

CENTRAL FLORIDA EXPRESSWAY AUTHORITY

MINUTES BOARD MEETING December 11, 2025

**Location: Central Florida Expressway Authority
4974 ORL Tower Road
Orlando, FL 32807
Boardroom**

A. CALL TO ORDER

The meeting was called to order at approximately 9:03 a.m. by Chairman Maier.

Board Members Present:

Christopher "C.J." Maier, Gubernatorial Appointment (Chairman)
Mayor Buddy Dyer, City of Orlando (Vice Chairman)
Commissioner Andria Herr, Seminole County (Treasurer)
Commissioner Brandon Arrington, Osceola County
Commissioner Katie Delaney, Brevard County
Mayor Jerry Demings, Orange County
Commissioner Sean Parks, Lake County
Rafael "Ralph" Martinez, Gubernatorial Appointment
Commissioner Christine Moore, Orange County

Board Member Not Present:

Rick Pullum, Gubernatorial Appointment

Staff Present at Dais:

Michelle Maikisch, Executive Director
Mimi Lamaute, Manager of Board Services/Board Recording Secretary
Cristina T. Berrios, General Counsel

Non-Voting Advisor Present:

Nicola Liquori, Executive Director, Florida's Turnpike Enterprise

B. PUBLIC COMMENT

- **Public Comment (Written):** There were no written public comments received by the deadline.

- **Public Comments (In-Person):** The following members of the public commented:
 - George Arnold, Southport Connector Expressway Project PD&E Study
 - Janet Bowman, Southport Connector Expressway Project PD&E Study
 - Gordon Greene, Business Opportunities Policy
 - Jay Jarvis, Southport Connector Expressway Project PD&E Study
 - Yassi Myers, Business Opportunities Policy

C. APPROVAL OF OCTOBER 9, 2025 BOARD MEETING MINUTES

A motion was made by Mayor Demings and seconded by Mayor Dyer to approve the October 9, 2025 Board Meeting minutes as presented. The motion carried unanimously with all nine (9) Board Members in attendance voting AYE by voice vote. One (1) Board Member, Mr. Pullum, was not present.

D. APPROVAL OF CONSENT AGENDA

The Consent Agenda was presented for approval as follows:

CONSTRUCTION

1. Approval of Construction Contract Modifications on the following projects:

Project 417-150	Sacyr Construccion, SA, Inc.	\$ 19,750.04
Project 429-152	Prince Contracting, LLC	\$ 875,960.05
Project 528-168	Hubbard Construction Company	\$ 881,136.46
Project 528-769	The Middlesex Corporation	\$ 141,027.90
Project 528-778	M & J Construction Company of Pinellas County, Inc.	(\$ 38,570.70)
Project 599-669	Chinchor Electric, Inc.	(\$ 310,537.91)
Project 800-904	Hubbard Construction Company	(\$ 175,082.79)
2. Approval of Contract Award to Greenman-Pedersen, Inc. for Systemwide Coatings Consultant Services,
Contract No. SCON-10000401 (Agreement Value: \$2,000,000.00)
3. Approval of First Contract Renewal with Hill International, Inc. for Construction Management Consultant Services, Contract No. SCON-10000380 (Agreement Value: \$1,500,000.00)
4. Approval of Payment to Hubbard Construction Company for a Material Price Index Adjustment for SR 417 Widening from International Drive to John Young Parkway, Project No. 417-141
(Agreement Value: \$955,182.30)

5. Approval of Payment to Sacyr Construccion SA, Inc. for Material Price Index Adjustments for SR 417 Widening from Landstar Boulevard to Boggy Creek Road, Project No. 417-149 (Agreement Value: \$415,118.18)

