Feb-21	-15.9%	-16.0%	-5.6%	3.3%	-1.8%	-10.7%	-24.3%	-20.1%	-20.2%	-15.4%	-14.6%	-11.0%	-1.2%	-17.1%	-9.0%	19.5%	-11.1%	5.2%
Mar-21	-4.0%	0.6%	1.7%	11.5%	6.2%	-4.7%	-11.2%	-7.2%	-9.8%	-6.5%	-1.2%	-0.5%	15.4%	2.5%	5.5%	58.1%	-0.3%	10.8%

Notes: Year-over-year variance in daily transactions at mainline plazas, aggregated by month. Variance over pre-COVID-19 conditions, i.e., March 2019.

- Substantial recovery during the last two months
- Recovery has been uneven across CFX System
  - Some locations fully recovered and more (Coronado, Ponkan, Pine Hills, Conway and Coral Hills)
  - Other locations lag behind (JYP, Curry Ford, Boggy Creek and University)
- Aggregate revenue variance has out performed transaction variance

# Recent T&R: Revenue Forecasts

- Revised Estimates(May 2020)
  - Actual revenue impacts were less substantial than forecast
  - Came close in December
- Updated Estimates (Jan 2021)
  - Lowered the forecasts and extended the recovery
  - Updated revenue impacts below -10% through September 2021
  - These were used for refinancing
- The new FY 2020 T&R Estimates are under development



Actual monthly revenue impacts derived from CFX reports

Revised monthly estimates from Scenario C in FY 2019 General Traffic and Earnings Consultant's Report, CDM Smith

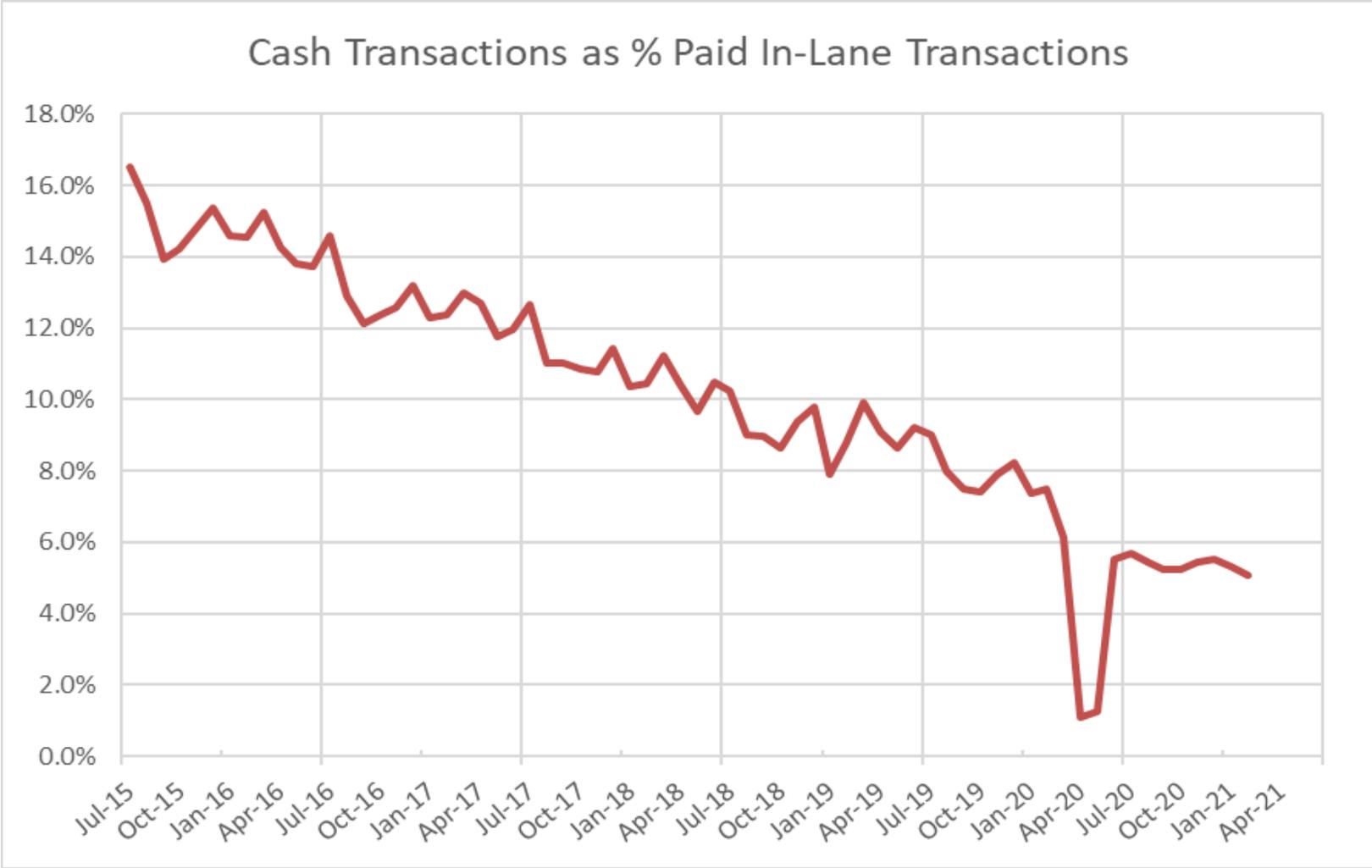
Updated monthly estimates from email to Lisa Lumbard on January 20, 2021

# Recent T&R Changes: More Terminology

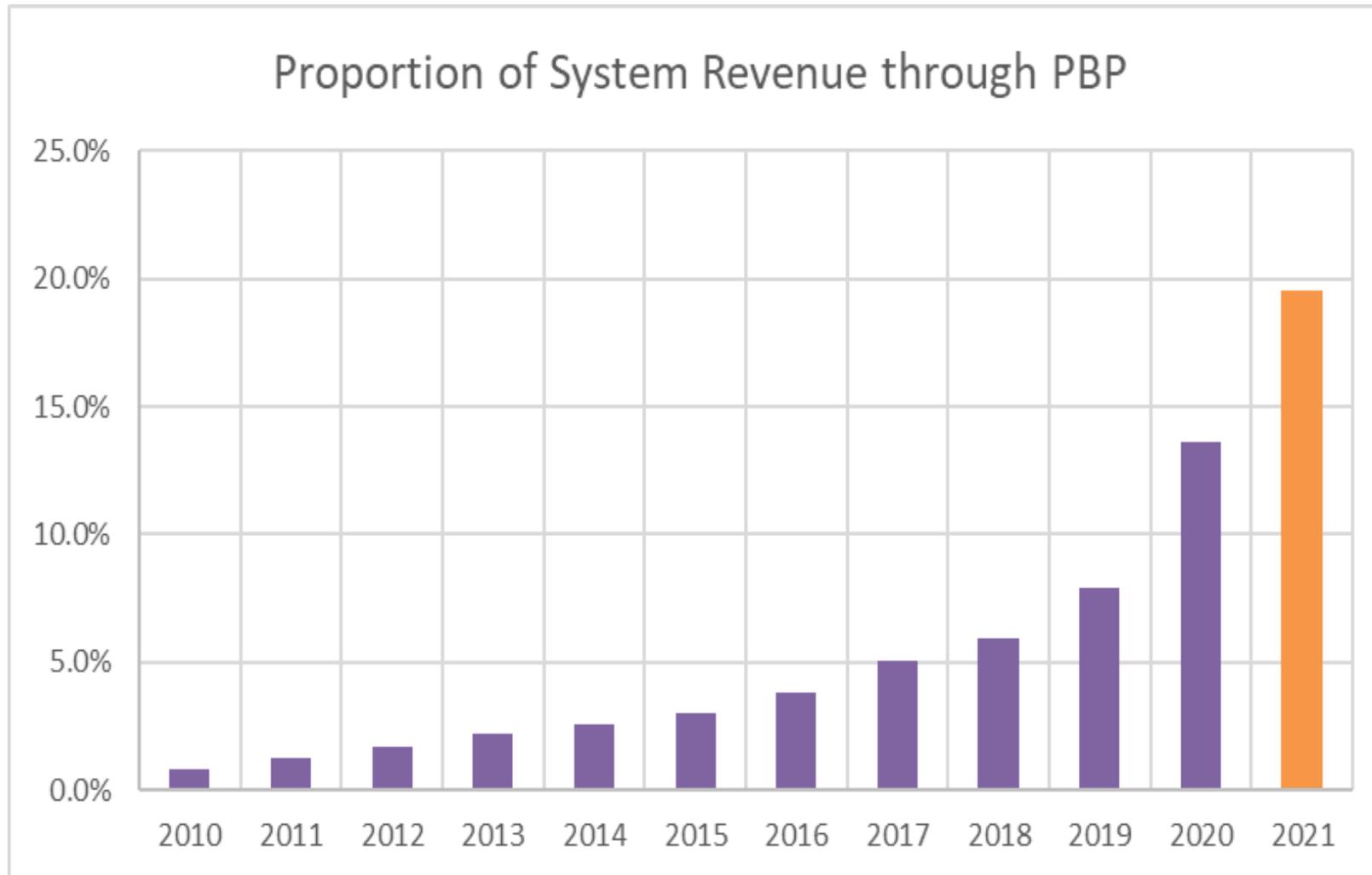


- Transactions and Revenue
- Payment Methods
  - Paid In-Lane
    - Cash
    - Electronic Toll Collection (ETC) with transponder
      - E-PASS, SunPass, E-ZPass and other interoperable devices
  - Unpaid In-Lane
    - Pay By Plate

# Recent T&R Changes: Cash



# Recent T&R Changes: PBP



Sources:  
FY 2020 CAFR  
CFX Monthly Statistics

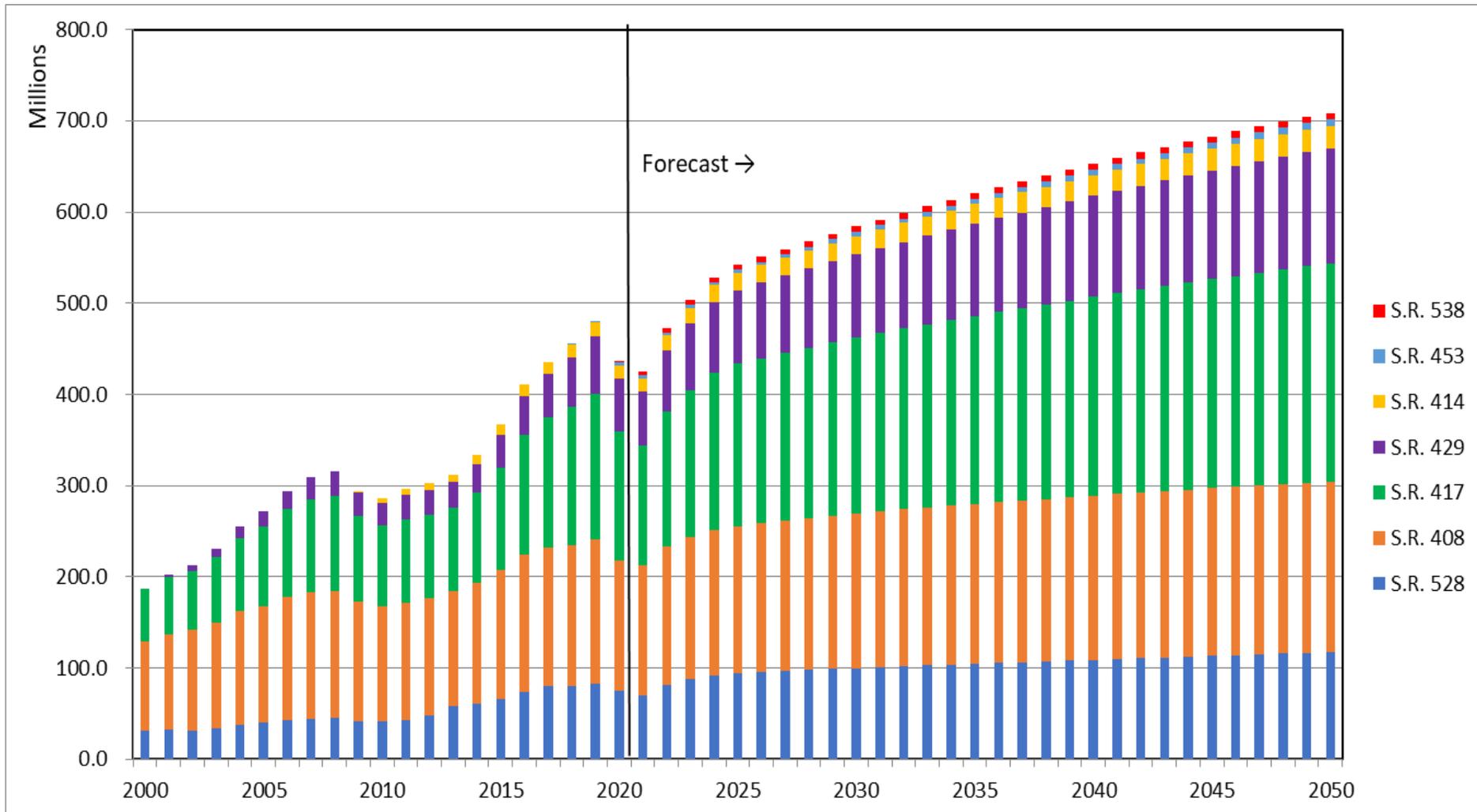
# T&R Forecasts: Overall Approach

- Analyzed annual transactions, revenue and effective toll rate (\$/trans)
- Estimates based on approved toll-rate policies, System improvements and other relevant projects in MPO Plans
- Prepared estimates as follows:
  - Paid in-Lane transactions and revenue (short and long-term growth)
  - Pay By Plate transactions and revenue
  - Transfer from PBP to Paid in-Lane
- Analyzed and reported separately by plaza group and facility (or roadway)
- The following are draft results



# T&R Forecasts: Total Annual Transactions

## by Expressway

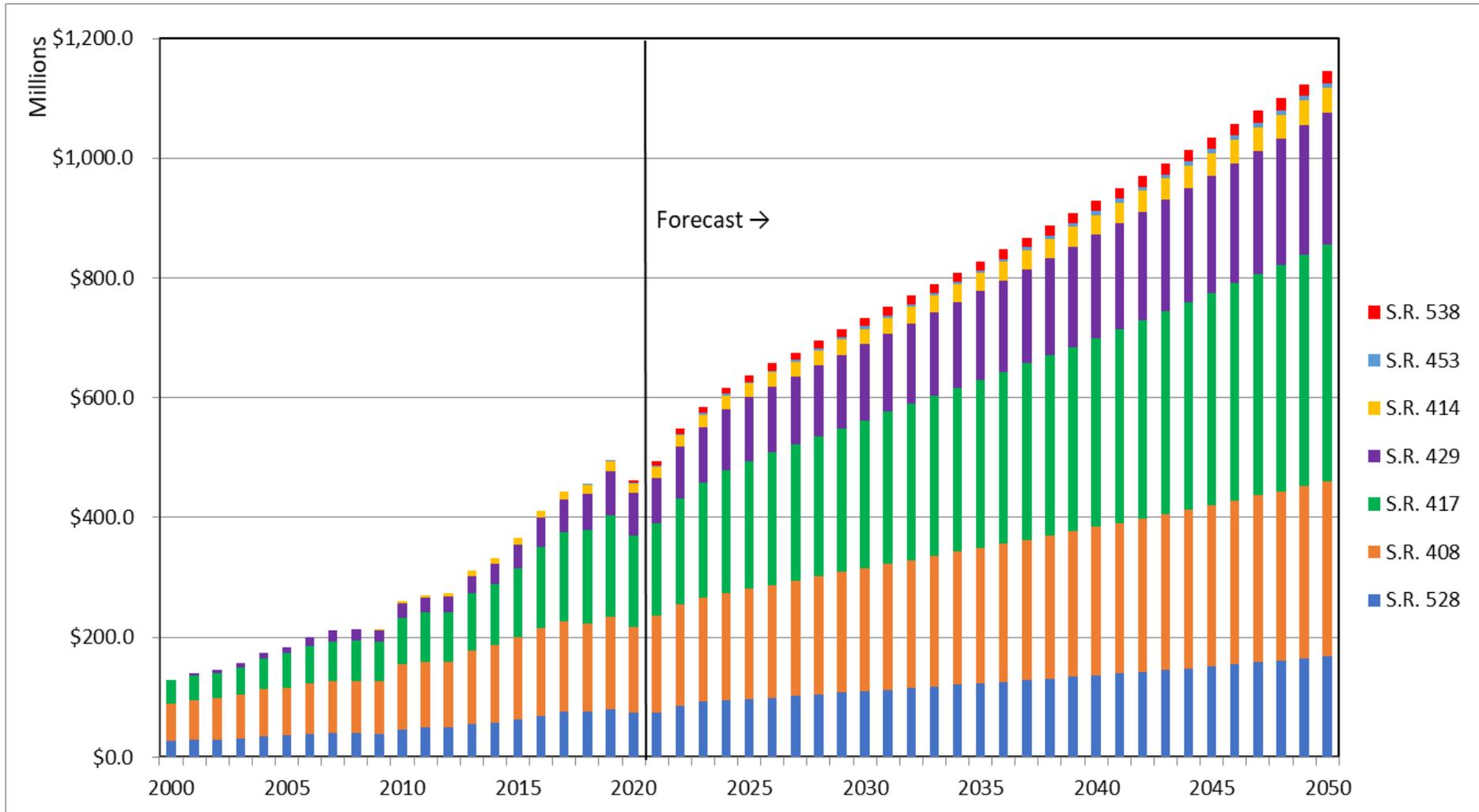


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# T&R Forecasts: System Revenue

