MINUTES
BOARD MEETING
April 9, 2026

Location: Central Florida Expressway Authority
4974 ORL Tower Road
Orlando, FL 32807
Boardroom

A. CALL TO ORDER

The meeting was called to order at approximately 9:02 a.m. by Chairman Dyer.

Board Members Present:
Mayor Buddy Dyer, City of Orlando (Chairman)
Commissioner Andria Herr, Seminole County (Vice Chairman)
Commissioner Brandon Arrington, Osceola County (Treasurer)
Commissioner Katie Delaney, Brevard County
Mayor Jerry Demings, Orange County
Rafael "Ralph" Martinez, Gubernatorial Appointment
Commissioner Christine Moore, Orange County
Commissioner Sean Parks, Lake County

Board Members Not Present:
Christopher "C.J." Maier, Gubernatorial Appointment
Rick Pullum, Gubernatorial Appointment

Staff Present at Dais:
Michelle Maikisch, Executive Director
Mimi Lamaute, Manager of Board Services/Board Recording Secretary
Cristina T. Berrios, General Counsel

B. PUBLIC COMMENT

- **Public Comment (Written):** There were no written public comments received by the deadline.

- **Public Comments (In-Person):** The following members of the public commented:
  - Orange County Commissioner Kelly Semrad – SR 534 Project
  - Ms. Lee Perry – SR 534 Project
  - Mr. Bob Stein – SR 534 Project

C. APPROVAL OF FEBRUARY 12, 2026 BOARD MEETING MINUTES

A motion was made by Commissioner Arrington and seconded by Commissioner Herr to approve the February 12, 2026 Board Meeting minutes as presented. The motion carried unanimously, with all seven (7) Board Members in attendance voting AYE by voice vote. Three (3) Board Members, Mayor Demings, Mr. Maier and Mr. Pullum were not in attendance.

D. APPROVAL OF CONSENT AGENDA

The Consent Agenda was presented for approval as follows:

CONSTRUCTION

1. Approval of Construction Contract Modifications on the following projects:

Project 417-150	Sacyr Construccion, SA, Inc.	($ 250,561.66)
Project 429-152	Prince Contracting, LLC	($ 563,053.89)
Project 599-407	D3 Energy, LLC	($ 179,662.37)
Project 528-670	Chinchor Electric, Inc.	$ 90,185.64
Project 528-769	The Middlesex Corporation	$ 113,118.30
Project 516-237C	SEMA Construction, Inc.	($ 561,610.00)

2. Approval of Payment to Sacyr Construccion SA, Inc. for a Material Price Index Adjustment for SR 417 Widening from Landstar Boulevard to Boggy Creek Road, Project No. 417-149 (Agreement Value: $41,876.78)

3. Approval of Contract Awards to Metric Engineering Inc. and WSB LLC for Construction Engineering and Inspection (CEI) Services for Systemwide CEI Services for Intelligent Transportation Systems (ITS), Tolling and Lighting, Contract Nos. SCON-10000423 & SCON-10000424 (Agreement Value: $5,000,000.00 and $2,500,000.00)

ENGINEERING

4. Approval of Supplemental Agreement No. 1 with WBQ Design & Engineering, Inc. for Design Consultant Services for SR 408 Westbound Widening I-4 to Goldenrod Road, Project No. 408-175, Contract No. SCON-10000356 (Agreement Value: $818,551.98)

5. Approval of Contract Award to Turtle Infrastructure Partners, LLC for Systemwide Guardrail Protection Improvements, Project No. 599-170E, Contract No. SCON-10000418 (Agreement Value: $1,213,511.72)

6. Approval of Contract Award to American StructurePoint, Inc. for Design Consultant Services for SR 429 Widening from Schofield Road to South of New Independence Parkway, Project No. 429-183B, Contract No. SCON-10000419 (Agreement Value: $6,950,000.00)

7. Approval of Contract Award to WGI, Inc. for Design Consultant Services for SR 429 Widening from South of New Independence Parkway to North of Tilden Road, Project No. 429-183C, Contract No. SCON-10000420 (Agreement Value: $6,785,000.00)