ENGINEERING

6. Approval of Supplemental Agreement No. 6 with WGI, Inc. for Design Consultant Services for Poinciana Parkway Extension (Segment 1), Project No. 538-234, Contract No. SCON-10000067 (Agreement Value: \$220,047.31)
7. Approval of Supplemental Agreement No. 8 with G-A-I Consultants, Inc. for Design Consultant Services for Poinciana Parkway Extension (Segment 2), Project No. 538-235, Contract No. SCON-10000068 (Agreement Value: \$38,464.65)
8. Approval of Supplemental Agreement No. 7 with HDR Engineering, Inc. for Design Services for SR 516 Lake/Orange Expressway (Segment 1), Project No. 516-236, Contract No. SCON-10000074 (Agreement Value: \$1,879,874.65)
9. Approval of Supplemental Agreement No. 7 with BCC Engineering, LLC for Design Consultant Services for SR 516 Lake/Orange Expressway (Segment 2), Project No. 516-237, Contract No. SCON-10000077 (Agreement Value: \$2,182,196.22)
10. Approval of Supplemental Agreement No. 2 with Avant Engineering Group, LLC for Miscellaneous Design Consultant Services, Contract No. SCON-10000115 (SSBE) (Agreement Value: \$500,000.00)
11. Approval of Supplemental Agreement No. 1 with Protean Design Group, Inc. for Miscellaneous Design Consultant Services, Contract No. SCON-10000116 (SSBE) (Agreement Value: \$500,000.00)
12. Approval of Contract Award to J. Mori Painting Inc. for SR 414 Concrete Coatings, Project No. 414-781, Contract No. SCON-10000403 (Agreement Value: \$2,572,285.58)
13. Approval of Mitigation Credit Purchases with Bullfrog Bay Mitigation Bank d/b/a EIP IV Bullfrog Bay, LLC for SR 534 from Laureate Blvd. to East of Jim Branch Creek, Project No. 534-242 (Agreement Value: not-to-exceed \$420,000.00)
14. Approval of Mitigation Credit Purchases with Lake X Mitigation Bank d/b/a Kenneth Kirchman Foundation, Inc. for SR 534 from Laureate Blvd. to East of Jim Branch Creek, Project No. 534-242 (Agreement Value: not-to-exceed \$4,348,500.00)

LEGAL

15. Approval of Agreement with Dinsmore & Shohl, LLC for Legal Services, Contract No. SCON-10000399 (Agreement Value: \$200,000.00)

16. Approval of the Mediated Settlement Agreement between CFX and Osceola Polk Line, LLC, in the matter of CFX v. Bayat International Real Estate, LLC, et al., regarding SR 538 Poinciana Parkway Extension Project, Segment 538-235A, Parcels 53-450 A, B & C
17. Approval of the Interlocal Agreement between CFX and City of Orlando, Florida, regarding the SR 408 Eastbound Lane Addition from Orange Blossom Trail (US 441) to I-4 and SR 408 Tampa Avenue Interchange Projects, Segments 408-315 and 408-315A
18. Approval of the Joint Project Agreements between CFX and Orlando Utilities Commission for the Construction of Replacement Utilities and Utility Improvements regarding the SR 408 Eastbound Lane Addition from Orange Blossom Trail (US 441) to I-4 Project, Segment 408-315A and the Construction of Replacement Utilities regarding the SR 408 Tampa Avenue Interchange Project, Segment 408-315
19. Approval of the Property Exchange Agreement between CFX and Tusk Properties, LLC, regarding the SR 414 John Land Apopka Expressway Project, Segment 414-210B
20. Approval of the Interlocal Agreement between CFX and the City of Apopka, Florida, regarding the SR 429 Binion Road Interchange Project, Segment 429-309
21. Approval of the Settlement Agreement between CFX and TGI, Inc. The Goads International, in the matter of CFX v. TGI, Inc. The Goads International, et al., regarding the SR 538 Poinciana Parkway Extension Project, Segment 538-235, Parcels 53-123A, 53-123B and 53-723
22. Approval of the Settlement and Real Estate Purchase Agreement between CFX and Roger F. Ruiz, Maritza Yesenia Ruiz, and Atlantis K, LLC, in the matter of CFX v. TGI, Inc. The Goads International, et al., regarding the SR 538 Poinciana Parkway Extension Project, Segment 538-235, Parcels 53-124 and 53-152
23. Approval of Amendment 2 to the Amended and Restated Joint Participation Agreement between Osceola County, Florida, and CFX for CR 532 (Osceola-Polk County Line Road) Widening from Old Lake Wilson Road to US 17/92 regarding the SR 538 Poinciana Parkway Extension Project, Segment 538-235

MAINTENANCE

24. Approval of Contract Award to Structural Technologies, LLC for SR 451 Ramp Bridge Bearing Improvements, Project No. 451-782, Contract No. SCON-10000400 (Agreement Value: \$644,568.00)
25. Approval of Piggyback Agreement with John Brown & Sons, Inc., for Environmentally Sensitive Lands Vegetation Management Services, Contract No. SCON-10000393 (Agreement Value: \$500,000.00)