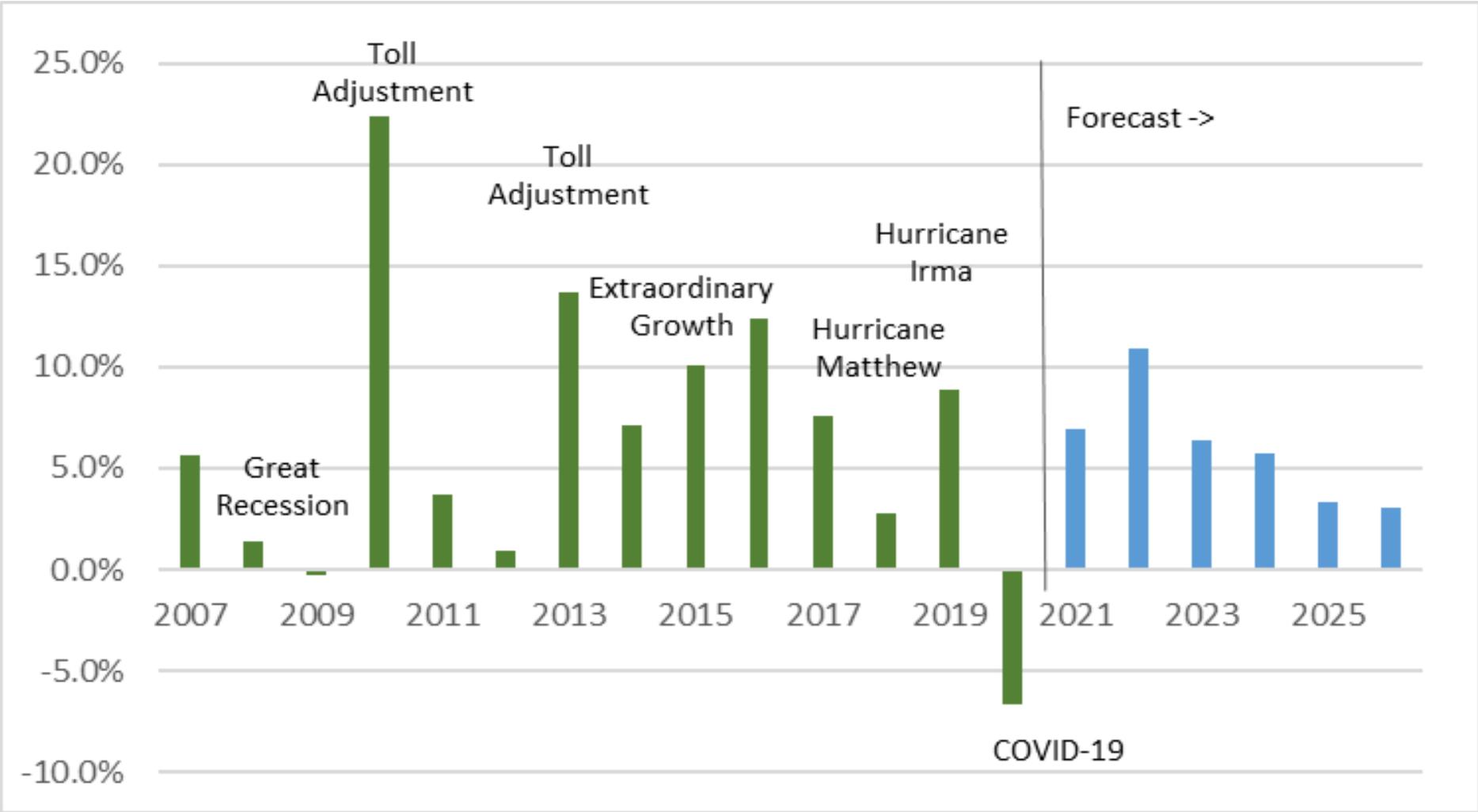
## by Expressway

**DRAFT**



# T&R Forecasts: Annual Growth in Revenue

**DRAFT**



# T&R Forecasts: Comparison

- Draft T&R estimates assume recovery by FY 2024
- Draft estimates are lower than the FY 2021 Pre-COVID estimates by about 1%
  - In the long term, the Draft estimates lag the FY 2021 Pre-COVID estimates by a year
- Draft estimates are higher than the FY 2022 Draft Budget by 1.0% to 1.5%

FY	Available Revenue (millions)				
	Actual	FY 2021 Pre-COVID	FY 2021 Budget	FY 2022 Draft Budget	Draft T&R
2010	\$253.7				
2015	\$350.9				
2020	\$446.1	\$501.7	\$415.6		
2021		\$539.8	\$427.9	\$469.2	\$475.9
2022		\$549.3	\$522.4	\$511.6	\$526.0
2023		\$577.9	\$563.8	\$563.5	\$564.1
2024		\$597.6	\$582.6	\$582.6	\$596.0
2025		\$616.3	\$600.9	\$600.9	\$615.7
2030		\$708.9	\$691.2	\$691.2	\$706.1
2035		\$802.5	\$782.4	\$782.4	\$795.8
2040		\$900.3	\$877.8	\$877.8	\$890.4
2045		\$1,004.5	\$979.3	\$979.3	\$990.0
2049		\$1,090.4	\$1,063.1	\$1,063.1	\$1,073.0
2050					\$1,093.8

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# Questions

# C. 2.

Chairman's Report



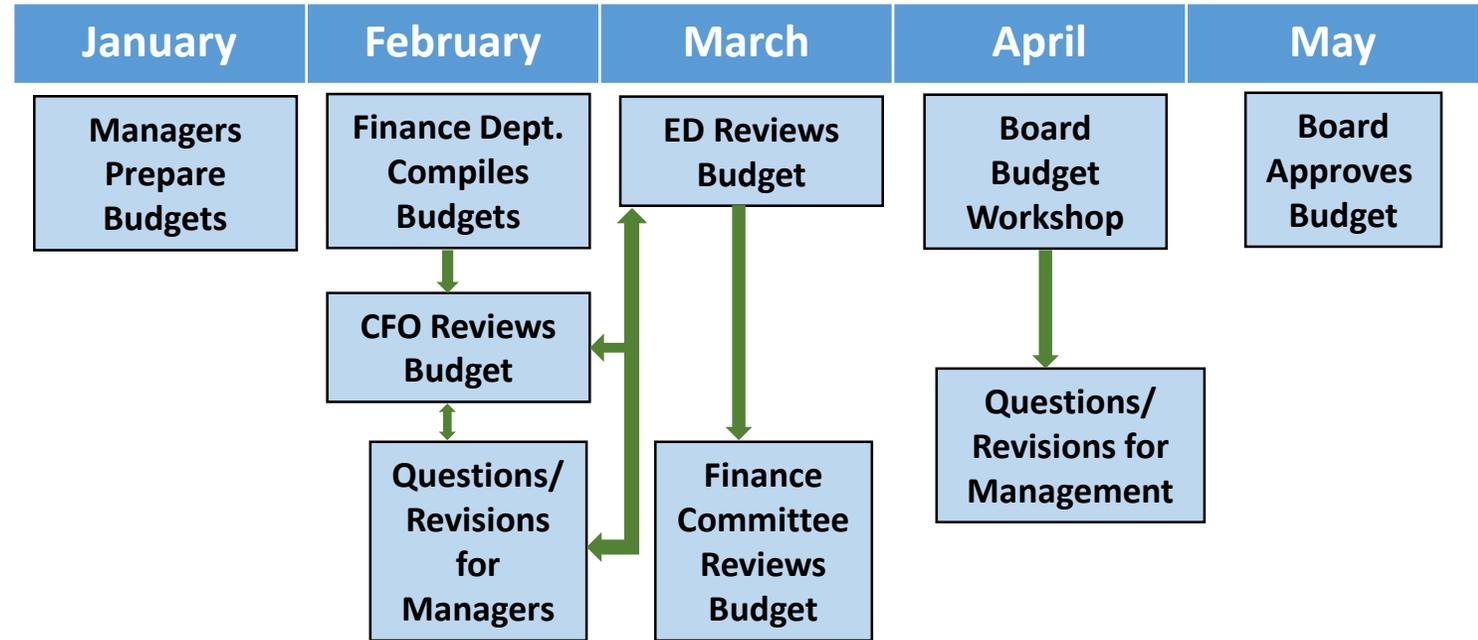
**CENTRAL  
FLORIDA  
EXPRESSWAY  
AUTHORITY**



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FY 2022 OPERATIONS, MAINTENANCE & ADMINISTRATION  
and  
FY 2022-26 FIVE-YEAR WORK PLAN  
BUDGET**

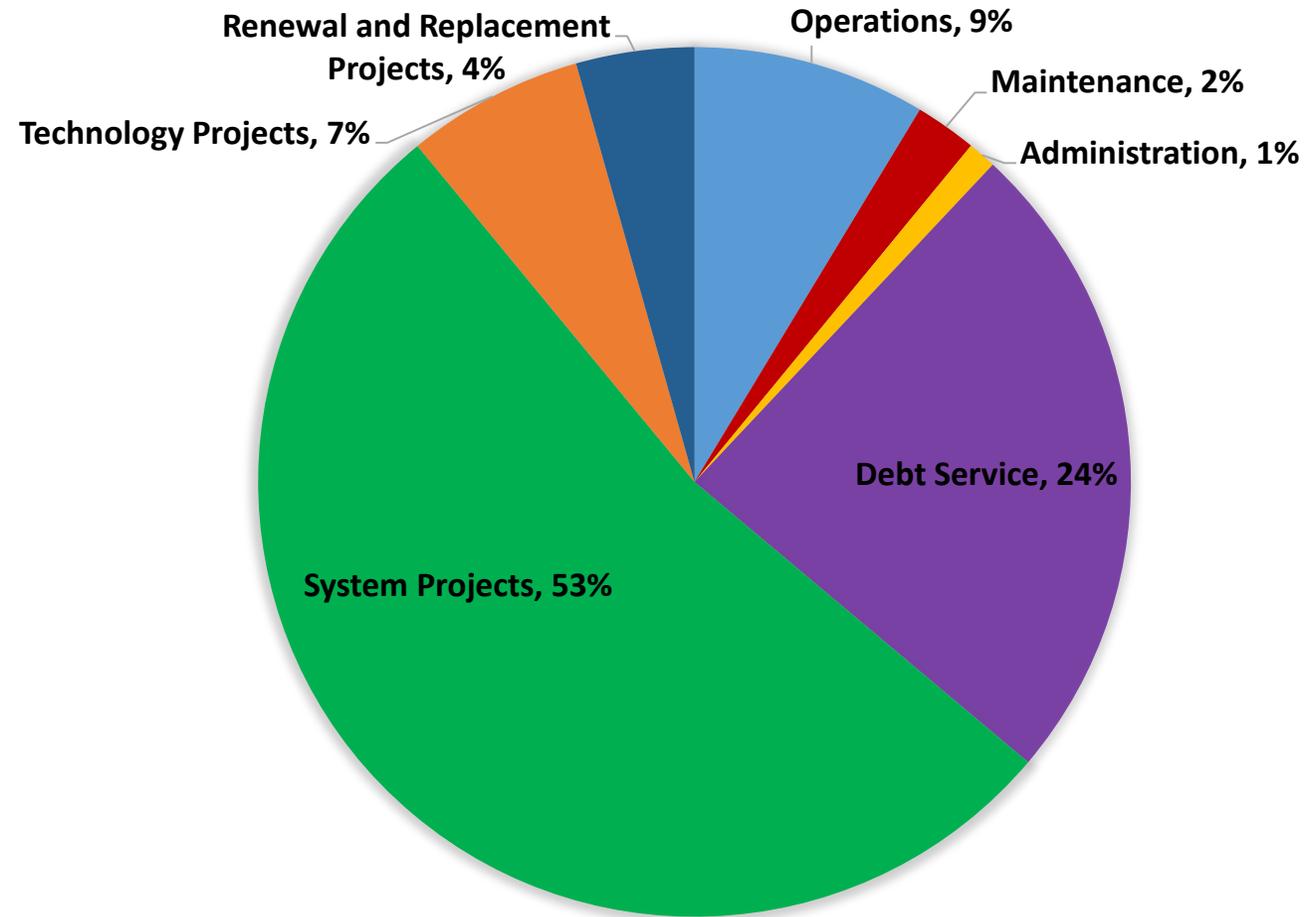
**April 8, 2021**

# OM&A Process



**CFX Fiscal Year July 1 – June 30**

# Total Proposed Spending for FY 2022



# Projected Revenues

	<u>FY 2021 Budget</u>	<u>FY 2021 Projected Year End</u>	<u>FY 2022 Budget</u>	<u>% Change Over Projected Year End</u>	<u>% Change Over FY 21 Budget</u>
Tolls	\$377,775,692	\$429,200,000	\$463,300,000	8%	23%
Tolls – Pay By Plate	50,124,308	63,900,000	48,300,000	-24%	-4%
Fees	7,858,000	7,312,000	5,555,000	-24%	-29%
Transponder Sales	921,530	907,399	929,087	2%	1%
Other Operating	1,848,762	1,220,351	1,588,600	30%	-14%
Interest	6,067,454	8,027,831	2,360,453	-71%	-61%
Miscellaneous	744,221	744,718	763,039	2%	3%
Total Revenues	\$445,339,967	\$511,312,299	\$522,796,179	2%	17%

# Proposed OM&A – Debt Service Ratio

	<u>FY 2021 Budget</u>	<u>FY 2021 Projected Year End</u>	<u>FY 2022 Budgeted</u>
Total Revenues	\$445,339,967	\$511,312,299	\$522,796,179
Total Expenses	97,547,885	94,887,426	109,161,485
OM&A Reserve Deposits	0	0	1,093,503
FDOT Advances	(7,233,937)	(7,173,937)	(7,923,177)
Net Revenues	\$355,026,019	\$423,598,810	\$420,464,368
Senior Debt Service Payments	\$210,806,372	\$210,806,372	\$212,690,028
Senior Debt Service Ratio	1.68	2.01	1.98

# Proposed OM&A

	FY 2021 Budget	FY 2021 Projected Year End	FY 2022 Budget	% Change Over Projected Year End	% Change Over FY 21 Budget
Operations	\$66,129,385	\$65,139,322	\$76,157,368	17%	15%
Maintenance	\$19,899,098	\$18,725,789	\$20,737,195	11%	4%
Administration	\$8,911,699	\$8,409,180	\$9,595,922	14%	8%
Other Operating	\$2,607,703	\$2,613,136	\$2,671,000	2%	2%
Total Expenses	\$97,547,885	\$94,887,426	\$109,161,485	15%	12%

**Expenses  
Projected  
vs.  
Proposed**

**Projected FY21 Year End - \$94,887,426**

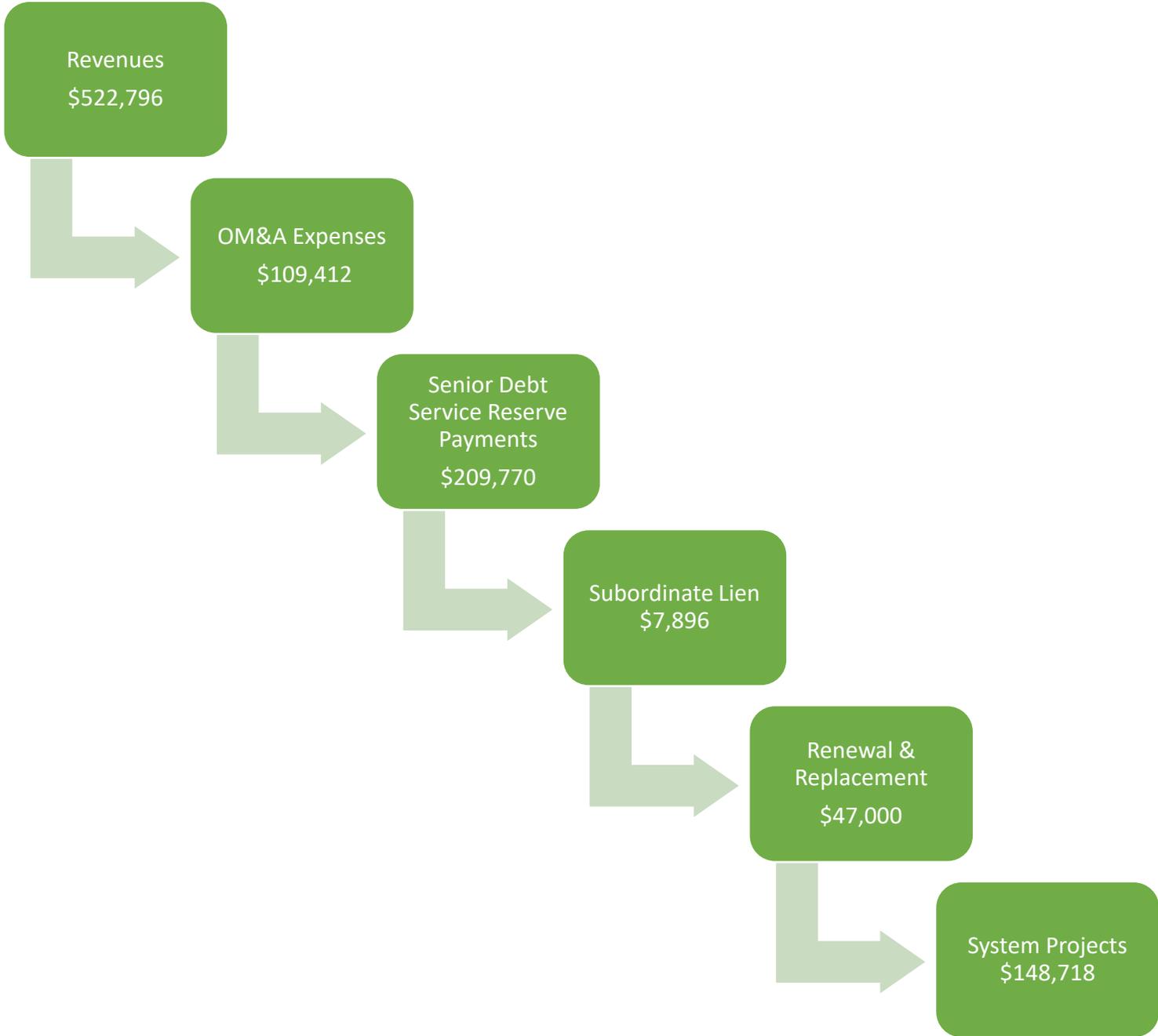


**FY 22 Proposed OM&A Expenses  
\$109,161,485 (15%)**

# Proposed OM&A – Debt Service Ratio

	<u>FY 2021 Budget</u>	<u>FY 2021 Projected Year End</u>	<u>FY 2022 Budgeted</u>
Total Revenues	\$445,339,967	\$511,312,299	\$522,796,179
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Senior Debt Service Payments	<u>\$210,806,372</u>	<u>\$210,806,372</u>	<u>\$212,690,028</u>
Senior Debt Service Ratio	<u>1.68</u>	<u>2.01</u>	<u>1.98</u>