8. Approval of Contract Award to Seacoast, Inc. for Systemwide Coatings of Steel Bridge & Systemwide Coatings of Ramp Plaza Butterfly Structures, Project Nos. 599-773 & 599-774, Contract No. SCON-10000425 (Agreement Value: $5,119,042.50)

FINANCE

9. Approval of Second Contract Renewal with U.S. Bancorp Asset Management, Inc. for Investment Advisor Services, Contract No. SCON-10000351 (Agreement Value: $255,000.00)

INTERNAL AUDIT

10. Acceptance of Internal Audit Reports:
    a. Fiscal Year 2026 Driver and Vehicle Information Database ("DAVID") Data Security Assessment
    b. Fiscal Year 2026 Payment Card Industry ("PCI") Assessment with Report on Compliance

11. Approval of First Contract Renewal with Protiviti, Inc. for Internal Auditor Services, Contract No. SCON-10000182 (Agreement Value: $600,000.00)

MAINTENANCE

12. Approval of Second Contract Renewal with Traffic Engineering and Management, LLC d/b/a Control Specialists for Traffic Signal Maintenance Services, Contract No. SCON-10000145 (Agreement Value: $350,000.00)

13. Approval of Second Contract Renewal with Aero Groundtek LLC for Mechanically Stabilized Earth (MSE) and Sound Wall Herbicide and Vegetation Removal Services - SR 429, SR 414, SR 451 and SR 453, Contract No. SCON-10000133 (Agreement Value: $250,000.00)

TECHNOLOGY/TOLL OPERATIONS

14. Approval of Purchase Order to Amtech Systems, LLC for Encompass 6 Automatic Vehicle Identification Readers (AVI E6 Readers) and Antenna, Project No. 516-238 (Agreement Value: $294,000.00)

15. Approval of Purchase Order to CDW-G LLC for CFX Mainline Plazas Uninterruptible Power Supply (UPS) Replacement (Agreement Value: not-to-exceed $416,000.00)

16. Approval of Purchase Order to Dasher Technologies for VMware Licenses, Maintenance and Support (Agreement Value: $372,545.28)

17. Approval of Second Contract Renewal with FSSI East, Inc. for Toll Operations Printing and Mailing Services, Contract No. SCON-10000359 (Agreement Value: $5,791,332.28)

18. Approval of Supplemental Agreement No. 11 with TransCore, LP for Toll System Upgrade, Contract No. SCON-10000017 (Agreement Value: $51,645,681.12)

19. Approval of Lease Agreement with TGT Maitland, LLC (Agreement Value: $2,778,976.86)

<u>TRAFFIC OPERATIONS</u>

20. Approval of Supplemental Agreement No. 1 with AECOM Technical Services, Inc. for General Systems Consultant Services, Contract No. SCON-10000025 (Agreement Value: $2,600,000.00)

21. Approval of Purchase Orders to Osceola County Sheriff's Office for Off-Duty Officer Patrol on SR 538 Poinciana Parkway (Agreement Value: $250,000.00)

22. Approval of Memorandum of Understanding for Redacted Crash Data between Central Florida Expressway Authority and the Florida Department of Highway Safety and Motor Vehicles

<u>TRANSPORTATION PLANNING & POLICY</u>

23. Approval of Supplemental Agreement No. 6 with Volkert, Inc. for Professional Engineering Consultant Services for the Project Development and Environment (PD&E) Study of the Southport Connector Project,
    Project No. 599-233, Contract No. SCON-10000064 (Agreement Value: $259,147.71)

<u>LEGAL</u>

24. Approval of the First Contract Renewal with Nelson Mullins Riley & Scarborough LLP for Right-of-Way Counsel Services, Contract No. SCON-10000162 (Agreement Value: $2,000,000.00)

25. Approval of the Utility Relocation Transmission Tower Purchase Agreement between the Central Florida Expressway Authority and the Orlando Utilities Commission for Expressway System Project SR 534, Segment 534-243

26. Approval of the Donation Agreement between Space Exploration Technologies Corp. and the Central Florida Expressway Authority Related to the SR 528/SR 436 Signature Interchange Project

A motion was made by Mr. Martinez and seconded by Commissioner Moore to approve the Consent Agenda as presented. The motion carried unanimously, with all seven (7) Board Members in attendance voting AYE by voice vote. Three (3) Board Members, Mayor Demings, Mr. Maier and Mr. Pullum were not in attendance.