26. Approval of Fermaint Unlimited Painting, LLC as a Subcontractor to Infrastructure Asset Maintenance Services CF, LLC for Painting/Pressure Washing Services, Contract No. SCON-10000324

TECHNOLOGY/TOLL OPERATIONS

27. Approval of Purchase Order to Dasher Technologies, Inc. for the Infinity Toll Collection System Hardware Refresh, Project No. 599-570 (Agreement Value: not-to-exceed \$6,350,000.00)

TRAFFIC OPERATIONS

28. Approval of Triune Infrastructure Group, LLC as a Subconsultant to AECOM Technical Services, Inc. for General Systems Consultant Services, Contract No. SCON-10000025
29. Approval of Task Order No. 3 with the University of Central Florida Board of Trustees under the Master Interlocal Agreement, Contract No. SCON-10000188 (Agreement Value: \$303,017.00)

Commissioner Herr declared a voting conflict with Consent Agenda Item #9: Approval of Supplemental Agreement No. 7 with BCC Engineering, LLC, for Design Consultant Services for SR 516 Lake/Orange Expressway (Segment 2), Project No. 516-237, Contract No. SCON-10000077. Voting Conflict Form 8B is attached as Exhibit "A."

A motion was made by Commissioner Arrington and seconded by Mr. Martinez to approve the Consent Agenda with the exception of Item #9. The motion carried unanimously with all nine (9) Board Members in attendance voting AYE by voice vote. One (1) Board Member, Mr. Pullum, was not present.

A motion was made by Commissioner Delaney and seconded by Commissioner Moore to approve the Consent Agenda Item #9. The motion carried with eight (8) Board Members in attendance voting AYE by voice vote. One (1) Board Member, Commissioner Herr abstained from voting. One (1) Board Member, Mr. Pullum, was not in attendance.

E. REPORTS

1. CHAIRMAN'S REPORT

Chairman Maier reported on:

- He highlighted CFX's 2025 milestones.
- Chairman Maier thanked the Board for entrusting him as their 2025 CFX Board Chairman.

2. TREASURER'S REPORT

Commissioner Herr reported that as of the end of October toll revenue was \$239,000,000.00, which is slightly below projections by 1% and 4% above prior year.

Total operations, maintenance, and administrative expenses were \$34,300,000.00 year-to-date, representing 24% of the annual budget.

After debt service, the total net revenue available for projects was \$137,000,000.00.

3. EXECUTIVE DIRECTOR'S REPORT

The Executive Director's Report in written form was previously distributed.

In addition, Ms. Maikisch highlighted the following:

- Ms. Maikisch invited Ms. Lisa Lumbard, Chief Financial Officer, to share the results of CFX's recent bond transactions.
- Ms. Maikisch shared that CFX was presented with the 2025 IBTTA Toll Excellence Award for safety for the Drive Smart Florida Campaign and shared a video. She thanked Commissioner Herr, for her challenge to the team, which helped shape this initiative and reinforce our commitment to safety across the region.
- The next recognition she shared is for CFX's SR 417 Widening and Flex Lane Project from International Drive to John Young Parkway recognized by two distinguished engineering associations:
 - the American Society of Highway Engineers Central Florida with the 2025 Project of the Year Award in the \$30 to \$100 Million category; and
 - the American Council of Engineering Companies of Florida with the 2026 Engineering Excellence Grand Award.
- In addition, she noted that the SR 429 Widening and Flex Lane Project from Tilden Road to Florida's Turnpike also received the 2026 Florida Engineering Excellence Grand Award from the American Council of Engineering Companies of Florida.
- Finally, she reminded everyone of CFX's Industry Forum scheduled for Thursday, January 8, at 9:00 A.M. in the CFX board room and online. This event is hosted with the American Council of Engineering Companies of Florida (ACEC). The bi-annual event connects consultants, contractors, and partners to learn about CFX's Five-Year Work Plan, share project schedules, and offer guidance on how to work with CFX.