**Flow of Funds  
In  
Thousands  
(\$000's)**



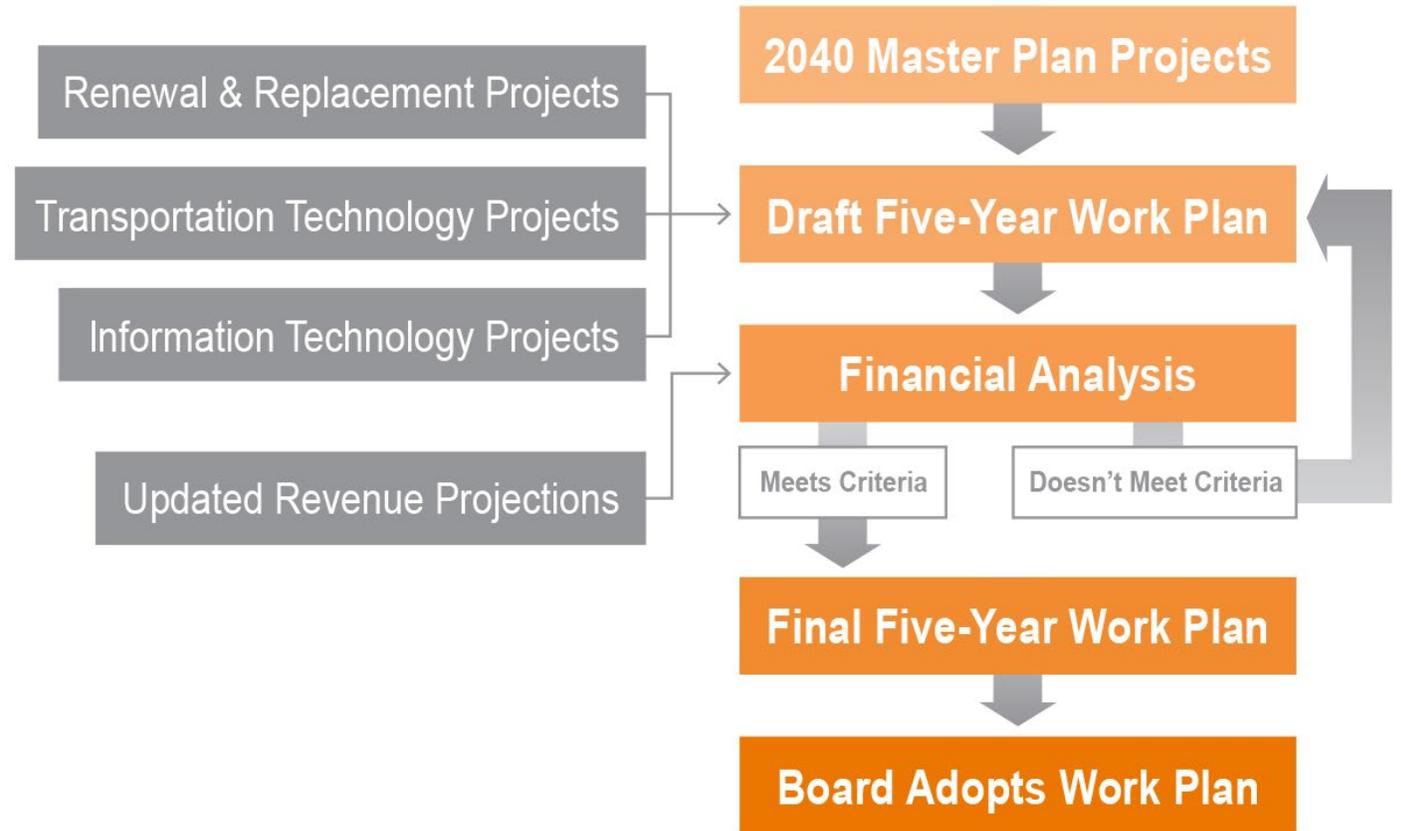
## Proposed OM&A – Goldenrod Road Extension

- Toll revenue budget - \$1,800,000
- Total operations and maintenance expense budget - \$515,982



# Annual Work Plan Development Process

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# Current Five-Year Work Plan



## Five-Year Work Plan

*FY 2021 - FY 2025*

June 11, 2020

## Major Accomplishments:

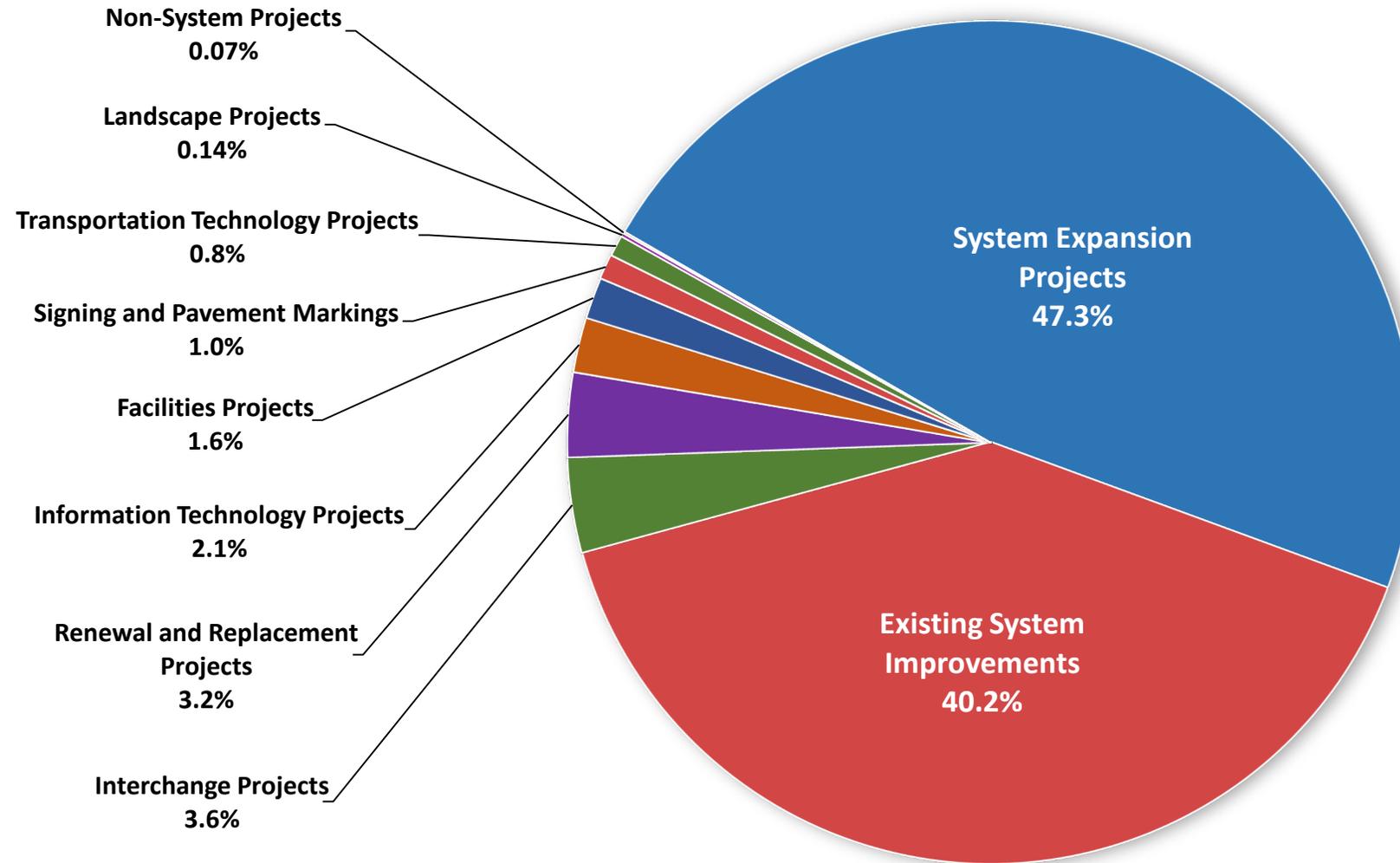
- SR 408 / I-4 Ultimate Interchange
- SR 408 WB Mills Ave Exit Ramp Improvements
- SR 429 Stoneybrook West Pkwy Interchange
- SR 516 (Lake/Orange Expressway) Design
- SR 538 (Poinciana Parkway Extension) Design

**Adopted June 2020 - \$2.72 Billion**

# Draft FY 2022-2026 Work Plan

Project Cost Summary (\$000's) Category	Fiscal Year					Totals
	2021/22	2022/23	2023/24	2024/25	2025/26	
Existing System Improvements	348,373	494,579	280,542	98,581	74,096	1,296,171
System Expansion Projects	104,878	216,495	366,979	522,105	314,821	1,525,278
Interchange Projects	3,942	22,253	27,931	50,693	12,608	117,427
Facilities Projects	15,368	13,294	7,612	9,480	5,382	51,136
Transportation Technology Projects	10,138	7,800	3,410	1,497	3,258	26,103
Information Technology Projects	49,855	11,241	2,707	2,180	2,180	68,163
Signing and Pavement Markings	9,870	12,334	1,981	4,086	2,376	30,647
Renewal and Replacement Projects	39,953	24,041	15,789	8,658	15,604	104,045
Landscape Projects	769	787	1,412	799	794	4,561
Non-System Projects	19	348	0	140	1,884	2,391
<b>TOTALS</b>	<b>583,165</b>	<b>803,172</b>	<b>708,363</b>	<b>698,219</b>	<b>433,003</b>	<b>3,225,922</b>

# Draft Work Plan Funding Distribution

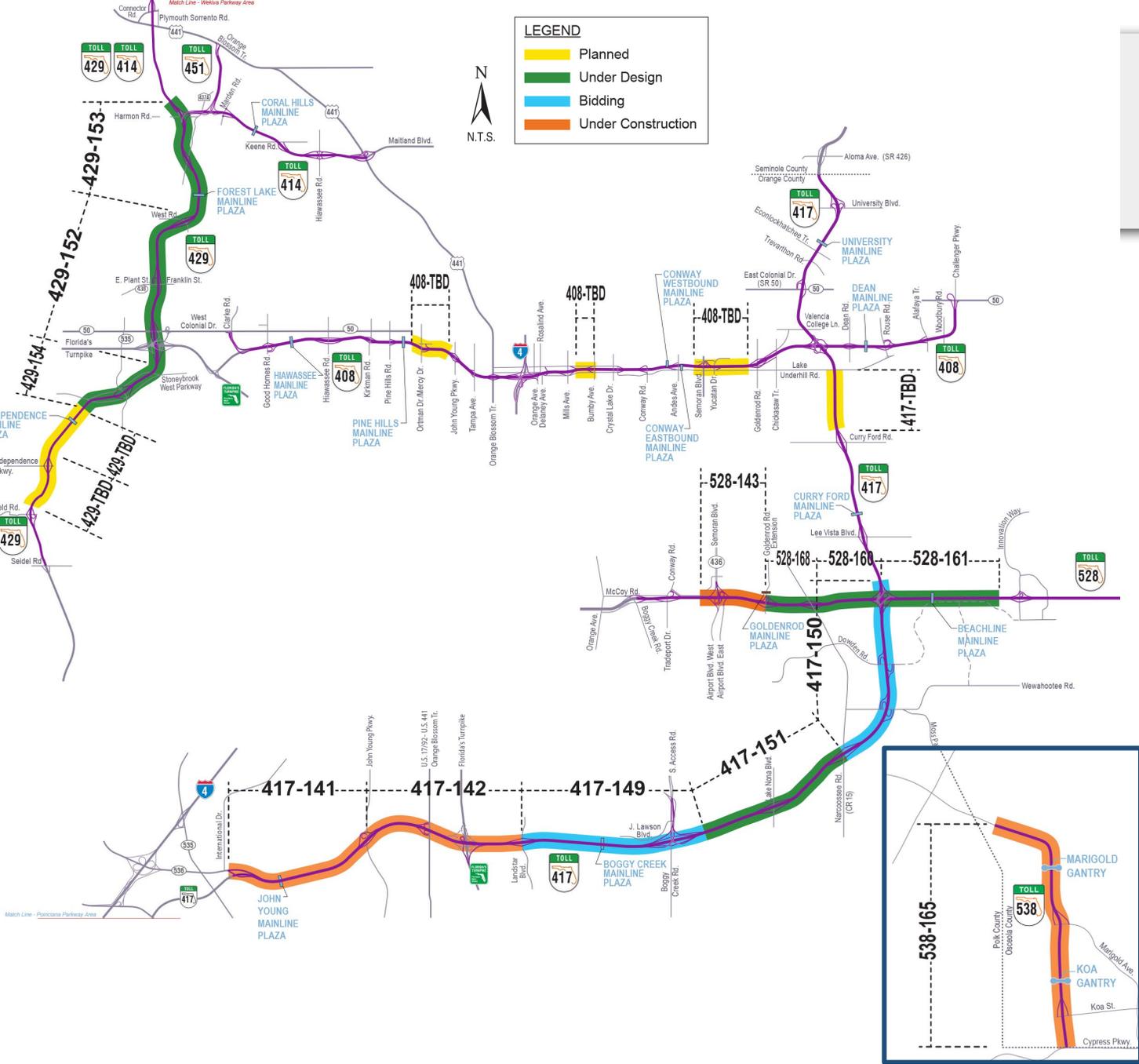


# Ongoing Widening Projects

Capacity Improvements  
\$1.2 Billion

59 Miles of Widening

- SR 408 = 3 miles
- SR 417 = 22 miles
- SR 429 = 17 miles
- SR 528 = 10 miles
- SR 538 = 7 miles



**Major  
Expansion  
Projects  
\$1.5 Billion**

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**SR 414 Expressway Extension**

(Potential)

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**SR 516 Lake-Orange Expressway**

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**SR 534 Osceola Parkway Extension**

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**SR 538 Poinciana Parkway Extension**



**Major  
Interchange  
Projects  
\$117.4 Million**

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SR 408 / I-4 Ultimate

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SR 408 / Tampa Avenue

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SR 528 / Dallas Boulevard

# Additional Major Projects

Milling and Resurfacing → \$63.5 MM

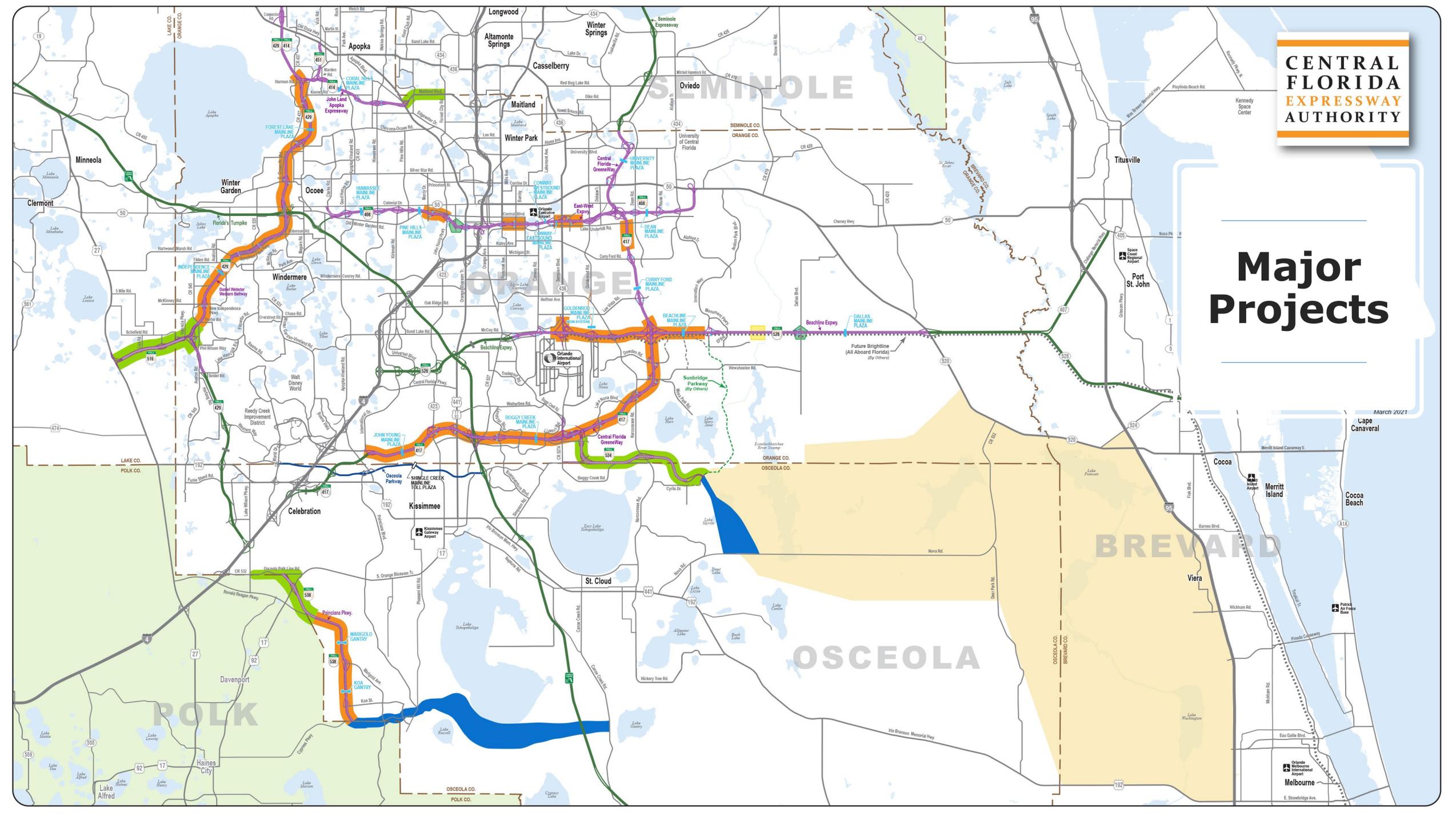
Toll Collection System Upgrade → \$26.3 MM