E. REPORTS

1. CHAIRMAN'S REPORT

Chairman Dyer reported on the following:

- He said that Central Florida will host the Jacksonville Jaguars in Orlando in 2027 at Camping World Stadium, reflecting increased regional visibility and economic growth. CFX's role is vital as the region prepares to welcome fans and visitors; reliable mobility remains a priority.

- The Tampa Avenue project (SR 408 widening) will improve safety, efficiency, and access for major events, businesses, and local residents.

- He stated that the launch of Artemis II highlighted Central Florida's reputation for innovation and teamwork. He emphasized that from world-class sports to world-class space achievements, the momentum in Central Florida is real and with continued investment in transportation and infrastructure, there is more to come for our residents, visitors, and economy.

- He announced that Florida Department of Transportation Assistant Secretary, Will Watts will present on the importance of transportation infrastructure investment for Central Florida's growth and safety.

- Followed by a presentation of contact awards for construction and construction, engineering and inspection services of the final phase of SR 516 Lake/Orange Expressway, marking a significant milestone.

- He reminded attendees that the annual budget workshop will follow in the Pelican Conference Room.

2. TREASURER'S REPORT

Commissioner Arrington reported that as of the end of February, toll revenue reached $475,000,000.00, slightly below projections and prior year by two percent (2%).

Total operations, maintenance, and administrative expenses amounted to $76,100,000.00 year-to-date, representing 54% of the annual budget.

After debt service, the total net revenue available for projects was $268,000,000.00.

3. EXECUTIVE DIRECTOR'S REPORT

The Executive Director's Report in written form was previously distributed.

In addition, Ms. Maikisch highlighted the following:

- Ms. Maikisch announced that CFX's Flex Lanes program was recently named the American Public Works Association - Florida Chapter Transportation Project of the Year. She shared that the team was recognized on April 8th in Tampa at the 2026 Public Works Expo, noting this award is a testament to CFX's integrated infrastructure and technology approach, as well as the strength of their partnership with FDOT. She extended congratulations to everyone involved, especially Glenn Pressimone and Bryan Homayouni.

- Echoing the Chairman's comments, Ms. Maikisch welcomed FDOT Chief Operations Officer and Assistant Secretary Will Watts to provide an update on Moving I-4 Forward. She emphasized the importance of strong partnerships with FDOT, including Florida's Turnpike and District 5, in successfully delivering safe, reliable transportation for residents and visitors.

- Ms. Maikisch expressed anticipation for the Board to hear about FDOT's innovative project delivery approach, which aims to accelerate solutions and help the region keep pace with growth across the state. She highlighted the impact these efforts will have on improving reliability for commuters and freight along the I-4 corridor.

Mayor Demings arrived at this time 9:17 a.m.

F. REGULAR AGENDA ITEMS

1. **MOVING I-4 FOWARD**

Mr. Will Watts, Chief Operations Officer, Assistant Secretary with the Florida Department of Transportation, shared updates on current progress, key milestones, and upcoming phases of the project. Board members discussed the importance of continued collaboration with state partners and emphasized the impact this initiative will have on regional mobility and economic growth.

The Board members asked questions which were answered by Mr. Watts.

(This item was presented for information only. No action was taken by the Board.)

2. **STRATEGIC PLAN UPDATE**

Ms. Racquel Asa, Senior Director of External Affairs and Mr. Will Hawthorne, Director of Transportation and Planning, delivered a presentation on CFX's Strategic Plan. The presentation provided an overview of

CFX's mission, vision, and core values, and highlighted progress on strategic initiatives since the last annual review. CFX's Strategic Three-Year Plan FY 2025-2028 was distributed to the Board members, attached hereto as **Exhibit "A."**

The presentation detailed ongoing implementation of priority projects, including technology enhancements for tolling systems, advancements in customer service platforms, and efforts to improve operational efficiency across departments. Ms. Asa and Mr. Hawthorne outlined recent accomplishments, such as the successful rollout of new safety programs and expanded community engagement, and presented key performance metrics that demonstrated positive trends in revenue, traffic volumes, and customer satisfaction.