F. REGULAR AGENDA ITEMS

1. SOUTHPORT CONNECTOR EXPRESSWAY PROJECT DEVELOPMENT & ENVIRONMENT (PD&E) STUDY

Mr. Will Hawthorne, Director of Transportation Planning & Policy, introduced Mr. Ralph Bove with Volkert. Mr. Hawthorne presented the Southport Connector Expressway PD&E Study for the 15-mile project. He discussed the Alternative 4000 refinements and engineering modifications to Cypress Parkway. In addition, he highlighted the extensive public involvement conducted throughout the study, including multiple public meetings, advisory groups, and community events. He also shared a video used as part of CFX's public outreach efforts.

Mr. Hawthorne provided details on the preferred alternative, including estimated project costs. He provided an overview of the project's viability framework, including how the evaluation is applied. He noted that the project does not currently meet the viability threshold established by CFX and outlined potential strategies for addressing the identified gap.

The Board members commented. Commissioner Arrington noted the project's current viability position and requested the Board's support to pursue potential partnerships and phasing strategies to enhance viability and support continued progress of the project.

A motion was made by Mayor Demings and seconded by Commissioner Arrington for approval of the Southport Connector Expressway Project Development & Environment Study and the Preferred Alternative, as presented. The motion carried unanimously with all nine (9) Board Members in attendance voting AYE by voice vote. One (1) Board Member, Mr. Pullum, was not present.

2. FISCAL YEAR 2025 FINANCIAL STATEMENTS

Mr. Michael Carlisle, Director of Accounting and Finance, and Mr. Joel A. Knopp with Forvis Mazars LLP presented the required Auditor communications along with highlights of CFX's Fiscal Year 2025 Financial Statements. Mr. Knopp confirmed that no audit adjustments were made, and a clean opinion was issued.

A motion was made by Commissioner Herr and seconded by Commissioner Arrington for acceptance of Fiscal Year 2025 Financial Statements. The motion carried unanimously with all nine (9) Board Members in attendance voting AYE by voice vote. One (1) Board Member, Mr. Pullum, was not present.

3. BUSINESS OPPORTUNITIES POLICY

In the absence of Ms. Malaya Bryan, Ms. Lisa Lumbard, Chief Financial Officer, presented an overview of the proposed Business Opportunities Policy.

Ms. Lumbard reviewed the purpose of the policy and its focus on regional alignment, collaboration, and support for small and emerging businesses.

She summarized the Business Opportunities Framework, including the establishment of a 15 percent agency wide participation objective and provisions allowing qualified firms to compete as both prime and subcontractors.

Ms. Lumbard outlined eligibility criteria for participation, noting revenue thresholds for construction and maintenance firms and for professional and non-professional service firms.

She described the tiered structure of the framework intended to support business growth, including firms developing toward Small Business Enterprise (SBE) eligibility and emerging and specialized firms qualifying under SBE requirements with defined contract value thresholds. She also reviewed the purpose of the Emerging Business Initiative (EBI).

She outlined business eligibility thresholds under the initiative and described contract value parameters. She noted that participating firms must be located within the CFX jurisdiction.

A motion was made by Mr. Martinez and seconded by Commissioner Parks for approval of the Resolution amending Chapter 10 (Procurement) of the CFX Code by amending Article 1 (Procurement Policy) and adopting and incorporating Article 4 (Business Opportunities Policy); and repealing BD-1 Supplier Diversity Program Policy. The motion carried unanimously with all nine (9) Board Members in attendance voting AYE by voice vote. One (1) Board Member, Mr. Pullum, was not present.

4. **CONTRACT AWARD TO HUBBARD CONSTRUCTION COMPANY FOR THE SR 408/ TAMPA AVENUE INTERCHANGE AND SR 408 EASTBOUND LANE ADDITION FROM ORANGE BLOSSOM TRAIL (US 441) TO I-4**

Mr. David Falk, Director of Engineering, provided a presentation on the SR 408 Widening project from west of Church Street to I-4. Mr. Falk reviewed the project scope and limits and described agency collaboration. He noted that the construction contract was awarded to Hubbard Construction Company in the amount of \$218,711,886.99. Mr. Falk also reviewed the anticipated project schedule which includes an estimated completion date of January 2029.