Guide Sign Replacements → \$13.9 MM

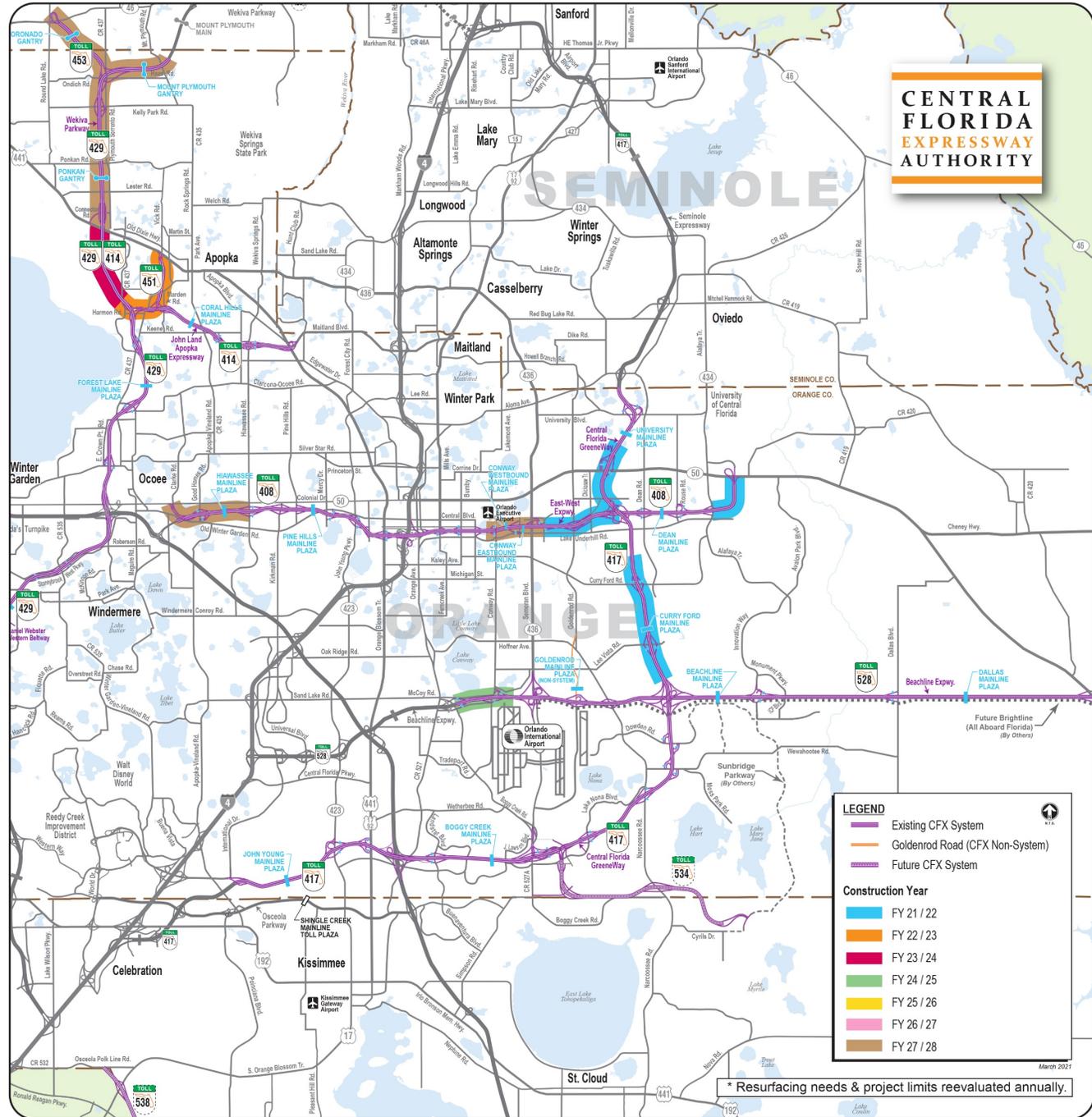
Sustainability Program → \$9 MM

# Major Projects

March 2021



# Resurfacing Projects



# Capital Planning Model Results



## Requires additional debt

Approximately \$1.6 billion  
(FY23, FY24, FY25, FY26)

Approximately 48% of project  
expenditures over the 5 yr period



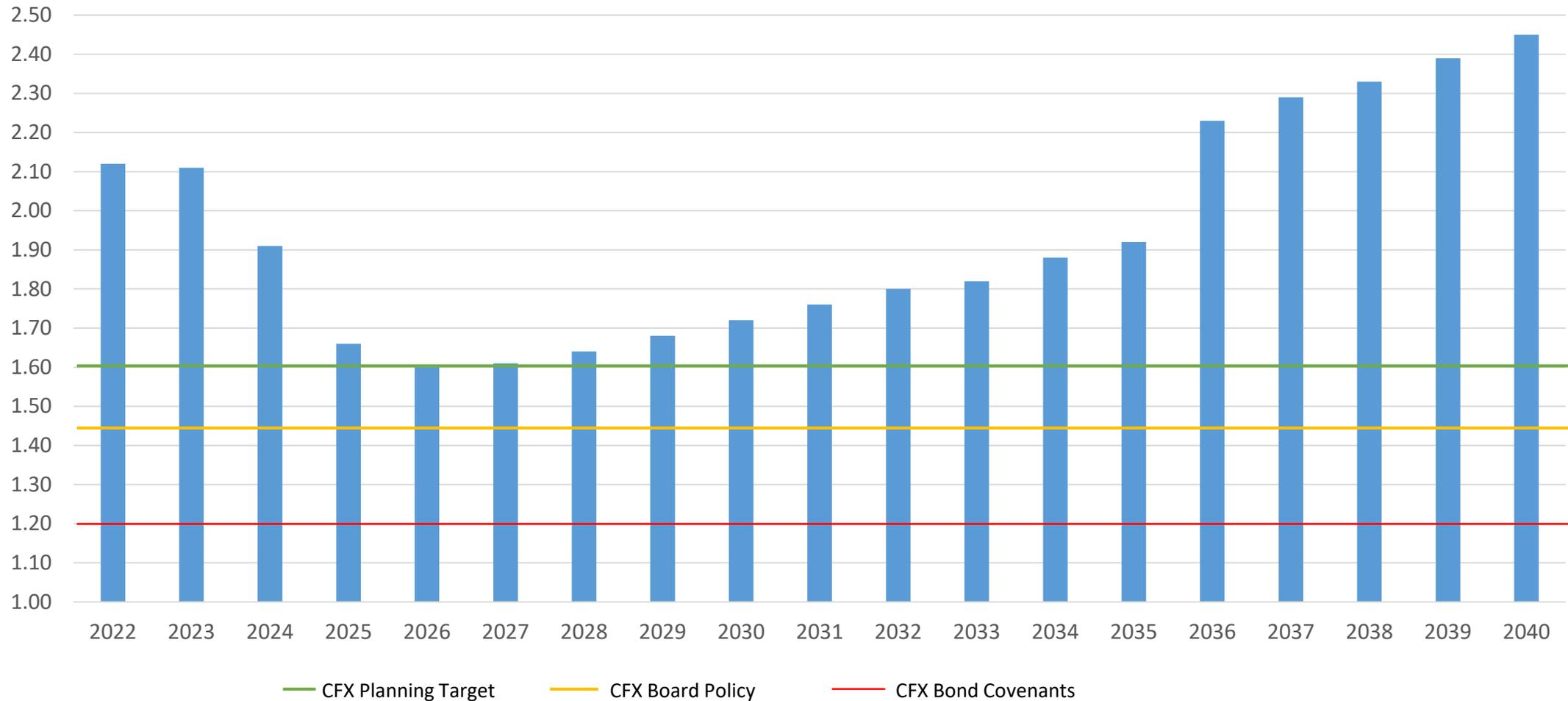
## Modeling updated

New bonds are issued  
New major assumptions

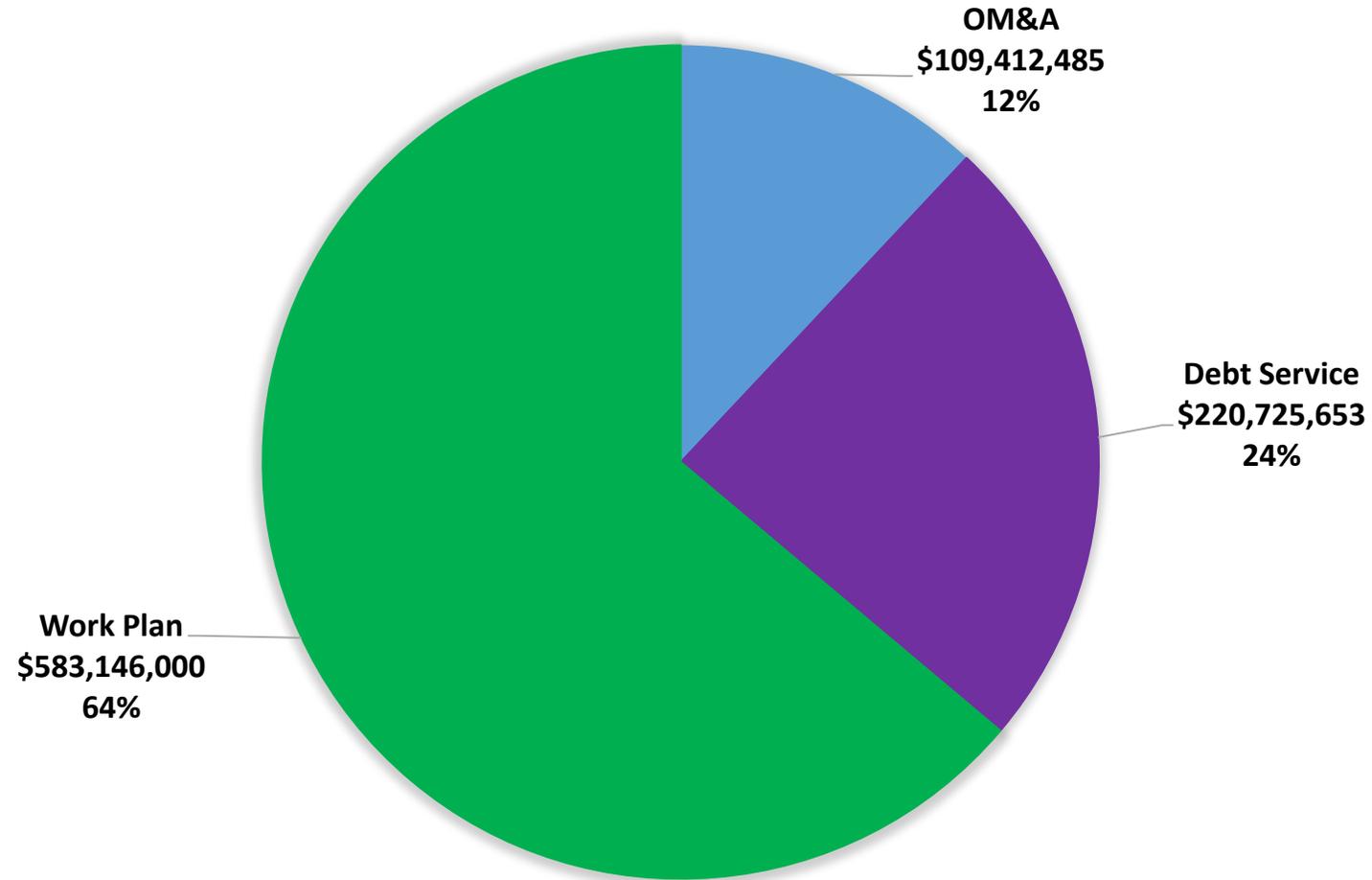


## Debt coverage ratio meets 1.60 planning target

# Projected Senior Lien Coverage Ratio



# Total Proposed Spending for FY 2022



A wide-angle photograph of a highway construction site at sunset. In the foreground on the left, a large, light-colored concrete pillar stands prominently. To its right, a red crane is positioned on a dirt area. In the background, a multi-lane highway is visible with a green overhead sign that reads "Solidarte Rd 1/4 mi.". To the right of the highway, another concrete pillar is under construction, surrounded by a complex network of dark metal scaffolding. An orange utility vehicle is parked near the scaffolding. The sky is a mix of orange, yellow, and blue, indicating the time is either dawn or dusk. The overall scene is one of active infrastructure development.

**CENTRAL  
FLORIDA  
EXPRESSWAY  
AUTHORITY**

**Central Florida Expressway Authority**  
**Calculation of the Composite Debt Service Ratio, as Defined**  
**by the Bond Resolutions and Related Documents - Including Subordinate Coverage**

	Budget 2021	Projected 2021	Budget 2022	\$ Inc (Decr) Over Budget	% Inc (Decr) Over Proj	% Ince (Decr) Over Budget
<b>Revenues:</b>						
Tolls	\$377,775,692	\$429,200,000	<b>\$463,300,000</b>	\$85,524,308	8%	23%
Tolls - Pay By Plate	50,124,308	63,900,000	<b>48,300,000</b>	(1,824,308)	-24%	-4%
Fees Collected via Pay by Plate and UTC's	7,858,000	7,312,000	<b>5,555,000</b>	(2,303,000)	-24%	-29%
Transponder sales	921,530	907,399	<b>929,087</b>	7,557	2%	1%
Other Operating	1,848,762	1,220,351	<b>1,588,600</b>	(260,162)	30%	-14%
Interest	6,067,454	8,027,831	<b>2,360,453</b>	(3,707,001)	-71%	-61%
Miscellaneous	744,221	744,718	<b>763,039</b>	18,818	2%	3%
<b>Total revenues</b>	<b>445,339,967</b>	<b>511,312,299</b>	<b>522,796,179</b>	<b>77,456,212</b>	<b>2%</b>	<b>17%</b>
<b>Expenses:</b>						
Operations	66,129,385	65,139,322	<b>76,157,368</b>	10,027,983	17%	15%
Maintenance	19,899,098	18,725,789	<b>20,737,195</b>	838,097	11%	4%
Administrative	8,911,699	8,409,180	<b>9,595,922</b>	684,223	14%	8%
Other Operating	2,607,703	2,613,136	<b>2,671,000</b>	63,297	2%	2%
<b>Total expenses</b>	<b>97,547,885</b>	<b>94,887,426</b>	<b>109,161,485</b>	<b>11,613,600</b>	<b>15%</b>	<b>12%</b>
Add deposits into OMA reserve	-	-	<b>1,093,503</b>	1,093,503		
Less advances for operations and maintenance expenses received from the FDOT	(7,233,937)	(7,173,937)	<b>(7,923,177)</b>	(689,240)	10%	10%
<b>Total Expenses and Deposits</b>	<b>90,313,948</b>	<b>87,713,489</b>	<b>102,331,811</b>	<b>12,017,863</b>	<b>17%</b>	<b>13%</b>
<b>Net revenues, as defined, plus payments received from the FDOT</b>	<b>355,026,019</b>	<b>423,598,810</b>	<b>420,464,368</b>	<b>65,438,349</b>	<b>-1%</b>	<b>18%</b>
<b>Senior debt service payments*</b>	<b>210,806,372</b>	<b>210,806,372</b>	<b>212,690,028</b>	<b>1,883,656</b>	<b>1%</b>	<b>1%</b>
<b>SunTrust Bank Loan Payment</b>	<b>7,895,779</b>	<b>7,895,779</b>	<b>8,035,625</b>	<b>139,846</b>	<b>2%</b>	<b>2%</b>
<b>Total debt payments plus FDOT repayments</b>	<b>218,702,151</b>	<b>218,702,151</b>	<b>220,725,653</b>	<b>2,023,502</b>	<b>1%</b>	<b>1%</b>
<b>Subordinate debt service ratio of net revenues to total debt paymen</b>	<b>1.62</b>	<b>1.94</b>	<b>1.90</b>	<b>0.28</b>	<b>-2%</b>	<b>17%</b>
<b>Senior debt service ratio of net revenues to debt service</b>	<b>1.68</b>	<b>2.01</b>	<b>1.98</b>	<b>0.29</b>	<b>-2%</b>	<b>17%</b>

\* Per Bond Resolution Calculation.

**Central Florida Expressway Authority  
Budgeted Flow of Funds - Including Subordinate Payments  
On a Cash Flow Basis**

	Budget 2021	Projected 2021	Budget 2022	\$ Inc (Decr) Over Budget	% Inc (Decr) Over Proj	% Ince (Decr) Over Budget
<b>Revenues:</b>						
Tolls	\$377,775,692	\$429,200,000	<b>\$ 463,300,000</b>	\$85,524,308	8%	23%
Tolls - Pay By Plate	50,124,308	63,900,000	<b>48,300,000</b>	(1,824,308)	-24%	-4%
Fees Collected via Pay by Plate and UTC's	7,858,000	7,312,000	<b>5,555,000</b>	(2,303,000)	-24%	-29%
Transponder sales	921,530	907,399	<b>929,087</b>	7,557	2%	1%
Other Operating	1,848,762	1,220,351	<b>1,588,600</b>	(260,162)	30%	-14%
Interest	6,067,454	8,027,831	<b>2,360,453</b>	(3,707,001)	-71%	-61%
Miscellaneous	744,221	744,718	<b>763,039</b>	18,818	2%	3%
<b>Total revenues</b>	<b>445,339,967</b>	<b>511,312,299</b>	<b>522,796,179</b>	77,456,212	2%	17%
<b>Expenses:</b>						
Operations	66,129,385	65,139,322	<b>76,157,368</b>	10,027,983	17%	15%
Maintenance	19,899,098	18,725,789	<b>20,737,195</b>	838,097	11%	4%
Administrative	8,911,699	8,409,180	<b>9,595,922</b>	684,223	14%	8%
Other Operating	2,607,703	2,613,136	<b>2,671,000</b>	63,297	2%	2%
<b>Total expenses</b>	<b>97,547,885</b>	<b>94,887,426</b>	<b>109,161,485</b>	11,613,600	15%	12%
<b>Debt service payments</b>	205,423,926	205,423,926	<b>209,769,978</b>	4,346,052	2%	2%
<b>SunTrust Bank Loan Payment</b>	7,895,779	7,895,779	<b>7,895,779</b>	-	0%	0%
<b>Renewal and Replacement Reserve</b>	25,000,000	16,000,000	<b>47,000,000</b>	22,000,000	194%	88%
<b>OM&amp;A Capital Expenditures &amp; Projects</b>	166,000	123,000	<b>251,000</b>	85,000	104%	51%
<b>Net Available for System Projects</b>	<b>\$109,306,377</b>	<b>\$186,982,168</b>	<b>\$148,717,937</b>	\$39,411,560	-20%	36%