(This item was presented for information only. No action was taken by the Board.)

3. **CONTRACT AWARDS TO MEHTA AND ASSOCIATES, INC. AND SEMA CONSTRUCTION, INC. FOR THE SR 516 LAKE/ORANGE EXPRESSWAY PROJECT, SECTION 516-236 FROM US 27 TO COOK ROAD**

Mr. David Falk, Director of Engineering, requested contract awards for the SR 516 Lake/Orange Expressway Project, Section 516-236 from US 27 to Cook Road. He summarized the status of contract negotiations and highlighted the selection process for Construction, Engineering, and Inspection (CEI) Services as well as the construction contract. Mr. Falk noted that Mehta and Associates, Inc. was recommended for the CEI Services contract, while SEMA Construction, Inc. was selected as the construction contractor. He discussed the anticipated project timeline.

The Board Members asked questions which were answered by Mr. Falk.

A motion was made by Commissioner Parks and seconded by Commissioner Moore for award of the Construction, Engineering, and Inspection (CEI) Services contract to Mehta and Associates, Inc. in the amount of $11,150,000.00 and award of the construction contract to SEMA Construction, Inc. in the amount of $137,500,000.00, for the SR 516 Lake/Orange Expressway from US 27 to West of Cook Road. The motion carried unanimously, with all eight (8) Board Members in attendance voting AYE by voice vote. Two (2) Board Members, Mr. Maier and Mr. Pullum were not in attendance.

G. BOARD MEMBER COMMENT

Chairman Dyer noted that today marks Commissioner Moore's final meeting with the board. Commissioner Moore has served since December 2022, and in appreciation of her contributions.

Additionally, it was shared that Commissioner Delaney is also attending her last meeting with the board, having served since 2025. The board expressed gratitude for her service.

The Board members extended best wishes to both commissioners.

The following Board Members commented:

- Mayor Demings;
- Commissioner Delaney;
- Commissioner Parks;
- Mr. Martinez; and
- Commissioner Moore.

Chairman Dyer announced the next Board Meeting is scheduled for June 11, 2026.

The Board members will reconvene in the Pelican Conference Room for the Budget Workshop in 10 minutes.

H. ADJOURNMENT

Chairman Dyer adjourned the Board Meeting at approximately 9:55 a.m.

Mayor Buddy Dyer
Chairman
Central Florida Expressway Authority

Ms. Mimi Lamaute
Recording Secretary
Central Florida Expressway Authority

Minutes approved on 6/11/, 2026.

Pursuant to the Florida Public Records Law and the CFX Records & Information Management Program Policy, audiotapes of all Board and applicable Committee meetings are maintained and available upon request to the Custodian of Public Records at (407) 690-5326, PublicRecords@CFXway.com, or 4974 ORL Tower Road, Orlando, FL 32807. Additionally, videotapes of Board meetings are available at the CFX website, www.CFXway.com.

Exhibit "A"