A motion was made by Commissioner Parks and seconded by Mayor Dyer for award of the contract to Hubbard Construction Company for the SR 408/Tampa Avenue Interchange and SR 408 Eastbound Lane Addition from Orange Blossom Trail (US 441) to I-4 in the amount of \$218,711,886.99. The motion carried unanimously with all nine (9) Board Members in attendance voting AYE by voice vote. One (1) Board Member, Mr. Pullum, was not present

5. **CONTRACT AWARD TO JR. DAVIS CONSTRUCTION CO., INC. FOR THE CR 532 WIDENING FROM LAKE WILSON ROAD TO US 17/92**

Mr. David Falk, Director of Engineering, provided a presentation on the CR 532 Widening project from Lake Wilson Road to US 17/92. Mr. Falk reviewed the project scope and limits and discussed the collaboration between CFX and Osceola County. He recommended that the construction contract be awarded to Jr. Davis Construction Company, Inc. in the amount of \$51,883,570.26. Mr. Falk also reviewed the anticipated project schedule, which included an estimated completion date of April 2028.

A motion was made by Commissioner Arrington and seconded by Mr. Martinez for award of the contract to Jr. Davis Construction Company, Inc. for the CR 532 Widening from Lake Wilson Road to US 17/92 in the amount of \$51,883,570.26. The motion carried unanimously with all nine (9) Board Members in attendance voting AYE by voice vote. One (1) Board Member, Mr. Pullum, was not present.

G. BOARD MEMBER COMMENT

The following Board Members commented:

- Commissioner Parks,
- Commissioner Arrington,
- Commissioner Herr,
- Mr. Martinez,
- Commissioner Delaney,
- Chairman Maier.

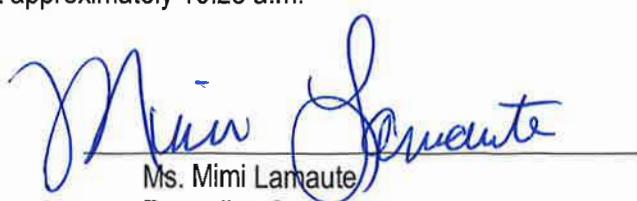
Chairman Maier announced the 2026 meeting schedule is available on the CFX website. The next Board Meeting is scheduled for February 12, 2026.

H. ADJOURNMENT

Chairman Maier adjourned the Board Meeting at approximately 10:23 a.m.



Mr. Christopher "C.J." Maier
Chairman
Central Florida Expressway Authority



Ms. Mimi Lamaute
Recording Secretary
Central Florida Expressway Authority

MINUTES
CENTRAL FLORIDA EXPRESSWAY AUTHORITY
December 11, 2025 Board Meeting

Minutes approved on February 12, 2026.

Pursuant to the Florida Public Records Law and the CFX Records & Information Management Program Policy, audiotapes of all Board and applicable Committee meetings are maintained and available upon request to the Custodian of Public Records at (407) 690-5326, PublicRecords@CFXway.com, or 4974 ORL Tower Road, Orlando, FL 32807. Additionally, videotapes of Board meetings are available at the CFX website, www.CFXway.com.

FORM 8B MEMORANDUM OF VOTING CONFLICT FOR COUNTY, MUNICIPAL, AND OTHER LOCAL PUBLIC OFFICERS

LAST NAME—FIRST NAME—MIDDLE NAME Herr, Andria R.	NAME OF BOARD, COUNCIL, COMMISSION, AUTHORITY, OR COMMITTEE Central Florida Expressway Authority		
MAILING ADDRESS 1101 E. First Street	THE BOARD, COUNCIL, COMMISSION, AUTHORITY OR COMMITTEE ON WHICH I SERVE IS A UNIT OF: <input type="checkbox"/> CITY <input type="checkbox"/> COUNTY <input checked="" type="checkbox"/> OTHER LOCAL AGENCY		
CITY Sanford	COUNTY Seminole	NAME OF POLITICAL SUBDIVISION:	
DATE ON WHICH VOTE OCCURRED December 11, 2025	MY POSITION IS: <input type="checkbox"/> ELECTIVE <input type="checkbox"/> APPOINTIVE		

WHO MUST FILE FORM 8B

This form is for use by any person serving at the county, city, or other local level of government on an appointed or elected board, council, commission, authority, or committee. It applies to members of advisory and non-advisory bodies who are presented with a voting conflict of interest under Section 112.3143, Florida Statutes.

Your responsibilities under the law when faced with voting on a measure in which you have a conflict of interest will vary greatly depending on whether you hold an elective or appointive position. For this reason, please pay close attention to the instructions on this form before completing and filing the form.