## Central Florida Expressway Authority All Activities - Total By Line Item

Description	2021 Annual Budget	Projected Year-end Actual	2022 Annual Budget	\$ Inc (Decr) over 2021 Budget	% Inc (Decr) over Proj. 2021 Actual	% Inc (Decr) over 2021 Budget
<b>SALARIES &amp; BENEFITS</b>						
Salaries & Wages	\$ 6,921,443	\$ 6,525,957	\$ 7,490,237	\$ 568,794	15%	8%
Social Security and Medicare	486,737	460,296	533,520	46,783	16%	10%
Retirement Contributions -FRS	835,182	864,872	1,090,525	255,343	26%	31%
Life and Health Insurance	1,620,761	1,454,472	1,886,201	265,440	30%	16%
State Assessment	15,401	14,378	17,949	2,548	25%	17%
Workers' Compensation	60,007	33,702	60,311	304	79%	1%
Total Salaries & Benefits	9,939,532	9,353,677	11,078,743	1,139,211	18%	11%
<b>OTHER</b>						
Cost Of Transponders Sold - Sticker	1,272,191	1,831,150	1,822,792	550,601	0%	43%
Cost Of Transponders Sold - Hardcase	-	41,042	-	-	-100%	-
Cost Of Transponders Sold - Bumper	4,903	4,909	5,057	154	3%	3%
Cost Of Transponders Sold - Dual Protocol	-	2,000	-	-	-100%	-
Cost Of Transponders Sold - Hang Tag	1,120	270	1,120	-	315%	0%
Cost Of Transponders Sold - Uni	982,131	929,225	957,102	(25,029)	3%	-3%
Professional Services	1,737,772	1,486,259	1,584,850	(152,922)	7%	-9%
Legal Fees	100,000	40,000	60,000	(40,000)	50%	-40%
Consultant Fees	278,686	199,600	216,000	(62,686)	8%	-22%
Consultant Fees - Surveys	20,000	20,000	20,000	-	0%	0%
Maintenance Program Support	175,000	175,639	175,000	-	0%	0%
Maintenance Program Support - ITS	575,000	550,000	575,000	-	5%	0%
FON Program Support	200,000	200,000	200,000	-	0%	0%
Pavement Management System	31,000	30,937	31,000	-	0%	0%
Auditing Fees	79,500	80,700	81,900	2,400	1%	3%
Contract Personnel	13,951,008	12,781,264	13,835,588	(115,420)	8%	-1%
Toll Plazas Salaries/Wages	10,860,899	10,366,457	11,887,461	1,026,562	15%	9%
Toll Plazas Other Direct Expenses	454,406	454,406	463,505	9,099	2%	2%
Toll Collection Management Fees	970,450	938,450	1,024,207	53,757	9%	6%
Toll Plazas Administration Salaries	1,840,129	1,840,129	1,958,307	118,178	6%	6%
Toll Plazas Office Expenses	322,122	322,122	328,573	6,451	2%	2%
Toll Plazas Insurance and Bond	52,229	52,229	53,274	1,045	2%	2%
Florida Highway Patrol Services	973,513	973,513	2,056,040	1,082,527	111%	111%
Motorist Service Patrol Agreement	1,811,500	1,403,895	1,640,000	(171,500)	17%	-9%
Rapid Incident Scene Clearance	25,000	42,000	49,000	24,000	17%	96%
Toll Plazas Janitorial	338,239	338,239	384,621	46,382	14%	14%
Travel	78,300	17,800	80,650	2,350	353%	3%
Reimbursed Local Travel	14,095	1,775	12,525	(1,570)	606%	-11%
Gasoline	21,495	17,055	21,520	25	26%	0%
Telephone Service	397,450	342,861	391,535	(5,915)	14%	-1%
Internet Service	72,000	114,000	115,000	43,000	1%	60%
Postage and Delivery	2,211,450	3,071,289	3,220,750	1,009,300	5%	46%
Printing	544,000	852,244	884,500	340,500	4%	63%
Service Center Printing and Mailing	72,600	73,380	75,600	3,000	3%	4%
CAFR	17,500	17,500	17,500	-	0%	0%
Utilities	2,618,994	2,529,744	2,604,734	(14,260)	3%	-1%
Lease - Buildings	56,500	64,000	31,000	(25,500)	-52%	-45%
Leases - Equipment	63,750	69,462	70,992	7,242	2%	11%
Records Management	40,284	18,078	39,936	(348)	121%	-1%
Lease Expense-VTP	-	-	50,472	50,472	-	-
Insurance	948,538	979,344	1,008,684	60,146	3%	6%
Repairs & Maint. - Equipment	573,750	870,201	938,101	364,351	8%	64%
Maintenance FON Locates	12,000	13,000	13,000	1,000	0%	8%
Maintenance - ITS Infrastructure	2,495,000	2,400,000	2,369,000	(126,000)	-1%	-5%
Support & Maint. - Software	112,000	116,014	123,000	11,000	6%	10%

Description	2021 Annual Budget	Projected Year-end Actual	2022 Annual Budget	\$ Inc (Decr) over 2021 Budget	% Inc (Decr) over Proj. 2021 Actual	% Inc (Decr) over 2021 Budget
Repairs & Maint. - Software and Hardware	643,900	1,046,500	<b>1,548,250</b>	904,350	48%	140%
Maintenance - Toll Collection Software	890,000	1,300,000	<b>1,400,000</b>	510,000	8%	57%
Maintenance - Toll System Replacement	930,000	860,000	<b>2,000,000</b>	1,070,000	133%	115%
Repairs & Maint. - Fiber Optic Network	175,000	165,000	<b>165,000</b>	(10,000)	0%	-6%
Facilities Maintenance	1,980,676	1,988,760	<b>2,141,645</b>	160,969	8%	8%
Repairs and Maint. - Toll Equipment	1,921,855	1,921,105	<b>4,310,268</b>	2,388,413	124%	124%
Repairs and Maint. - Toll Equipment Parts	506,500	402,750	<b>540,500</b>	34,000	34%	7%
Repairs & Maint. - VES Equipment	333,061	333,464	<b>679,107</b>	346,046	104%	104%
Repairs & Maint. - Vehicles	14,400	11,876	<b>14,555</b>	155	23%	1%
System Modifications Maintenance -Website	5,400	5,400	<b>7,500</b>	2,100	39%	39%
Roadway and Bridges Maintenance	7,123,773	6,781,507	<b>6,964,491</b>	(159,282)	3%	-2%
Landscape Maintenance Service	2,953,719	2,919,047	<b>3,115,000</b>	161,281	7%	5%
Bridge Inspection	500,000	544,494	<b>500,000</b>	-	-8%	0%
Sign Maintenance/Inspection	312,000	306,625	<b>320,000</b>	8,000	4%	3%
Traffic Signals and Lights	230,000	194,723	<b>191,100</b>	(38,900)	-2%	-17%
Aquatics	175,000	102,400	<b>142,400</b>	(32,600)	39%	-19%
Board Meeting Broadcasting	8,700	8,700	<b>9,000</b>	300	3%	3%
Promotion	2,300,000	2,309,500	<b>3,207,000</b>	907,000	39%	39%
Newsletter	3,600	3,600	<b>3,600</b>	-	0%	0%
Photography	2,000	2,000	<b>2,500</b>	500	25%	25%
Displays	3,500	3,500	<b>6,000</b>	2,500	71%	71%
Graphic Production Services	70,000	70,000	<b>70,000</b>	-	0%	0%
Promotional Items	27,500	27,500	<b>29,000</b>	1,500	5%	5%
Advertising and Legal Notices	6,750	4,625	<b>6,750</b>	-	46%	0%
Bank Fees	1,300,650	1,262,782	<b>1,320,335</b>	19,685	5%	2%
Credit Card Fees	8,550,000	8,365,000	<b>8,850,000</b>	300,000	6%	4%
Security	6,061	6,303	<b>6,480</b>	419	3%	7%
Special Events	35,000	28,000	<b>52,000</b>	17,000	86%	49%
Employee Support Services	8,000	6,000	<b>8,000</b>	-	33%	0%
Miscellaneous Expense	17,150	16,365	<b>15,945</b>	(1,205)	-3%	-7%
Office Supplies	93,950	65,313	<b>83,925</b>	(10,025)	28%	-11%
Office Expense - Other	128,000	59,900	<b>118,150</b>	(9,850)	97%	-8%
Operating Supplies	46,950	23,325	<b>40,150</b>	(6,800)	72%	-14%
Transponder Supplies	10,000	12,900	<b>13,500</b>	3,500	5%	35%
Software Expense	2,900	2,500	<b>2,900</b>	-	16%	0%
Dues and Subscriptions	523,281	487,362	<b>552,845</b>	29,564	13%	6%
Books and Publications	550	500	<b>550</b>	-	10%	0%
Seminars and Conferences	44,680	11,950	<b>40,150</b>	(4,530)	236%	-10%
Staff Training and Education	61,170	42,850	<b>61,250</b>	80	43%	0%
Contingency (Projects)	116,000	33,000	<b>116,000</b>	-	252%	0%
Furniture	32,470	11,305	<b>27,000</b>	(5,470)	139%	-17%
Total Other:	<b>79,500,650</b>	<b>78,420,613</b>	<b>90,161,742</b>	10,661,092	15%	13%
Interoperability Transaction Fee	5,500,000	4,500,000	<b>5,250,000</b>	(250,000)	17%	-5%
Other Operating Expenses	2,607,703	2,613,136	<b>2,671,000</b>	63,297	2%	2%
<b>TOTAL</b>	<b>97,547,885</b>	<b>94,887,426</b>	<b>109,161,485</b>	11,613,600	15%	12%
<b>CAPITAL EXPENDITURES</b>						
General Equipment	41,000	8,000	<b>46,000</b>	5,000	475%	12%
Vehicle Purchases	-	-	<b>30,000</b>	30,000		
Software	125,000	115,000	<b>175,000</b>	50,000	52%	40%
Total Capital Expenditures:	<b>166,000</b>	<b>123,000</b>	<b>251,000</b>	85,000	104%	51%

## Central Florida Expressway Authority Operations Activity - Summary

	2021 Budget	Projected Year-end Actual	<b>2022 Annual Budget</b>	\$ Inc (Decr) over 2021 Budget	% Inc (Decr) over Proj. 2021 Actual	% Inc (Decr) over 2021 Budget
Toll Operations (710)	\$ 615,815	\$ 579,689	<b>\$ 780,160</b>	\$ 164,345	35%	27%
IT (720)	5,808,094	6,243,427	<b>8,281,303</b>	2,473,209	33%	43%
Special Projects (725)	250,580	134,785	<b>263,753</b>	13,173	96%	5%
Service Center (740 & 750)	27,140,219	27,703,210	<b>29,635,373</b>	2,495,154	7%	9%
Business Relations (743)	160,185	147,368	<b>169,299</b>	9,114	15%	6%
Public Outreach/Education (745)	3,017,100	3,017,100	<b>4,079,100</b>	1,062,000	35%	35%
Toll Facilities	23,637,392	22,813,742	<b>27,698,380</b>	4,060,988	21%	17%
<b>Subtotal</b>	<b>60,629,385</b>	<b>60,639,322</b>	<b>70,907,368</b>	10,277,983	17%	17%
Interoperability Transaction Fee	5,500,000	4,500,000	<b>5,250,000</b>	(250,000)	17%	-5%
<b>Total Operating Costs</b>	<b>66,129,385</b>	<b>65,139,322</b>	<b>76,157,368</b>	10,027,983	17%	15%

## Capital Expenditures and Projects

### Capital Expenditures

IT (720)	50,000	-	<b>50,000</b>	-	0%
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## Central Florida Expressway Authority Operations Activity - Total By Line Item

Description	2021 Annual Budget	Projected Year-end Actual	2022 Annual Budget	\$ Inc (Decr) over 2021 Budget	% Inc (Decr) over Proj. 2021 Actual	% Inc (Decr) over 2021 Budget
<b>SALARIES &amp; BENEFITS</b>						
Salaries & Wages	\$ 1,961,780	\$ 1,823,385	\$ 2,249,686	\$ 287,906	23%	15%
Social Security and Medicare	146,818	133,898	170,141	23,323	27%	16%
Retirement Contributions -FRS	210,314	212,524	290,251	79,937	37%	38%
Life and Health Insurance	474,088	406,200	579,458	105,370	43%	22%
State Assessment	4,310	3,501	4,944	634	41%	15%
Workers' Compensation	5,819	3,311	6,429	610	94%	10%
Total Salaries & Benefits	2,803,129	2,582,819	3,300,909	497,780	28%	18%
<b>OTHER</b>						
Cost Of Transponders Sold - Sticker	1,272,191	1,831,150	1,822,792	550,601	0%	43%
Cost Of Transponders Sold - Hardcase	-	41,042	-	-	-100%	-
Cost Of Transponders Sold - Bumper	4,903	4,909	5,057	154	3%	3%
Cost Of Transponders Sold - Dual Protocol	-	2,000	-	-	-100%	-
Cost Of Transponders Sold - E-PASS Hang Tag	1,120	270	1,120	-	315%	0%
Cost Of Transponders Sold - Uni	982,131	929,225	957,102	(25,029)	3%	-3%
Professional Services	990,000	777,000	830,000	(160,000)	7%	-16%
Consultant Fees- Surveys	20,000	20,000	20,000	-	0%	0%
Contract Personnel	13,207,008	12,020,264	13,046,588	(160,420)	9%	-1%
Toll Plazas Salaries/Wages	10,860,899	10,366,457	11,887,461	1,026,562	15%	9%
Toll Plazas Other Direct Expenses	454,406	454,406	463,505	9,099	2%	2%
Toll Collection Management Fees	970,450	938,450	1,024,207	53,757	9%	6%
Toll Plazas Administration Salaries	1,840,129	1,840,129	1,958,307	118,178	6%	6%
Toll Plazas Office Expenses	322,122	322,122	328,573	6,451	2%	2%
Toll Plazas Insurance and Bond	52,229	52,229	53,274	1,045	2%	2%
Toll Plazas Janitorial	338,239	338,239	384,621	46,382	14%	14%
Travel	13,200	-	14,700	1,500	-	11%
Reimbursed Local Travel	2,150	100	1,650	(500)	1550%	-23%
Gasoline	1,850	1,020	1,850	-	81%	0%
Telephone Service	397,450	342,861	391,535	(5,915)	14%	-1%
Data Service	72,000	114,000	115,000	43,000	1%	60%
Postage and Delivery	2,206,000	3,066,164	3,215,500	1,009,500	5%	46%
Printing	538,500	846,744	876,500	338,000	4%	63%
Service Center Printing and Mailing	72,600	73,380	75,600	3,000	3%	4%
Utilities	2,125,750	2,036,500	2,106,490	(19,260)	3%	-1%
Lease - Buildings	56,500	64,000	31,000	(25,500)	-52%	-45%
Leases - Equipment	15,250	21,962	22,492	7,242	2%	47%
Records Management	2,180	1,574	1,832	(348)	16%	-16%
Lease Expense-VTP	-	-	50,472	50,472	-	-
Insurance	794,601	796,989	750,000	(44,601)	-6%	-6%
Repairs & Maint. - Equipment	543,750	832,426	908,101	364,351	9%	67%
Repairs & Maint. - Software and Hardware	631,900	1,034,500	1,536,250	904,350	49%	143%
Maintenance - Toll Collection Software	890,000	1,300,000	1,400,000	510,000	8%	57%
Maintenance - Toll System Replacement	930,000	860,000	2,000,000	1,070,000	133%	115%
Facilities Maintenance	1,732,076	1,750,786	1,888,645	156,569	8%	9%
Repairs and Maint. - Toll Equipment	1,921,855	1,921,105	4,310,268	2,388,413	124%	124%
Repairs and Maint. - Toll Equipment Parts	506,500	402,750	540,500	34,000	34%	7%
Repairs & Maint. - VES Equipment	333,061	333,464	679,107	346,046	104%	104%
Repairs & Maint. - Vehicles	2,000	1,326	2,000	-	51%	0%
Promotion	2,300,000	2,309,500	3,207,000	907,000	39%	39%
Newsletter	3,600	3,600	3,600	-	0%	0%
Displays	3,500	3,500	6,000	2,500	71%	71%
Graphic Production Services	60,000	60,000	60,000	-	0%	0%
Promotional Items	25,000	25,000	26,000	1,000	4%	4%
Bank Fees	1,254,300	1,202,782	1,252,085	(2,215)	4%	0%
Credit Card Fees	8,550,000	8,365,000	8,850,000	300,000	6%	4%
Security	5,061	5,303	5,480	419	3%	8%
Miscellaneous Expense	3,650	1,200	3,445	(205)	187%	-6%
Office Supplies	45,800	34,504	42,800	(3,000)	24%	-7%
Office Expense - Other	98,100	25,600	83,200	(14,900)	225%	-15%
Operating Supplies	46,950	23,325	40,150	(6,800)	72%	-14%
Transponder Supplies	10,000	12,900	13,500	3,500	5%	35%
Software Expense	400	-	400	-	-	0%

Description	2021 Annual Budget	Projected Year-end Actual	2022 Annual Budget	\$ Inc (Decr) over 2021 Budget	% Inc (Decr) over Proj. 2021 Actual	% Inc (Decr) over 2021 Budget
Dues and Subscriptions	256,145	227,591	<b>252,500</b>	(3,645)	11%	-1%
Books and Publications	550	500	<b>550</b>	-	10%	0%
Seminars and Conferences	4,850	-	<b>5,300</b>	450		9%
Staff Training and Education	23,000	6,000	<b>23,000</b>	-	283%	0%
Contingency Project(s)	16,000	8,000	<b>16,000</b>	-	100%	0%
Furniture	14,350	2,655	<b>13,350</b>	(1,000)	403%	-7%
Total Other:	<u>57,826,256</u>	<u>58,056,503</u>	<b><u>67,606,459</u></b>	<u>9,780,203</u>	<u>16%</u>	<u>17%</u>
<b>SUBTOTAL</b>	60,629,385	60,639,322	<b>70,907,368</b>	10,277,983	17%	17%
Interoperability Transaction Fee	5,500,000	4,500,000	<b>5,250,000</b>	(250,000)	17%	-5%
<b>TOTAL</b>	<u>66,129,385</u>	<u>65,139,322</u>	<b><u>76,157,368</u></b>	<u>10,027,983</u>	<u>17%</u>	<u>15%</u>
<b>CAPITAL EXPENDITURES</b>						
General Equipment	30,000	-	<b>30,000</b>	-		0%
Software	20,000	-	<b>20,000</b>	-		0%
Total Capital Expenditures:	<u>50,000</u>	<u>-</u>	<b><u>50,000</u></b>	<u>-</u>		<u>0%</u>

**Central Florida Expressway Authority  
Maintenance Activity - Summary**

	2021 Annual Budget	Projected Year-end Actual	<b>2022 Annual Budget</b>	\$ Inc (Decr) over 2021 Budget	% Inc (Decr) over Proj. 2021 Actual	% Inc (Decr) over 2021 Budget
Maintenance Administration (810)	\$ 3,406,615	\$ 2,901,765	<b>\$ 3,355,191</b>	\$ (51,424)	16%	-2%
Traffic Operations (820)	5,152,991	5,007,466	<b>6,101,513</b>	948,522	22%	18%
Routine Maintenance (408, 414, 417, 429, 451, 453, 528)	11,339,492	10,816,558	<b>11,280,491</b>	(59,001)	4%	-1%
<b>Total Maintenance Costs</b>	<b>19,899,098</b>	<b>18,725,789</b>	<b>20,737,195</b>	838,097	11%	4%

**Capital Expenditures**

<b>Capital Expenditures</b>						
Maintenance Administration (810)	6,000	3,000	<b>36,000</b>	30,000	1100%	500%
Traffic Operations (820)	60,000	70,000	<b>115,000</b>	55,000	64%	92%
<b>Total Capital Expenditures</b>	<b>66,000</b>	<b>73,000</b>	<b>151,000</b>	85,000	107%	129%