Central Florida Expressway Authority Strategic Three-Year Plan FY 2025-2028

CENTRAL FLORIDA EXPRESSWAY AUTHORITY

Priority	Customer Driven Operations	World Class Mobility Network	Financially Sound & Vibrant Organization	Community & Social Responsibility	Deliver on Core Values
Areas of Focus/Goal	Deliver Service Excellence	Find Innovative Solutions to Support Customer and Quality of Life	Recognized for Efficiency, Excellence and be a Model for Compliance	Respected Leader and Partner in Region and Beyond	Employ Highly Qualified, Energized and Engaged Teams
Strategies	• Explore new payment options for E-PASS • Broaden distribution of E-PASS products • Continue new customer acquisition • Broaden customer understanding of toll road benefits • Explore E-PASS payment options with regional partners • Pilot new offerings to E-PASS & VTP Customers • Expand interoperability with other agency transponders	• Explore additional innovative engineering and construction opportunities • Enhance congestion-management strategies • Identify & implement additional incident management resources • Explore technology opportunities to enhance safety • Evaluate sustainability elements for incorporation into future capital projects	• Maintain effective internal controls • Maintain prudent investment strategies • Maintain prudent debt management strategies • Identify new non-toll revenue streams • Maintain industry leading policies & procedures	• Expand relationships with regional and state partners • Expand types of public engagement platforms • Broaden CFX Serves: community & volunteerism • Advance smart, safe driving education campaigns • Strengthen outreach and awareness of business opportunities program	• Support employee health, wellness, and work-life balance • Promote outcomes and accountability through performance management • Foster employee retention and advancement • Develop streamlined agency communication
Tactics/Tools	• Explore user-friendly and community-based options with in-person & self-serve capabilities (i.e., digital wallets, etc.) • Develop scalable & repeatable strategies at existing and new points of service (i.e., self-serve kiosks) • Enhance customer relationship touchpoints and benefits • Track service metrics benchmarks • Implement surveys, focus groups, and conduct market analysis • Evaluate VTP business model for regional airports • Track customer satisfaction • Track technology changes and enhance partnership interactions	• Gain feedback on alternate project delivery via the CFX Industry Forums, IBTTA, FTBA, etc. • Explore & leverage proven technologies to maximize infrastructure/ROW for congestion management (Flex Lanes & AET) • Implement FHP Desk Trooper and evaluate additional FHP resources • Partner with technology providers, automotive manufacturers, law enforcement agencies, implement systemwide Wrong Way Driving & Detection System(WWD) • SR 516 (ASPIRE/ENRX Pilot), multimodal, solar arrays, and landscaping test beds • Evaluate wildlife corridors and trail connectivity as part of all CFX project studies	• Implement enterprise resource planning software tool • Review investment policy and procedures annually • Review debt management policy annually • Explore partnerships with billboards, fiber leasing, cell towers, etc. • Converse with industry partners to routinely gain feedback on best practices via GFOA, IBTTA, NIGP etc.	• Increase engagement opportunities with local, regional, national chambers, associations, and partners • Implement new engagement tools for community involvement • Identify and participate in local volunteer opportunities • Continue regular cadence of newsletters, email, and meetings • Partner and lead safety campaigns with media, industry partners, and associations • Conduct one business opportunity industry forum	• Strengthen wellness program with existing benefits and new initiatives • Track annual performance and conduct mid-year check-ins • Enhance agency-wide and department-specific initiatives to foster collective pride and ownership • Offer professional development opportunities (education, manager, certification trainings) • Implement and track usage of an agency-wide employee information hub • Maintain regular cadence of employee townhalls and feedback
Performance Measures	• Adopt platforms to integrate with e-wallets before close of FY 2027 • Achieve 80% participation of E-PASS distribution at Tax Collectors within CFX's region • Increase new customer accounts by 20% • Increase Pay By Plate conversion and VTP use by 10% • Identify two new partners to deploy E-PASS technology • Increase E-PASS self-service by 10% • Maintain customer satisfaction - Min. 95% • Support expansion of interoperability to central states via E-ZPass	• Monitor industry changes and explore alternative project delivery methods • Increase recognitions for innovations, excellence in engineering, construction, and landscaping • Explore solutions for confined corridors by participating in industry conversations for best practices and opportunities • Monitor incident response times and the duration of incident-related lane closures • Achieve 100% WWD prevention coverage • Begin rapport with automotive industry via 516 Pilot project • Successful opening of SR 516 and update Sustainability Plan before FY 2026	• Successful Implementation of ERP by 4th quarter 2026 • Meet or exceed industry standards (S&P Rated GIP Index) • Maintain strong credit rating (AA-/A1/A+) with all ratings agencies • Meet or exceed debt service ratio of 1.45 • Increase amount of non-toll revenue by evaluating and developing partnership framework with at least two providers • Meet or exceed Florida Transportation Commission metrics and indicators	• Highlight CFX industry involvement on the website, social media • Hold a minimum of 8 leadership positions with industry, community & professional advocacy groups • Benchmark open rate and engagement of newsletters, email, and meeting attendance • Benchmark use and effectiveness of new engagement tools • Document volunteerism hours • Conduct at least 4 safety campaigns each fiscal year • Meet or exceed CFX established objective for participation for Business Opportunities	• Benchmark and measure quarterly wellness program involvement • Benchmark employee awareness and participation via new internal engagement platforms for professional development and training programs • Maintain an average employee retention rate of 93% • Establish employee ambassador program