INSTRUCTIONS FOR COMPLIANCE WITH SECTION 112.3143, FLORIDA STATUTES

A person holding elective or appointive county, municipal, or other local public office MUST ABSTAIN from voting on a measure which would inure to his or her special private gain or loss. Each elected or appointed local officer also MUST ABSTAIN from knowingly voting on a measure which would inure to the special gain or loss of a principal (other than a government agency) by whom he or she is retained (including the parent, subsidiary, or sibling organization of a principal by which he or she is retained); to the special private gain or loss of a relative; or to the special private gain or loss of a business associate. Commissioners of community redevelopment agencies (CRAs) under Sec. 163.356 or 163.357, F.S., and officers of independent special tax districts elected on a one-acre, one-vote basis are not prohibited from voting in that capacity.

For purposes of this law, a "relative" includes only the officer's father, mother, son, daughter, husband, wife, brother, sister, father-in-law, mother-in-law, son-in-law, and daughter-in-law. A "business associate" means any person or entity engaged in or carrying on a business enterprise with the officer as a partner, joint venturer, coowner of property, or corporate shareholder (where the shares of the corporation are not listed on any national or regional stock exchange).

ELECTED OFFICERS:

In addition to abstaining from voting in the situations described above, you must disclose the conflict:

PRIOR TO THE VOTE BEING TAKEN by publicly stating to the assembly the nature of your interest in the measure on which you are abstaining from voting; and

WITHIN 15 DAYS AFTER THE VOTE OCCURS by completing and filing this form with the person responsible for recording the minutes of the meeting, who should incorporate the form in the minutes.

APPOINTED OFFICERS:

Although you must abstain from voting in the situations described above, you are not prohibited by Section 112.3143 from otherwise participating in these matters. However, you must disclose the nature of the conflict before making any attempt to influence the decision, whether orally or in writing and whether made by you or at your direction.

IF YOU INTEND TO MAKE ANY ATTEMPT TO INFLUENCE THE DECISION PRIOR TO THE MEETING AT WHICH THE VOTE WILL BE TAKEN:

- You must complete and file this form (before making any attempt to influence the decision) with the person responsible for recording the minutes of the meeting, who will incorporate the form in the minutes. (Continued on page 2)

APPOINTED OFFICERS (continued)

- A copy of the form must be provided immediately to the other members of the agency.
- The form must be read publicly at the next meeting after the form is filed.

IF YOU MAKE NO ATTEMPT TO INFLUENCE THE DECISION EXCEPT BY DISCUSSION AT THE MEETING:

- You must disclose orally the nature of your conflict in the measure before participating.
- You must complete the form and file it within 15 days after the vote occurs with the person responsible for recording the minutes of the meeting, who must incorporate the form in the minutes. A copy of the form must be provided immediately to the other members of the agency, and the form must be read publicly at the next meeting after the form is filed.

DISCLOSURE OF LOCAL OFFICER'S INTEREST

I, Andria R. Herr, hereby disclose that on December 11, 2025:

(a) A measure came or will come before my agency which (check one or more)

inured to my special private gain or loss;
 inured to the special gain or loss of my business associate, _____;
 inured to the special gain or loss of my relative, Son _____;
 inured to the special gain or loss of _____, by
whom I am retained; or
 inured to the special gain or loss of _____, which
is the parent subsidiary, or sibling organization or subsidiary of a principal which has retained me.

(b) The measure before my agency and the nature of my conflicting interest in the measure is as follows:

A contract was awarded to BCC Engineering under consent agenda Item #9. This firm was acquired by Parsons.
My son is a W-2 hourly employee of Parsons.

If disclosure of specific information would violate confidentiality or privilege pursuant to law or rules governing attorneys, a public officer, who is also an attorney, may comply with the disclosure requirements of this section by disclosing the nature of the interest in such a way as to provide the public with notice of the conflict.

December 11, 2025

Date Filed

Signature



NOTICE: UNDER PROVISIONS OF FLORIDA STATUTES §112.317, A FAILURE TO MAKE ANY REQUIRED DISCLOSURE CONSTITUTES GROUNDS FOR AND MAY BE PUNISHED BY ONE OR MORE OF THE FOLLOWING: IMPEACHMENT, REMOVAL OR SUSPENSION FROM OFFICE OR EMPLOYMENT, DEMOTION, REDUCTION IN SALARY, REPRIMAND, OR A CIVIL PENALTY NOT TO EXCEED \$10,000.