## Central Florida Expressway Authority Maintenance Activity - Total By Line Item

Description	2021 Annual Budget	Projected Year-end Actual	2022 Annual Budget	\$ Inc (Decr) over 2021 Budget	% Inc (Decr) over Proj. 2021 Actual	% Inc (Decr) over 2021 Budget
<b>SALARIES &amp; BENEFITS</b>						
Salaries & Wages	\$ 1,102,432	\$ 1,031,048	\$ 1,140,504	\$ 38,072	11%	3%
Social Security and Medicare	80,793	78,061	84,249	3,456	8%	4%
Retirement Contributions -FRS	91,655	102,940	125,455	33,800	22%	37%
Life and Health Insurance	273,576	222,552	300,015	26,439	35%	10%
State Assessment	2,669	2,460	2,940	271	20%	10%
Workers' Compensation	39,368	22,092	39,201	(167)	77%	0%
Total Salaries & Benefits	1,590,493	1,459,153	1,692,364	101,871	16%	6%
<b>OTHER</b>						
Consultant Fees	115,000	117,000	60,000	(55,000)	-49%	-48%
Maintenance Program Support	175,000	175,639	175,000	-	0%	0%
Maintenance Program Support - ITS	575,000	550,000	575,000	-	5%	0%
FON Program Support	200,000	200,000	200,000	-	0%	0%
Pavement Management System	31,000	30,937	31,000	-	0%	0%
Contract Personnel	180,000	197,000	225,000	45,000	14%	25%
Florida Highway Patrol Services	973,513	973,513	2,056,040	1,082,527	111%	111%
Motorist Service Patrol Agreement	1,811,500	1,403,895	1,640,000	(171,500)	17%	-9%
Rapid Incident Scene Clearance	25,000	42,000	49,000	24,000	17%	96%
Travel	9,500	-	9,500	-	-	0%
Reimbursed Local Travel	600	250	600	-	140%	0%
Gasoline	18,000	15,635	18,000	-	15%	0%
Postage and Delivery	250	125	250	-	100%	0%
Utilities	145,000	145,000	150,000	5,000	3%	3%
Maintenance FON Locates	12,000	13,000	13,000	1,000	0%	8%
Maintenance - ITS Infrastructure	2,495,000	2,400,000	2,369,000	(126,000)	-1%	-5%
Repairs & Maint. - Fiber Optic Network	175,000	165,000	165,000	(10,000)	0%	-6%
Repairs & Maint. - Vehicles	8,000	10,000	8,000	-	-20%	0%
Roadway and Bridges Maintenance	7,123,773	6,781,507	6,964,491	(159,282)	3%	-2%
Landscape Maintenance Service	2,898,719	2,861,809	3,062,500	163,781	7%	6%
Bridge Inspection	500,000	544,494	500,000	-	-8%	0%
Sign Maintenance/Inspection	312,000	306,625	320,000	8,000	4%	3%
Traffic Signals and Lights	230,000	194,723	191,100	(38,900)	-2%	-17%
Aquatics	175,000	102,400	142,400	(32,600)	39%	-19%
Advertising and Legal Notices	250	125	250	-	100%	0%
Office Supplies	4,000	2,059	4,000	-	94%	0%
Office Expense - Other	3,250	3,250	3,250	-	0%	0%
Dues and Subscriptions	1,650	1,850	1,850	200	0%	12%
Seminars and Conferences	5,000	500	5,000	-	900%	0%
Staff Training and Education	3,100	1,800	3,100	-	72%	0%
Contingency Project(s)	100,000	25,000	100,000	-	300%	0%
Furniture	2,500	1,500	2,500	-	67%	0%
Total Other:	18,308,605	17,266,636	19,044,831	736,226	10%	4%
<b>TOTAL</b>	<b>19,899,098</b>	<b>18,725,789</b>	<b>20,737,195</b>	<b>838,097</b>	<b>11%</b>	<b>4%</b>
<b>CAPITAL EXPENDITURES</b>						
General Equipment	6,000	3,000	11,000	5,000	267%	83%
Vehicle Purchases	-	-	30,000	30,000	-	-
Software	60,000	70,000	110,000	50,000	57%	83%
Total Capital Expenditures:	66,000	73,000	151,000	85,000	107%	129%

## Central Florida Expressway Authority Administration Activity - Summary

	2021 Budget	Projected Year-end Actual	2022 Annual Budget	\$ Inc (Decr) over 2021 Budget	% Inc (Decr) over Proj. 2021 Actual	% Inc (Decr) over 2021 Budget
General (610)	\$ 911,245	\$ 929,993	\$ 758,245	\$ (153,000)	-18%	-17%
525 Magnolia (615)	49,967	43,153	48,276	(1,691)	12%	-3%
Administrative Services (620)	2,204,678	2,157,741	2,351,898	147,220	9%	7%
Engineering (623)	75,748	69,973	76,722	974	10%	1%
Legal (625)	724,439	614,157	702,959	(21,480)	14%	-3%
Accounting (630)	1,687,848	1,621,948	1,795,960	108,112	11%	6%
Procurement (640)	629,324	601,107	670,127	40,803	11%	6%
Risk Management (645)	166,461	138,776	427,084	260,623	208%	157%
Records Management (655)	391,493	335,553	412,019	20,526	23%	5%
Human Resources (660)	348,693	301,815	363,426	14,733	20%	4%
Supplier Diversity (665)	321,939	243,531	334,099	12,160	37%	4%
Communications (670)	770,237	726,538	1,021,137	250,900	41%	33%
Construction Administration (685)	65,627	60,895	69,970	4,343	15%	7%
Internal Audit (690)	564,000	564,000	564,000	-	0%	0%
<b>Total Administration Costs</b>	<b>8,911,699</b>	<b>8,409,180</b>	<b>9,595,922</b>	<b>684,223</b>	<b>14%</b>	<b>8%</b>

### Capital Expenditures and Projects

<b>Capital Expenditures</b>						
General (610)	5,000	5,000	5,000	-	0%	0%
Communications (670)	45,000	45,000	45,000	-	0%	0%
<b>Total Capital Expenditures</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>-</b>	<b>0%</b>	<b>0%</b>

## Central Florida Expressway Authority Administration Activity - Total By Line Item

Description	2021 Annual Budget	Projected Year-end Actual	2022 Annual Budget	\$ Inc (Decr) over 2021 Budget	% Inc (Decr) over Proj. 2021 Actual	% Inc (Decr) over 2021 Budget
<b>SALARIES &amp; BENEFITS</b>						
Salaries & Wages	\$ 3,857,231	\$ 3,671,525	\$ 4,100,047	\$ 242,816	12%	6%
Social Security and Medicare	259,126	248,337	279,130	20,004	12%	8%
Retirement Contributions -FRS	533,213	549,408	674,819	141,606	23%	27%
Life and Health Insurance	873,097	825,720	1,006,728	133,631	22%	15%
State Assessment	8,422	8,417	10,065	1,643	20%	20%
Workers' Compensation	14,820	8,299	14,681	(139)	77%	-1%
Total Salaries & Benefits	5,545,910	5,311,706	6,085,470	539,560	15%	10%
<b>OTHER</b>						
Professional Services	747,772	709,259	754,850	7,078	6%	1%
Legal Fees	100,000	40,000	60,000	(40,000)	50%	-40%
Consultant Fees	163,686	82,600	156,000	(7,686)	89%	-5%
Auditing Fees	79,500	80,700	81,900	2,400	1%	3%
Contract Personnel	564,000	564,000	564,000	-	0%	0%
Travel	55,600	17,800	56,450	850	217%	2%
Reimbursed Local Travel	11,345	1,425	10,275	(1,070)	621%	-9%
Gasoline	1,645	400	1,670	25	318%	2%
Postage and Delivery	5,200	5,000	5,000	(200)	0%	-4%
Printing	5,500	5,500	8,000	2,500	45%	45%
CAFR	17,500	17,500	17,500	-	0%	0%
Utilities	348,244	348,244	348,244	-	0%	0%
Leases - Equipment	48,500	47,500	48,500	-	2%	0%
Records Management	38,104	16,504	38,104	-	131%	0%
Insurance	153,937	182,355	258,684	104,747	42%	68%
Repairs & Maint. - Equipment	30,000	37,775	30,000	-	-21%	0%
Support & Maint. - Software	112,000	116,014	123,000	11,000	6%	10%
Repairs & Maint. - Software and Hardware	12,000	12,000	12,000	-	0%	0%
Facilities Maintenance	248,600	237,974	253,000	4,400	6%	2%
Repairs & Maint. - Vehicles	4,400	550	4,555	155	728%	4%
System Modifications Maintenance - Website	5,400	5,400	7,500	2,100	39%	39%
Landscape Maintenance Service	55,000	57,238	52,500	(2,500)	-8%	-5%
Board Meeting Broadcasting	8,700	8,700	9,000	300	3%	3%
Photography	2,000	2,000	2,500	500	25%	25%
Graphic Production Services	10,000	10,000	10,000	-	0%	0%
Promotional Items	2,500	2,500	3,000	500	20%	20%
Advertising and Legal Notices	6,500	4,500	6,500	-	44%	0%
Bank Fees	46,350	60,000	68,250	21,900	14%	47%
Security	1,000	1,000	1,000	-	0%	0%
Special Events	35,000	28,000	52,000	17,000	86%	49%
Employee Support Services	8,000	6,000	8,000	-	33%	0%
Miscellaneous Expense	13,500	15,165	12,500	(1,000)	-18%	-7%
Office Supplies	44,150	28,750	37,125	(7,025)	29%	-16%
Office Expense - Other	26,650	31,050	31,700	5,050	2%	19%
Software Expense	2,500	2,500	2,500	-	0%	0%
Dues and Subscriptions	265,486	257,921	298,495	33,009	16%	12%
Seminars and Conferences	34,830	11,450	29,850	(4,980)	161%	-14%
Staff Training and Education	35,070	35,050	35,150	80	0%	0%
Furniture	15,620	7,150	11,150	(4,470)	56%	-29%
Total Other:	3,365,789	3,097,474	3,510,452	144,663	13%	4%
<b>TOTAL</b>	8,911,699	8,409,180	9,595,922	684,223	14%	8%
<b>CAPITAL EXPENDITURES</b>						
General Equipment	5,000	5,000	5,000	-	0%	0%
Software	45,000	45,000	45,000	-	0%	0%
Total Capital Expenditures:	50,000	50,000	50,000	-	0%	0%

**Central Florida Expressway Authority  
Other Operating**

	2021 Annual Budget	Projected Year-end Actual	<b>2022 Annual Budget</b>	\$ Inc (Decr) over 2021 Budget	% Inc (Decr) over Proj. 2021 Actual	% Inc (Decr) over 2021 Budget
Traffic & Engineering Consultant	\$ 496,800	\$ 546,000	<b>\$ 515,000</b>	\$ 18,200	-6%	4%
General Systems Consultant	265,903	265,583	<b>200,000</b>	(65,903)	-25%	-25%
General Engineering Consultant	1,845,000	1,801,553	<b>1,956,000</b>	111,000	9%	6%
<b>Total Other Operating Expenses</b>	<b>2,607,703</b>	<b>2,613,136</b>	<b>2,671,000</b>	<b>63,297</b>	<b>2%</b>	<b>2%</b>

**Cental Florida Expressway Authority  
Goldenrod Road - Summary**

	2021 Annual Budget	Projected Year-end Actual	<b>2022 Annual Budget</b>	\$ Inc (Decr) over 2021 Budget	% Inc (Decr) over Proj. 2021 Actual	% Inc (Decr) over 2021 Budget
Maintenance	\$ 127,702	\$ 122,339	<b>\$ 131,362</b>	\$ 3,660	7%	3%
Operations	331,630	324,713	<b>384,620</b>	52,990	18%	16%
<b>TOTAL</b>	459,332	447,052	<b>515,982</b>	56,650	15%	12%
<b>TOLL REVENUE</b>	(2,200,000)	(1,650,000)	<b>(1,800,000)</b>	400,000	9%	-18%
<b>NET RESULT OF ACTIVITY</b>	(1,740,668)	(1,202,948)	<b>(1,284,018)</b>	456,650	7%	-26%

Central Florida Expressway Authority  
Five-Year Work Plan  
**Category Summary**

DRAFT

Category	Project Cost (thousand \$) *							
	Fiscal Year							Total
	21/22		22/23		23/24	24/25	25/26	
	E	U	E	U	U	U	U	
Existing System Improvements	216,770	131,603	194,151	300,428	280,542	98,581	74,096	<b>1,296,171</b>
System Expansion Projects	21,212	83,666	62,154	154,341	366,979	522,105	314,821	<b>1,525,278</b>
Interchange Projects	3,312	630	150	22,103	27,931	50,693	12,608	<b>117,427</b>
Facilities Projects	4,703	10,665	0	13,294	7,612	9,480	5,382	<b>51,136</b>
Transportation Technology Projects	4,325	5,813	0	7,800	3,410	1,497	3,258	<b>26,103</b>
Information Technology Projects	24,016	25,839	2,262	8,979	2,707	2,180	2,180	<b>68,163</b>
Signing and Pavement Markings	328	9,542	0	12,334	1,981	4,086	2,376	<b>30,647</b>
Renewal and Replacement Projects	3,073	36,880	0	24,041	15,789	8,658	15,604	<b>104,045</b>
Landscape Projects	0	769	0	787	1,412	799	794	<b>4,561</b>
<b>SUB-TOTALS</b>	<b>277,739</b>	<b>305,407</b>	<b>258,717</b>	<b>544,107</b>	<b>708,363</b>	<b>698,079</b>	<b>431,119</b>	
<b>TOTALS</b>	<b>583,146</b>		<b>802,824</b>		<b>708,363</b>	<b>698,079</b>	<b>431,119</b>	<b>3,223,531</b>
Non-System Projects	0	19	0	348	0	140	1,884	<b>2,391</b>
<b>GRAND TOTALS</b>	<b>583,165</b>		<b>803,172</b>		<b>708,363</b>	<b>698,219</b>	<b>433,003</b>	<b>3,225,922</b>

\* Construction Costs Escalated at 2.6% for FY 2022, 2.7% for FY 2023, 2.8% for 2024, 2.9% for FY 2025, and 3.0% for FY 2026. In general, all other costs escalated at an average of 2.7% per year.  
E = Encumbered costs from projects under contracts from previous fiscal years  
U = Unencumbered costs

**Existing System Improvements Summary (1 of 4)**

Page	Project Number	Project Name	Project Description				Project Cost (thousand \$) by Fiscal Year *							Total	Fund Source	Project Phases Funded	
			From	To	Length (miles)	Work Description	21/22		22/23		23/24	24/25	25/26				
							E	U	E	U	U	U	U				
1	-	SR 408 Widening from Pine Hills Plaza to John Young Parkway	East of Pine Hills Plaza	John Young Parkway	0.9	Add Lanes, Mill & Resurface	0	153	0	2,324	1,172	23,224	23,871	50,744	SP	Study, Design, Const., & Partial Landscaping	
2	-	SR 408 Widening Westbound from Mills Avenue to Bumby Avenue	Mills Avenue	Bumby Avenue	0.5	Add Lanes, Mill & Resurface	0	0	0	614	848	11,107	7,923	20,492	SP	Study, Design, Const., & Partial Landscaping	
3	-	SR 408 Widening from West of SR 436 to Goldenrod Road	West of SR 436	Goldenrod Road	1.2	Add Lanes, Mill & Resurface	0	750	0	2,400	6,680	24,325	18,962	53,117	SP	Study, Design, Const., & Partial Landscaping	
4	417-141	SR 417 Widening from International Drive to John Young Parkway	International Drive	John Young Parkway	4.1	Add Lanes, Mill & Resurface	36,588	0	36,588	148	6,225	56	42	79,647	CF	Construction & Landscaping	
5	417-142	SR 417 Widening from John Young Parkway to Landstar Boulevard	John Young Parkway	Landstar Boulevard	3.7	Add Lanes, Mill & Resurface	49,072	0	49,072	246	18,816	100	100	117,406	CF	Construction & Landscaping	
6	417-149	SR 417 Widening from Landstar Boulevard to Boggy Creek Road	Landstar Boulevard	Boggy Creek Road	3.7	Add Lanes, Mill & Resurface	44,800	0	44,800	1,942	1,350	56	28	92,976	CF	Construction & Landscaping	
7	417-151	SR 417 Widening from Boggy Creek Road to Narcoossee Road	Boggy Creek Road	Narcoossee Road	4.5	Add Lanes, Mill & Resurface	5	27,243	0	36,450	1,180	48	24	64,950	CF	Bidding, Construction, & Landscaping	
8	417-150	SR 417 Widening from Narcoossee Road to SR 528	Narcoossee Road	SR 528	4.7	Add Lanes, Mill & Resurface	5	29,628	0	39,596	31,197	970	72	101,468	CF	Bidding, Construction, & Partial Landscaping	
9	-	SR 417 Widening from Curry Ford Road to SR 408	Curry Ford Road	SR 408	1.4	Add Lanes, Mill & Resurface	0	0	0	156	1,272	5,629	15,903	22,960	SP	Study, Design & Construction	
10	-	SR 429 / Florida's Turnpike Interchange	-	-	-	Interchange Improvements	0	0	0	10,000	0	0	0	10,000	SP	Agency Partnership	
11	-	SR 429 Widening from N. of Schofield Rd to N. of New Independence Pky.	N. of Schofield Road	N. of New Independence Pky.	2.0	Add Lanes, Mill & Resurface	0	0	0	0	54	1,242	2,268	3,564	SP	Study & Design	
12	-	SR 429 Widening from N. of New Independence Pky. to N. of Tilden Road	N. of New Independence Pky.	N. of Tilden Road	2.2	Add Lanes, Mill & Resurface	0	0	0	0	54	1,404	2,592	4,050	SP	Study & Design	
Encumbered Total							130,470		130,460								
Unencumbered Total								57,774		93,876	68,848	68,161	71,785				
<b>SUB-TOTALS (Page 1)</b>							188,244		224,336		68,848	68,161	71,785				

\* Construction Costs Escalated at 2.6% for FY 2022, 2.7% for FY 2023, 2.8% for 2024, 2.9% for FY 2025, and 3.0% for FY 2026. In general, all other costs escalated at an average of 2.7% per year.  
E = Encumbered costs from projects under contracts from previous fiscal years  
U = Unencumbered costs

**Existing System Improvements Summary (2 of 4)**

Page	Project Number	Project Name	Project Description				Project Cost (thousand \$) by Fiscal Year *					Total	Fund Source	Project Phases Funded		
			From	To	Length (miles)	Work Description	21/22		22/23		23/24				24/25	25/26
							E	U	E	U	U				U	U
13	429-154	SR 429 Widening from Tilden Road to Florida's Turnpike	Tilden Road	Florida's Turnpike	3.5	Add Lanes, Mill & Resurface	600	8,810	0	52,706	31,855	1,120	88	95,179	CF	Design, Construction, & Partial Landscaping
14	429-152	SR 429 Widening from Florida's Turnpike to West Road	Florida's Turnpike	West Road	6.1	Add Lanes, Mill & Resurface	730	22,405	0	67,200	67,463	14,284	104	172,186	CF	Bidding, Construction, & Partial Landscaping
15	429-153	SR 429 Widening from West Road to SR 414	West Road	SR 414	3.4	Add Lanes, Mill & Resurface	1,390	22,229	0	53,328	46,429	1,820	76	125,272	CF	Bidding, Construction, & Partial Landscaping
16	528-143	SR 528 / SR 436 Interchange & Widening	SR 436	Goldenrod Road	3.4	Ramps, Add Lanes, Mill & Resurface	37,049	4	25,005	72	1,452	116	29	63,727	CF	Construction & Landscaping
17	528-168	SR 528 Widening from Goldenrod to Narcoossee Road	Goldenrod Road	Narcoossee Road	1.8	Add Lanes, Mill & Resurface	1,584	0	396	5,210	20,849	383	16	28,438	CF	Design, Construction, & Partial Landscaping
18	528-160	SR 528 Widening from Narcoossee Road to SR 417	Narcoossee Road	SR 417	1.8	Add Lanes, Mill & Resurface	5	10,248	0	3,603	8	4	0	13,868	CF	Bidding, Construction, & Landscaping
19	528-161	SR 528 Widening from SR 417 to Innovation Way	SR 417	Innovation Way	3.2	Add Lanes, Mill & Resurface	0	2,560	615	8,190	32,385	10,590	32	54,372	CF	Design, Construction, & Partial Landscaping
20	-	SR 528 Widening Study	Innovation Way	SR 520	11.5	PD&E Study	0	0	0	0	0	222	222	444	SP	PD&E Study
21	538-165	SR 538 Widening from Ronald Reagan Parkway to Cypress Parkway	Ronald Reagan Parkway	Cypress Parkway	7.2	Add Lanes, Mill & Resurface	43,520	0	37,488	184	7,076	72	54	88,394	SP	Design-Build & Landscaping
22	408-828	SR 408 Landscaping from Good Homes to East of Hiawassee	Good Homes Road	Hiawassee Road	1.8	Landscaping	96	0	16	0	0	0	0	112	CF	Maintenance
23	408-830	SR 408 Landscaping from SR 417 to Alafaya Trail	SR 417	Alafaya Trail	4.1	Landscaping	5	1,532	0	176	132	0	0	1,845	CF	Bidding, Installation & Maintenance
24	408-831	SR 408 / SR 417 Interchange Landscaping	SR 408/SR 417	Lake Underhill Road	-	Landscaping	5	1,798	0	72	54	0	0	1,929	CF	Bidding, Installation & Maintenance
Encumbered Total							84,984		63,520							
Unencumbered Total								69,586		190,741	207,703	28,611	621			
<b>SUB-TOTALS (Page 2)</b>							154,570		254,261		207,703	28,611	621			

\* Construction Costs Escalated at 2.6% for FY 2022, 2.7% for FY 2023, 2.8% for 2024, 2.9% for FY 2025, and 3.0% for FY 2026. In general, all other costs escalated at an average of 2.7% per year.  
E = Encumbered costs from projects under contracts from previous fiscal years  
U = Unencumbered costs

**Existing System Improvements Summary (3 of 4)**

Page	Project Number	Project Name	Project Description				Project Cost (thousand \$) by Fiscal Year *					Total	Fund Source	Project Phases Funded		
			From	To	Length (miles)	Work Description	21/22		22/23		23/24				24/25	25/26
							E	U	E	U	U				U	U
25	-	SR 417 Landscaping from Econ Trail to County Line	Econlockhatchee Trail	County Line	2.3	Landscaping	36	371	0	382	28	7	0	824	SP	Design, Installation & Maintenance
26	429-827	Wekiva Parkway / SR 453 Interchange (204) Landscape	South of Ondich Rd.	Plymouth Sorrento Rd.	1.8	Landscaping	80	0	20	0	0	0	0	100	CF	Maintenance
27	-	Wekiva Parkway (203) Kelly Park Rd. Interchange Landscape	Kelly Park Rd. Interchange	-	-	Landscaping	0	0	0	104	954	40	20	1,118	SP	Design, Installation & Maintenance
28	-	SR 453 Buffer Plantings	SR 429	SR 46	-	Landscaping	0	78	0	778	32	32	0	920	SP	Design, Installation & Maintenance
29	528-915	Owner's Authorized Rep. for the Brightline Const. along SR 528	OIA	SR 520	-	Roadway Construction CEI	300	0	150	0	0	0	0	450	CF	Construction Liaison
30	-	Systemwide Median Protection Improvements	-	-	-	Guardrail	0	249	0	3,503	0	0	0	3,752	SP	Design & Construction
31	-	Systemwide Safety and Operational Improvement Projects	-	-	-	Minor Roadway Projects	0	340	0	340	615	615	570	2,480	SP	Design & Construction
32	528-757	SR 528 Farm Access Road 1 Bridge Removal	Farm Access Road 1	-	-	Bridge Removal	150	1,257	0	4,988	1,247	0	0	7,642	SP	Design & Construction
33	599-170	Systemwide Water Body Protection/Guardrail Project	-	-	-	Pond Protection / Guardrail	0	100	0	1,972	0	0	0	2,072	SP	Design & Construction
34	-	Systemwide Guardrail Upgrade	-	-	-	Guardrail Improvements	0	90	0	90	155	155	150	640	SP	Design & Construction
35	-	Systemwide Drainage Improvements	-	-	-	Drainage Improvements	0	230	0	90	155	155	150	780	SP	Design & Construction
36	408-167	SR 408 Lighting from I-4 to SR 417	I-4	SR 417	-	Lighting Replacement	750	10	0	2,895	0	0	0	3,655	CF	Design & Construction
Encumbered Total							1,316		170							
Unencumbered Total								2,725		15,142	3,186	1,004	890			
<b>SUB-TOTALS (Page 3)</b>							4,041		15,312	3,186	1,004	890				

\* Construction Costs Escalated at 2.6% for FY 2022, 2.7% for FY 2023, 2.8% for 2024, 2.9% for FY 2025, and 3.0% for FY 2026. In general, all other costs escalated at an average of 2.7% per year.  
E = Encumbered costs from projects under contracts from previous fiscal years  
U = Unencumbered costs

**Existing System Improvements Summary (4 of 4)**

Page	Project Number	Project Name	Project Description				Project Cost (thousand \$) by Fiscal Year *					Total	Fund Source	Project Phases Funded		
			From	To	Length (miles)	Work Description	21/22		22/23		23/24				24/25	25/26
							E	U	E	U	U				U	U
37	528-163	SR 528 / SR 520 Interchange Lighting	SR 520	-	-	Lighting Replacement	0	868	0	0	0	0	0	868	SP	Bidding & Construction
38	-	Systemwide Lighting	-	-	-	Lighting Rehabilitation	0	0	0	20	155	155	150	480	CF	Design & Construction
39	-	Multimodal/Intermodal Opportunity Study	-	-	-	Multimodal/Intermodal Study	0	300	0	300	300	300	300	1,500	SP	Multimodal/Intermodal Study
40	599-157	Construction Safety Campaign	-	-	-	Safety Pilot	0	350	0	350	350	350	350	1,750	SP	Communications
Encumbered Total							0		0							
Unencumbered Total								1,518		670	805	805	800			
<b>SUB-TOTALS (Page 4)</b>								1,518		670	805	805	800			
<b>TOTALS</b>								348,373		494,579	280,542	98,581	74,096			

\* Construction Costs Escalated at 2.6% for FY 2022, 2.7% for FY 2023, 2.8% for 2024, 2.9% for FY 2025, and 3.0% for FY 2026. In general, all other costs escalated at an average of 2.7% per year.  
 E = Encumbered costs from projects under contracts from previous fiscal years  
 U = Unencumbered costs

**System Expansion Projects Summary (1 of 2)**

Page	Project Number	Project Name	Project Description				Project Cost (thousand \$) by Fiscal Year *						Total	Fund Source	Project Phases Funded	
			From	To	Length (miles)	Work Description	21/22		22/23		23/24	24/25				25/26
							E	U	E	U	U	U				U
41	599-228	Northeast Connector Expressway Phase 1 PD&E Study	Cyrils Drive	Nova Road	-	New Expressway	228	0	0	0	0	0	0	228	CF	PD&E Study
42	414-227	SR 414 Expressway Extension PD&E Study	US 441	SR 434	-	New Expressway	450	0	0	0	0	0	0	450	SP	PD&E Study
43	599-229	Osceola-Brevard County Connector C, F & M Study	-	-	-	New Expressway	480	0	0	0	0	0	0	480	SP	Concept, Feasibility & Mobility Study
44	599-233	Southport Connector Expressway PD&E Study	-	-	-	New Expressway	1,200	0	0	0	0	0	0	1,200	CF	PD&E Study
45	-	Future Corridor Planning Studies (Potential)	-	-	-	New Expressway	0	1,500	0	0	1,500	0	1,500	4,500	SP	Planning Studies
46	-	SR 414 Expressway Extension (Potential)	US 441	SR 434	2.3	New Expressway	0	2,126	0	8,504	8,504	30,824	114,752	164,710	SP	Design & Partial Construction
47	516-236	SR 516 from US 27 to Cook Road	US 27	Cook Road	1.2	New Expressway	0	3,308	0	14,589	38,348	38,559	1,928	96,732	CF	Design, Construction, & Partial Landscaping
48	516-237	SR 516 from Cook Road to Lake/Orange County Line	Cook Road	Lake/Orange County Line	1.8	New Expressway	0	3,308	0	15,788	43,244	34,507	1,005	97,852	CF	Design, Construction, & Partial Landscaping
49	516-238	SR 516 from Lake/Orange County Line to SR 429	Lake/Orange County Line	SR 429	0.8	New Expressway	0	3,940	0	1,411	51,878	43,366	1,192	101,787	CF	Design, Construction, & Partial Landscaping
50	-	SR 516 Right of Way	US 27	SR 429	3.8	New Expressway	0	20,912	0	53,148	24,384	6,096	0	104,540	CF	Right-of-Way
51	538-235A-20	CR 532 Widening from Lake Wilson Road to US 17/92	Lake Wilson Road	US 17/92	2.9	Add Lanes, Mill & Resurface	970	15	2,084	481	6,344	4,524	0	14,418	SP	Design, Right-of-Way, & Construction
52	538-235	SR 538 from CR 532 to South of US 17/92	CR 532	South of US 17/92	0.9	New Expressway	3,330	27	24,365	897	33,843	10,749	96	73,307	CF	Design, Construction, & Partial Landscaping
Encumbered Total							6,658		26,449							
Unencumbered Total								35,136		94,818	208,045	168,625	120,473			
<b>SUB-TOTALS (Page 1)</b>							41,794		121,267		208,045	168,625	120,473			

\* Construction Costs Escalated at 2.6% for FY 2022, 2.7% for FY 2023, 2.8% for 2024, 2.9% for FY 2025, and 3.0% for FY 2026. In general, all other costs escalated at an average of 2.7% per year.  
E = Encumbered costs from projects under contracts from previous fiscal years  
U = Unencumbered costs

**System Expansion Projects Summary (2 of 2)**

Page	Project Number	Project Name	Project Description				Project Cost (thousand \$) by Fiscal Year *						Total	Fund Source	Project Phases Funded		
			From	To	Length (miles)	Work Description	21/22		22/23		23/24	24/25				25/26	
							E	U	E	U	U	U				U	
53	538-234	SR 538 from South of US 17/92 to Ronald Reagan Parkway	South of US 17/92	Ronald Reagan Parkway	2.0	New Expressway	14,374	313	35,705	1,314	49,352	13,988	0	115,046	CF	Design & Construction	
54	-	SR 538 Right of Way	CR 532	Ronald Reagan Parkway	2.9	New Expressway	0	7,233	0	8,592	4,820	0	0	20,645	CF	Right-of-Way	
55	-	SR 538 Utility Corridor	CR 532	US 17/92	2.9	Utility Relocations	0	4,544	0	21,096	21,056	0	0	46,696	CF	Design & Construction	
56	-	Osceola Parkway Extension - Segment 1	SR 417	Laureate Boulevard	0.1	New Expressway	0	4,592	0	9,184	7,509	122,236	128,582	272,103	CF	Design, Construction, & Partial Landscaping	
57	-	Osceola Parkway Extension - Segment 1A - Medical City Drive Overpass	Lake Nona Boulevard	N of SR 417	0.8	New Local Road	0	804	0	1,608	804	21,392	21,490	46,098	CF	Design, Construction, & Partial Landscaping	
58	-	Osceola Parkway Extension - Segment 2	Laureate Boulevard	East of Simpson Road	2.2	New Expressway	0	1,148	0	2,296	4,065	30,560	33,463	71,532	CF	Design, Construction, & Partial Landscaping	
59	-	Osceola Parkway Extension - Segment 2A - Simpson Road Extension	Boggy Creek Road	SR 534	1.4	New Local Road	0	230	0	460	230	6,112	0	7,032	CF	Design & Construction	
60	-	Osceola Parkway Extension - Segment 3	East of Simpson Road	Narcoossee Road	2.2	New Expressway	0	2,410	0	4,820	2,410	64,176	0	73,816	CF	Design, Construction, & Partial Landscaping	
61	-	Osceola Parkway Extension - Segment 4	Narcoossee Road	Orange/Osceola Co. Line	1.5	New Expressway	0	1,952	0	3,904	12,192	51,952	0	70,000	CF	Design, Construction, & Partial Landscaping	
62	-	Osceola Parkway Extension - Segment 5	Orange/Osceola Co. Line	Sunbridge Parkway	2.0	New Expressway	0	804	0	1,608	804	21,392	0	24,608	CF	Design, Construction, & Partial Landscaping	
63	-	Osceola Parkway Extension - Right-of-Way	SR 417	Sunbridge Parkway	9.0	Right-of-Way	0	24,500	0	4,641	55,692	21,672	10,813	117,318	CF	Right-of-Way	
64	599-231	2045 CFX Master Plan	-	-	-	Master Plan	180	0	0	0	0	0	0	180	SP	Planning	
Encumbered Total							14,554		35,705								
Unencumbered Total								48,530		59,523	158,934	353,480	194,348				
<b>SUB-TOTALS (Page 2)</b>							63,084		95,228		158,934	353,480	194,348				
<b>TOTALS</b>							104,878		216,495		366,979	522,105	314,821				

\* Construction Costs Escalated at 2.6% for FY 2022, 2.7% for FY 2023, 2.8% for 2024, 2.9% for FY 2025, and 3.0% for FY 2026. In general, all other costs escalated at an average of 2.7% per year.

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U = Unencumbered costs

**Interchange Projects Summary**

Page	Project Number	Project Name	Project Description				Project Cost (thousand \$) by Fiscal Year *						Total	Fund Source	Project Phases Funded	
			From	To	Length (miles)	Work Description	21/22		22/23		23/24	24/25				25/26
							E	U	E	U	U	U				U
65	408-312b	SR 408 at I-4 Ultimate	-	-	-	Interchange Reconstruction	300	0	150	0	0	0	0	450	CF	Corridor Consultant & Const. Liaison
66	408-315	SR 408 Tampa Avenue Interchange	Tampa Avenue	Orange Blossom Trail	-	Operational Improvements	3,012	528	0	19,685	26,343	8,540	40	58,148	CF	Design & Construction
67	-	SR 528 - Dallas Boulevard Interchange	East of Econ River Bridge	East of Dallas Blvd.	-	Interchange Reconstruction	0	102	0	2,418	1,588	42,153	12,568	58,829	SP	Study, Design, Const. & Partial Landscaping
Encumbered Total							3,312		150							
Unencumbered Total								630		22,103	27,931	50,693	12,608			
<b>TOTALS</b>							3,942		22,253	27,931	50,693	12,608				

\* Construction Costs Escalated at 2.6% for FY 2022, 2.7% for FY 2023, 2.8% for 2024, 2.9% for FY 2025, and 3.0% for FY 2026. In general, all other costs escalated at an average of 2.7% per year.

E = Encumbered costs from projects under contracts from previous fiscal years

U = Unencumbered costs

**Facilities Projects Summary (1 of 2)**

Page	Project Number	Project Name	Project Description				Project Cost (thousand \$) by Fiscal Year *						Total	Fund Source	Project Phases Funded	
			From	To	Length (miles)	Work Description	21/22		22/23		23/24	24/25				25/26
							E	U	E	U	U	U				U
68	-	CFX Parking Lot Expansion	-	-	-	Parking Lot	0	0	0	114	594	0	0	708	SP	Design & Construction
69	-	Miscellaneous CFX Headquarters Improvements	-	-	-	Miscellaneous Projects	0	315	0	315	315	315	315	1,575	SP	Design & Construction
70	599-416A	CFX East District Facility Utilities	-	-	-	District Facility Water & Sewer	5	454	0	0	0	0	0	459	CF	Bidding & Construction
71	599-416C	CFX East District Facility Renovation	-	-	-	District Facility Renovation	1,111	26	0	1,994	0	0	0	3,131	CF	Design & Construction
72	599-415A	CFX West District Facility	-	-	-	District Facility	0	0	0	0	194	3,726	1,858	5,778	SP	Study, Design & Construction
73	-	CFX HQ Sustainability Program	-	-	-	HQ Building Power Improvements	25	107	0	140	55	248	0	575	SP	Design & Construction
74	408-422	Hiawassee Toll Plaza and Data Center - PVs	-	-	-	Building Power Improvements	1,658	0	0	0	0	0	0	1,658	CF	Design-Build
75	-	Coral Hills and John Young Toll Plazas - PVs	-	-	-	Building Power Improvements	0	62	0	472	272	715	0	1,521	SP	Design & Construction
76	-	Independence and University Toll Plazas - PVs	-	-	-	Building Power Improvements	0	302	0	418	758	0	0	1,478	SP	Design & Construction
77	-	Conway West Toll Plaza - PVs	-	-	-	Building Power Improvements	0	0	0	0	71	1,286	0	1,357	SP	Design & Construction
78	-	Pine Hills and Boggy Creek Toll Plaza - PVs	-	-	-	Building Power Improvements	0	0	0	0	0	161	2,253	2,414	SP	Design & Construction
79	599-426	Systemwide Generator Replacement (SR 417 / 408 / 429 / 528)	-	-	-	Generator Replacement	0	908	0	1,766	0	0	0	2,674	CF	Design & Construction
Encumbered Total							2,799		0							
Unencumbered Total								2,174		5,219	2,259	6,451	4,426			
<b>SUB-TOTALS (Page 1)</b>							4,973		5,219	2,259	6,451	4,426				

\* Construction Costs Escalated at 2.6% for FY 2022, 2.7% for FY 2023, 2.8% for 2024, 2.9% for FY 2025, and 3.0% for FY 2026. In general, all other costs escalated at an average of 2.7% per year.  
E = Encumbered costs from projects under contracts from previous fiscal years  
U = Unencumbered costs

**Facilities Projects Summary (2 of 2)**

Page	Project Number	Project Name	Project Description				Project Cost (thousand \$) by Fiscal Year *					Total	Fund Source	Project Phases Funded		
			From	To	Length (miles)	Work Description	21/22		22/23		23/24				24/25	25/26
							E	U	E	U	U				U	U
80	-	Systemwide Generator Replacements and Upgrades	-	-	-	Generator Replacements	0	8	0	186	189	349	186	918	SP	Design & Construction
81	599-419	Systemwide Air Conditioner Unit Replacement 408 / 429 / 414	-	-	-	Air Conditioner Replacements	1,904	0	0	0	0	0	0	1,904	CF	Construction
82	-	Systemwide Air Conditioner Replacements and Upgrades	-	-	-	Air Conditioner Replacements	0	23	0	140	28	144	64	399	SP	Design & Construction
83	599-765	Systemwide Plazas Roof Replacements	-	-	-	Roof Replacements	0	830	0	805	0	0	0	1,635	CF	Design & Construction
84	-	Systemwide Roof Replacements	-	-	-	Roof Replacements	0	40	0	550	550	550	550	2,240	SP	Design & Construction
85	-	Systemwide Toll Plaza Projects	-	-	-	Dumb Waiters & Elevators	0	37	0	350	50	474	156	1,067	SP	Design & Construction
86	599-425	ACM Improvement Projects	-	-	-	ACM Improvements	0	3,525	0	2,016	2,016	1,512	0	9,069	CF	Construction & Software
87	-	Toll System Improvements	-	-	-	Toll System Improvements	0	4,028	0	4,028	2,520	0	0	10,576	SP	Design & Construction
Encumbered Total							1,904		0							
Unencumbered Total								8,491		8,075	5,353	3,029	956			
<b>SUB-TOTALS (Page 2)</b>							10,395		8,075	5,353	3,029	956				
<b>TOTALS</b>							15,368		13,294	7,612	9,480	5,382				

\* Construction Costs Escalated at 2.6% for FY 2022, 2.7% for FY 2023, 2.8% for 2024, 2.9% for FY 2025, and 3.0% for FY 2026. In general, all other costs escalated at an average of 2.7% per year.  
E = Encumbered costs from projects under contracts from previous fiscal years  
U = Unencumbered costs

**Transportation Technology Projects Summary (1 of 2)**

Page	Project Number	Project Name	Project Description				Project Cost (thousand \$) by Fiscal Year *						Total	Fund Source	Project Phases Funded	
			From	To	Length (miles)	Work Description	21/22		22/23		23/24	24/25				25/26
							E	U	E	U	U	U				U
88	-	Fiber Optic Network (FON) Utility Adjustments	-	-	-	Utility Adjustments	0	100	0	50	50	50	50	300	SP	Utility Adjustments
89	599-536	Regional ITS Partnership Projects	-	-	-	Regional ITS Partnership Projects	0	180	0	180	180	180	180	900	CF	Partnership Contributions
90	-	Advanced Expressway Operations Performance Measures	-	-	-	Enhancements to ITS Data Analysis Systems	0	246	0	904	226	0	0	1,376	SP	Implementation
91	599-526D	Wrong-Way Driving Countermeasures	-	-	-	Wrong-Way Driving Countermeasures	0	282	0	3,352	1,671	0	0	5,305	SP	Design & Construction
92	599-545	Three-Line DMS Upgrade Program Phase I	-	-	-	New Full-Color DMS roadway signs	4,320	0	0	0	0	0	0	4,320	SP	Construction
93	-	Three-Line DMS Upgrade Program Phase II	-	-	-	New Full-Color DMS roadway signs	5	3,044	0	1,013	0	0	0	4,062	SP	Bidding & Construction
94	599-542	Field Ethernet Switch Replacement	-	-	-	IT Network Switches	0	253	0	260	267	275	0	1,055	SP	Implementation
95	-	Traffic Monitoring Station Replacement	-	-	-	Traffic Monitoring Station Replacement	0	507	0	521	535	549	564	2,676	SP	Implementation
96	599-539	Connected Vehicle Pilot Project	-	-	-	Pilot Project	0	61	0	351	181	0	0	593	SP	Design & Installation
97	-	Connected Vehicle Technology Deployment	-	-	-	Deployment of Connected Vehicle Technology	0	0	0	0	0	143	2,464	2,607	SP	Design & Implementation
98	-	Video Wall Controller/Server Hardware Upgrades	-	-	-	Video Replacement & Server Upgrades	0	340	0	0	0	0	0	340	SP	Installation
99	-	Extreme Networks Switch Replacement	-	-	-	Replacement of Extreme Networks Switches	0	0	0	369	0	0	0	369	SP	Installation
Encumbered Total							4,325		0							
Unencumbered Total								5,013		7,000	3,110	1,197	3,258			
<b>SUB-TOTALS (Page 1)</b>							9,338		7,000	3,110	1,197	3,258				

\* Construction Costs Escalated at 2.6% for FY 2022, 2.7% for FY 2023, 2.8% for 2024, 2.9% for FY 2025, and 3.0% for FY 2026. In general, all other costs escalated at an average of 2.7% per year.  
E = Encumbered costs from projects under contracts from previous fiscal years  
U = Unencumbered costs

**Transportation Technology Projects Summary (2 of 2)**

Page	Project Number	Project Name	Project Description				Project Cost (thousand \$) by Fiscal Year *						Total	Fund Source	Project Phases Funded		
			From	To	Length (miles)	Work Description	21/22		22/23		23/24	24/25				25/26	
							E	U	E	U	U	U				U	
100	-	Data Collection Sensor Replacement	-	-	-	Equipment Data Collection Sensors	0	300	0	300	300	300	0	1,200	SP	Installation	
101	-	Lane Control Operations Software	-	-	-	Operations Software	0	0	0	500	0	0	0	500	SP	Installation	
102	-	Hiawassee to HQ Direct Connection	-	-	-	Fiber Optic Cable	0	500	0	0	0	0	0	500	SP	Installation	
Encumbered Total							0		0								
Unencumbered Total								800		800	300	300	0				
<b>SUB-TOTALS (Page 2)</b>							800		800		300	300	0				
<b>TOTALS</b>							10,138		7,800		3,410	1,497	3,258				

\* Construction Costs Escalated at 2.6% for FY 2022, 2.7% for FY 2023, 2.8% for 2024, 2.9% for FY 2025, and 3.0% for FY 2026. In general, all other costs escalated at an average of 2.7% per year.  
E = Encumbered costs from projects under contracts from previous fiscal years  
U = Unencumbered costs

**Information Technology Projects Summary**

Page	Project Number	Project Name	Project Description				Project Cost (thousand \$) by Fiscal Year *							Total	Fund Source	Project Phases Funded
			From	To	Length (miles)	Work Description	21/22		22/23		23/24	24/25	25/26			
							E	U	E	U	U	U	U			
103	599-902	Toll Collection System Upgrade	-	-	-	Hardware & Software	24,016	0	2,262	0	0	0	0	26,278	CF	Implementation & Testing
104	599-533	IT Infrastructure Upgrade	-	-	-	Hardware & Software	0	500	0	500	500	500	500	2,500	SP	Design & Implementation
105	599-532	CFX Operations Software Update	-	-	-	Hardware & Software	0	8,600	0	4,300	0	0	0	12,900	SP	Design & Implementation
106	599-531	Software Development	-	-	-	Software	0	2,516	0	2,516	1,264	760	760	7,816	SP	Design & Implementation
107	-	Financial / Accounting Software Replacement	-	-	-	Software	0	3,160	0	236	0	0	0	3,396	SP	Design & Implementation
108	-	Toll System Hardware & Software Enhancement / Refresh	-	-	-	Hardware & Software	0	8,810	0	989	943	920	920	12,582	SP	Implementation & Testing
109	-	Toll Plaza Security Cameras	-	-	-	Hardware & Software	0	2,253	0	438	0	0	0	2,691	SP	Implementation & Testing
Encumbered Total							24,016		2,262							
Unencumbered Total								25,839		8,979	2,707	2,180	2,180			
<b>TOTAL</b>							49,855		11,241		2,707	2,180	2,180			

\* Construction Costs Escalated at 2.6% for FY 2022, 2.7% for FY 2023, 2.8% for 2024, 2.9% for FY 2025, and 3.0% for FY 2026. In general, all other costs escalated at an average of 2.7% per year.  
E = Encumbered costs from projects under contracts from previous fiscal years  
U = Unencumbered costs

**Signing and Pavement Markings Summary**

Page	Project Number	Project Name	Project Description				Project Cost (thousand \$) by Fiscal Year *						Total	Fund Source	Project Phases Funded	
			From	To	Length (miles)	Work Description	21/22		22/23		23/24	24/25				25/26
							E	U	E	U	U	U				U
110	408-628B	SR 408 Guide Sign Replacement East of I-4	I-4	SR 417	2.0	Signing	5	2,610	0	0	0	0	0	2,615	CF	Bidding & Construction
111	414-640	SR 414 Guide Sign Replacement	SR 429	US 441	-	Signing & Lighting Replacement	5	4,881	0	0	0	0	0	4,886	SP	Bidding & Construction
112	599-646	Systemwide Guide Sign & Lighting Replacement	-	-	-	Signing & Lighting Replacement	278	12	0	6,024	0	0	0	6,314	CF	Design & Construction
113	-	SR 429 & SR 453 Guide Sign Replacement	-	-	-	Signing Replacement	0	0	0	0	0	0	77	77	SP	Design
114	-	Systemwide Annual Toll Rate Signing Updates	-	-	-	Signing	0	180	0	180	180	180	180	900	SP	Design & Construction
115	599-645	FY 22 Systemwide Trailblazer Project	-	-	-	Signing	40	10	0	1,158	0	0	0	1,208	CF	Design & Construction
116	-	Systemwide Trailblazer Upgrades	-	-	-	Signing	0	620	0	615	1,085	620	615	3,555	SP	Design & Construction
117	-	Systemwide Signing Replacement Projects	-	-	-	Signing	0	221	0	2,693	226	2,796	1,014	6,950	SP	Design & Construction
118	-	Systemwide One-Way Sign Replacements	-	-	-	Signing Replacement	0	35	0	587	0	0	0	622	SP	Design & Construction
119	-	Do Not Stop Pavement Markings	-	-	-	Pavement Markings	0	35	0	587	0	0	0	622	SP	Design & Construction
120	-	Systemwide Miscellaneous Signing and Pavement Markings	-	-	-	Signing and Pavement Markings	0	938	0	490	490	490	490	2,898	SP	Design & Construction
Encumbered Total							328		0							
Unencumbered Total								9,542		12,334	1,981	4,086	2,376			
<b>TOTAL</b>							9,870		12,334	1,981	4,086	2,376				

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E = Encumbered costs from projects under contracts from previous fiscal years  
U = Unencumbered costs

**Renewal and Replacement Projects Summary (1 of 3)**

Page	Project Number	Project Name	Project Description				Project Cost (thousand \$) by Fiscal Year *					Total	Fund Source	Project Phases Funded		
			From	To	Length (miles)	Work Description	21/22		22/23		23/24				24/25	25/26
							E	U	E	U	U				U	U
121	408-763	SR 408 Resurfacing	Yucatan Drive	SR 417	2.6	Mill & Resurface	0	5,344	0	2,667	0	0	0	8,011	RR	Bidding & Construction
122	408-764	SR 408 Resurfacing	East of Woodbury Rd.	North of SR 50 (East)	1.3	Mill & Resurface	0	2,866	0	0	0	0	0	2,866	RR	Bidding & Construction
123	-	SR 408 Resurfacing	Good Homes Road	Hiawassee Road	1.8	Mill & Resurface	0	0	0	0	0	0	149	149	RR	Partial Design
124	-	SR 408 Resurfacing	Lake Underhill	Yucatan Drive	1.8	Mill & Resurface	0	0	0	0	0	0	206	206	RR	Partial Design
125	417-760	SR 417 Resurfacing	SR 528	North of Berry Dease Road	4.4	Mill & Resurface	5	15,324	0	0	0	0	0	15,329	RR	Bidding & Construction
126	417-761	SR 417 Resurfacing	SR 408	Canal E-4 Bridge	2.1	Mill & Resurface	5	7,378	0	0	0	0	0	7,383	RR	Bidding & Construction
127	599-759	SR 417 South Access Road Slope Repair	-	-	-	Slope Repair	5	3,404	0	0	0	0	0	3,409	RR	Bidding & Construction
128	417-751	SR 417 Bridge over SR 528 Preservation	SR 417 / SR 528	-	-	Bridge Repair	1,568	0	0	0	0	0	0	1,568	RR	Construction
129	-	SR 429/414 Resurfacing	SR 414	US 441	3.0	Mill & Resurface	0	0	0	628	12,070	0	0	12,698	RR	Design & Construction
130	-	SR 429 Resurfacing	US 441	Kelly Park Road	4.3	Mill & Resurface	0	0	0	0	0	0	194	194	RR	Partial Design
131	-	SR 429 Resurfacing	Kelly Park Road	North of CR 435	3.4	Mill & Resurface	0	0	0	0	0	0	160	160	RR	Partial Design
132	451-767	SR 451 Resurfacing	SR 414	US 441	1.7	Mill & Resurface	0	209	0	5,253	0	0	0	5,462	RR	Design & Construction
Encumbered Total							1,583		0							
Unencumbered Total								34,525		8,548	12,070	0	709			
<b>SUB-TOTALS (Page 1)</b>							36,108		8,548	12,070	0	709				

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E = Encumbered costs from projects under contracts from previous fiscal years

U = Unencumbered costs

**Renewal and Replacement Projects Summary (2 of 3)**

Page	Project Number	Project Name	Project Description				Project Cost (thousand \$) by Fiscal Year *					Total	Fund Source	Project Phases Funded		
			From	To	Length (miles)	Work Description	21/22		22/23		23/24				24/25	25/26
							E	U	E	U	U				U	U
133	-	SR 453 Resurfacing	SR 429	SR 46	1.3	Mill & Resurface	0	0	0	0	0	0	172	172	RR	Partial Design
134	-	SR 528 Resurfacing	McCoy / Boggy Creek Rd.	SR 436	1.4	Mill & Resurface	0	0	0	0	0	332	4,252	4,584	RR	Design & Partial Construction
135	-	SR 528 Miscellaneous Resurfacing Project	Narcoossee	East of Innovation Way	-	Mill & Resurface	0	0	0	0	0	132	2,554	2,686	RR	Design & Construction
136	-	Miscellaneous Resurfacing Projects	-	-	-	Mill & Resurface	0	55	0	895	895	895	880	3,620	RR	Design & Construction
137	-	Miscellaneous Drainage and Stormwater Projects	-	-	-	Drainage and Stormwater	0	60	0	310	310	310	310	1,300	RR	Design & Construction
138	-	Systemwide Bridge Projects	-	-	-	Misc. Structural Projects	0	418	0	388	429	429	392	2,056	RR	Design & Construction
139	599-756	Systemwide Coatings SR 408 I-4 to Chickasaw	I-4	Chickasaw Trail	-	Painting & Inspections	1,490	0	0	0	0	0	0	1,490	RR	Construction
140	-	Systemwide Coatings Bridges	-	-	-	Painting & Inspections	0	259	0	7,001	0	0	0	7,260	RR	Design & Construction
141	-	Systemwide Coatings Ramp Plaza Butterfly Structures	-	-	-	Painting & Inspections	0	87	0	309	0	0	0	396	RR	Design & Construction
142	-	Systemwide Coatings	-	-	-	Painting & Inspections	0	150	0	4,490	160	4,630	4,490	13,920	RR	Design & Construction
143	-	Systemwide Fence Projects	-	-	-	Fencing Replacement	0	275	0	275	275	275	275	1,375	RR	Design & Construction
144	-	Systemwide Bridge Joint & Approach Slab Projects	-	-	-	Structural	0	246	0	110	110	110	110	686	RR	Design & Construction
Encumbered Total							1,490		0							
Unencumbered Total								1,550		13,778	2,179	7,113	13,435			
<b>SUB-TOTALS (Page 2)</b>							3,040		13,778	2,179	7,113	13,435				

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U = Unencumbered costs

**Renewal and Replacement Projects Summary (3 of 3)**

Page	Project Number	Project Name	Project Description				Project Cost (thousand \$) by Fiscal Year *					Total	Fund Source	Project Phases Funded			
			From	To	Length (miles)	Work Description	21/22		22/23		23/24				24/25	25/26	
							E	U	E	U	U				U	U	
145	-	Systemwide Reflective Pavement Markers & Thermo Striping	-	-	-	RPM & Striping	0	25	0	135	180	185	140	665	RR	Design & Construction	
146	-	Systemwide Traffic Signal Replacement Projects	-	-	-	Signalization	0	580	0	580	580	580	580	2,900	RR	Design & Construction	
147	599-762	Systemwide Uninterrupted Power Supply (UPS) Replacements	-	-	-	UPS Replacements	0	200	0	1,000	780	780	740	3,500	RR	Installation	
							Encumbered Total		0		0						
							Unencumbered Total			805		1,715	1,540	1,545	1,460		
							<b>SUB-TOTALS (Page 3)</b>		805		1,715	1,540	1,545	1,460			
							<b>TOTALS</b>		39,953		24,041	15,789	8,658	15,604			

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U = Unencumbered costs

**Landscape Projects Summary**

Page	Project Number	Project Name	Project Description				Project Cost (thousand \$) by Fiscal Year *					Total	Fund Source	Project Phases Funded		
			From	To	Length (miles)	Work Description	21/22		22/23		23/24				24/25	25/26
							E	U	E	U	U				U	U
148	-	Systemwide Discretionary Landscape Projects	-	-	-	Landscaping	0	769	0	787	1,412	799	794	4,561	SP	Design, Installation & Maintenance
							Encumbered Total	0		0						
							Unencumbered Total		769		787	1,412	799	794		
							<b>TOTAL</b>		769		787	1,412	799	794		

\* Construction Costs Escalated at 2.6% for FY 2022, 2.7% for FY 2023, 2.8% for 2024, 2.9% for FY 2025, and 3.0% for FY 2026. In general, all other costs escalated at an average of 2.7% per year.

E = Encumbered costs from projects under contracts from previous fiscal years

U = Unencumbered costs

Central Florida Expressway Authority  
Five-Year Work Plan  
**Non-System Projects Summary**

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Page	Project Number	Project Name	Project Description				Project Cost (thousand \$) by Fiscal Year *					Total	Fund Source	Project Phases Funded			
			From	To	Length (miles)	Work Description	21/22		22/23		23/24				24/25	25/26	
							E	U	E	U	U				U	U	
149	-	Goldenrod Road (SR 551) Thermo & RPMs	SR 528	Lee Vista Blvd.	-	Pavement Markings - Thermo & RPMs	0	19	0	348	0	0	0	367	NSP	Design & Construction	
150	-	Goldenrod Road (SR 551) Resurfacing	SR 528	Lee Vista Blvd.	-	Mill & Resurface	0	0	0	0	0	140	1,884	2,024	NSP	Design & Construction	
Encumbered Total							0		0								
Unencumbered Total								19		348	0	140	1,884				
<b>TOTALS</b>								19		348	0	140	1,884				

\* Construction Costs Escalated at 2.6% for FY 2022, 2.7% for FY 2023, 2.8% for 2024, 2.9% for FY 2025, and 3.0% for FY 2026. In general, all other costs escalated at an average of 2.7% per year.  
E = Encumbered costs from projects under contracts from previous fiscal years  
U = Unencumbered costs